

BOARD OF DIRECTORS

Name	Position	Material	Presenter	Date
		Overview Ciso	Ciso - Chief Information Security Office	29 March 2021
		Overview SORH IT	Senior Operational Risk Head Information Technology	30 March 2021
		Update Corporate Plan, RKAP RBB, dan Bankwide Performance	SPM dan CTF	30 March 2021
		Overview IT Applications Development	IT Applications Development	31 March 2021
		Manajemen Risiko	Market Risk, Retail Product Delivery & Fraud Risk, Credit Portofolio Risk	31 March 2021
		Overview IT Audit	IT Audit	1 April 2021
		Overview IT Applications Support	IT Applications Support	5 April 2021
		Overview SISM & Mandiri Capital Indonesia	SISM & Mandiri Capital Indonesia	5 April 2021
		Kepegawaian dan On Boarding HC	HCBP dan HC Strategy talent management	7 April 2021
		Overview Enterprise Data Management	Enterprise Data Management	13 April 2021
		Good Corporate Governance, APU-PPT	Compliance & AML-CFT	15 April 2021

Board of Directors Meetings

The policy of the Board of Directors Meeting refers to the BOD Charter, the Articles of Association and POJK 33/2014, whereby the Board of Directors Meeting shall be conducted periodically at least once a month, or at any time as necessary as requested by one or more members of the Board of Directors, or as per written request from the Board of Commissioners. The Board of Directors shall also hold a joint meeting with the Board of Commissioners periodically in at least 1 (once) in 4 (four) months.

The Board of Directors Meetings are legal and have the right to make binding decisions when attended or represented by more than 2/3 of members of the Board of Directors. The meeting material shall be delivered to all participants 5 (five) working days prior to the meeting.

The President Director shall lead the Board of Directors Meeting, and in the event that the President Director is absent or unavailable, the Vice President Director shall lead. If the Vice President Director is absent or unavailable, the Meeting Chairman is the Substitute Director of the

President Director or the Substitute Director of the Vice Director as specified in the Board of Directors decree regarding Scope of Duties and Authority of the Board of Directors, as well as the Stipulation of Substitute Director List. If the assigned Substitute Director is also unavailable, the Board of Directors Meeting shall be led by a member of the Board of Directors attended and assigned at the meeting.

Board of Director Meetings Plan

The Board of Director meetings plan for 2021 as uploaded on the Bank Mandiri website are as follows:

Quarter I

- Monthly/quarterly review of the Company's performance.
- Quarterly review of the Company and Subsidiaries' performance.
- Preparation of the Annual General Meeting of Shareholders.
- Monthly review of strategic, business and human capital plans.
- Review and approval of the Audit Financial Statements.
- Selection of External Auditor for Fiscal Year 2021.

Quarter II

- Monthly/quarterly review of the Company's performance.
- Quarterly review of the Company and Subsidiaries' performance.
- Monthly review of strategic, business and human capital plans.
- Monthly/quarterly review of the Company's performance.