

BOARD OF COMMISSIONERS

Quarter III	Monthly Review of the Bank's Performance.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter II/2022.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter II/2022.
	Review on the Integrated Governance Practices.
	Discussion of Corporate Work Plan and Budget Year 2023.
Quarter IV	Monthly Review of the Bank's Performance.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter III/2022.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter III/2022.
	Approval of the Bank Business Plan Year 2023-2025, Sustainable Finance Action Plan Year 2023-2027, and Recovery Plan Update Year 2022.

Meeting Realization of the Board of Commissioners

In 2021, the Board of Commissioners has issued 44 (forty-four) circular resolutions and convened 26 (twenty-six) meetings, with the following agenda and attendance:

Meetings Agenda and Attendance of the Board of Commissioners

No.	Date	Agenda	Absent	Quorum
1.	07 January 2021	1. Confirmation of SOE Letter No. S-1163/MBU/12/2020 dated 16 December 2020 on the proposal of Revision of Key Performance Indicators (KPI) of Bank Mandiri Year 2020. 2. Approval of KAP Appointment to Audit Bank Mandiri Financial Statements Fiscal Year 2021	-	100%
2.	14 January 2021	Approval of the Board of Commissioners' Work Plan and Budget 2022	Faried Utomo (Excuse)	90%
3.	18 February 2021	Approval of Funding Proposal for Related Parties (o.b. PT Mandiri AXA General Insurance)	Faried Utomo (Excuse)	90%
4.	25 February 2021	Approval of Annual Audit Plan Proposal and Allocation of Internal Audit Budget Year 2021	-	100%
5.	4 March 2021	1. Approval of Nomination and Talent Pool Proposal 2. Approval of Candidate Member of the Audit Committee Proposal 3. Approval of Members of BOC as Chairman of the Annual GMS Fiscal Year 2020 dated 15 March 2021	-	100%
6.	10 March 2021	Approval of Additional Benefits Proposal for Bank Mandiri Pension Fund - Defined Benefit Pension Program 2021	-	100%
7.	25 March 2021	Approval of the Subsidiaries' Management Proposal	-	100%
8.	8 April 2021	Approval of Funding Proposal for Related Parties (o.b. PT Mandiri Tunas Finance and PT Mandiri Utama Finance)	-	100%
9.	15 April 2021	Approval of Loans Policy Proposal (KPKD) 4 th Edition of 2021	Rionald Silaban (Excuse)	90%
10.	16 April 2021	Discussion of Remuneration Proposal of Bank Mandiri	-	100%
11.	6 May 2021	1. BoC Charter Concept Update 2. Approval of Loans Policy Proposal (KPKD) 4 th Edition of 2021	-	100%



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No.	Date	Agenda	Absent	Quorum
12.	20 May 2021	1. Approval of Funding Proposal for Related Parties (o.b. PT Bank Syariah Indonesia) 2. Approval of the Bank Business Plan 2021-2023 Revision Proposal as a followed-up on OJK Letter No. SR-3PB.3/2021 dated 05 February 2021 and Result of Prudential Meeting dated 25 January 2021	-	100%
13.	3 June 2021	Approval of the Subsidiaries' Management Proposal	Rionald Silaban (Excuse), Faried Utomo (Excuse), Nawal Nely (Excuse)	67%
14.	24 June 2021	1. Approval of Proposal for SEVP Internal Audit/ Chief Audit Executive 2. Approval of the Bank Business Plan 2021-2023 Revision Proposal as of June 2021	-	100%
15.	15 July 2021	Stipulation of Members of the Risk Monitoring Committee	-	100%
16.	22 July 2021	1. Approval of Funding Proposal for Related Parties (o.b. Bank Mandiri (Europe) Limited) 2. Approval of Proposal of Risk Appetite Statement (RAS) Year 2021	-	100%
17.	5 August 2021	Approval of Proposal for Equity Investment in Subsidiary (o.b. PT Mandiri Capital Indonesia)	-	100%
18.	12 August 2021	Approval of Proposal for Equity Investment in Subsidiary (o.b. PT Mandiri Capital Indonesia)	-	100%
19.	19 August 2021	1. Approval of Proposal for SEVP Internal Audit/ Chief Audit Executive 2. Approval of Funding Proposal for Related Parties (o.b. PT Mandiri Sekuritas)	-	100%
20.	26 August 2021	Approval of Proposal on Organizational Alignment of Transformation Office and Enterprise Data Management Group Directorate.	-	100%
21.	2 September 2021	Stipulation of Members of the Audit Committee	-	100%
22.	7 October 2021	Approval of Proposal on Determination of BOD and BOC Remuneration and Tantiem	-	100%
23.	27 October 2021	Approval of the Subsidiaries' Management Proposal	-	100%
24.	11 November 2021	Approval of Proposal for Corporate Plan 2020-2024, Bank Business Plan 2022-2024, and Work Plan & Budget 2022	-	100%
25.	18 November 2021	1. Approval of Recovery Plan Update 2021 Proposal 2. Approval of Sustainable Finance Action Plan (RAKB) 2022-2026 Proposal	-	100%
26.	25 November 2021	Approval of Funding Proposal for Related Parties (o.b. PT Mandiri Utama Finance, PT Mandiri Tunas Finance, PT Bank Syariah Indonesia, and PT Bank Mandiri Taspen)	Faried Utomo (Excuse)	90%

Joint Meetings

Pursuant to POJK No. 33/2014, the Board of Commissioners shall conduct joint meeting with the

Board of Directors periodically at least once in every 4 (four) months. In 2021, the Board of Commissioners and Board of

Directors joint meetings were held 12 (twelve) times with the attendance as follows: