











### MEETING OF THE BOARD OF COMMISSIONER

Jenis dan kuorum rapat Dewan Komisaris yang diatur dalam Pedoman dan Tata Tertib Dewan Komisaris adalah sebagai berikut:

The types and quorums of the Board of Commissioners meetings regulated in the Board of Commissioners' Code of Conduct are as follows:

- 1. Every decision of the Board of Commissioners is taken at the Board of Commissioners meeting.
- 2. The Board of Commissioners must hold regular meetings with the Board of Directors (Joint Meetings) at least 1 (one) time in 4 (four) months.
- 3. The meeting of the Board of Commissioners is legal and has the right to make binding decisions if 2/3 of the total members of the Board of Commissioners are present or represented at the meeting.
- 4. A Commissioner can be represented at a meeting by another Commissioner based on a letter of authority.
- 5. A Commissioner can only represent another Commissioner.
- 6. The Board of Commissioners can schedule Board of Commissioners meetings for the following year before the fiscal year ends.

Materials for Board of Commissioners meetings are distributed to all meeting participants no later than 5 (five) working days before the meeting is held, unless the meeting is held out of schedule, the meeting materials can be delivered before the meeting is held.

### PLAN FOR EARLY MEETING OF THE YEAR OF THE BOARD OF COMMISSIONERS

The Board of Commissioners' meeting plan for 2020 as uploaded on the Bank Mandiri website are as follows:

|             | Monthly Review of Bank Performance.  |
|-------------|--|
|             | Review and approval of the 2019 (Audited) Consolidated Financial Statements.   |
| Quartor     | Quarterly Review of the Performance of the Bank and Subsidiaries for 2019.   |
| Quarter l   | Preparation for the Annual General Meeting of Shareholders for Fiscal Year 2019.   |
|             | Selection of Public Accounting Firm (KAP) for Audit of 2020 Financial Statements.  |
|             | Quarterly Review of Risk Profiles, Business Activities, IT, HR and Other Strategic Initiatives for   |
|             | Monthly Review of Bank Performance.  |
| Quarter II  | Quarterly Review of Risk Profiles, Business Activities, IT, HR and Other Strategic Initiatives for Quarter I / 2020 period.                |
|             | Quarterly Review of the Performance of the Bank and Subsidiaries for Quarter I / 2020.   |
|             | Monthly Review of Bank Performance.  |
|             | Quarterly Review of the Performance of the Bank and Subsidiaries for the Second Quarter / 2020 period.                                     |
| Quarter III | Quarterly Review of Risk Profiles, Business Activities, IT, HR and Other Strategic Initiatives for Period II / 2020.                       |
|             | Review of the Implementation of Integrated Governance.   |
|             | Discussion of the Work Plan and Budget of the Company in 2021.   |
|             | Monthly Review of Bank Performance.  |
|             | Quarterly Review of the Performance of the Bank and Subsidiaries for Quarter III / 2020.   |
| Quarter IV  | Quarterly Review of Risk Profiles, Business Activities, IT, HR and Other Strategic Initiatives for Quarter III / 2020 period.              |
|             | Approval of the Bank's Business Plan for 2021-2023, Year's Sustainable Financial Action Plan 2021-2025, and the 2020 Recovery Plan Update. |











# REALIZATION OF THE BOARD OF COMMISSIONERS MEETING

#### MEETING OF THE BOARD OF COMMISSIONER

Throughout 2019, the agenda, date and participants of the Board of Commissioners' Meeting are as follows.

**Table of Quorum and Board of Commissioners Meeting Attendance** 

| No. | Date                      | Meeting agenda  | Meeting Participants      | Present /<br>Absent | Absent Reason |
|-----|---------------------------|---|---------------------------|---------------------|---------------|
| 1.  | Wednesday,                | Proposed Changes in   | Hartadi Agus Sarwono      | Present             |               |
|     | January 9,<br>2019        | Organizational Structure After the General Meeting of           | Imam Apriyanto Putro      | Present             |               |
|     |                           | Shareholders on January 7, 2019.                                | Goei Siauw Hong           | Present             |               |
|     |                           |   | Bangun Sarwito Kusmulyono | Present             |               |
|     |                           |   | Makmur Keliat             | Present             |               |
|     |                           |   | Askolani                  | Present             |               |
|     |                           |   | Ardan Adiperdana          | Present             |               |
|     |                           |   | R. Widyo Pramono          | Present             |               |
|     |                           |   | 10                        | 00% Presence        |               |
| 2.  | January 23,<br>2019       | Audit Report Update on Bank<br>Mandiri Financial Report for the | Hartadi Agus Sarwono      | Present             |               |
|     | 2013                      | Year Ended December 31, 2018.                                   | Imam Apriyanto Putro      | Present             |               |
|     |                           |   | Goei Siauw Hong           | Present             |               |
|     |                           |   | Bangun Sarwito Kusmulyono | Present             |               |
|     |                           |   | Makmur Keliat             | Present             |               |
|     |                           |   | Askolani                  | Present             |               |
|     |                           |   | Ardan Adiperdana          | Present             |               |
|     |                           |   | R. Widyo Pramono          | Present             |               |
|     |                           |   |                           | 00% Presence        |               |
| 3.  | Wednesday,<br>February 6  | Proposed Management of a Bank<br>Mandiri Subsidiary Company.    | Hartadi Agus Sarwono      | Present             |               |
|     | 2019                      |   | Imam Apriyanto Putro      | Present             |               |
|     |                           |   | Goei Siauw Hong           | Present             |               |
|     |                           |   | Bangun Sarwito Kusmulyono | Present             |               |
|     |                           |   | Makmur Keliat             | Present             |               |
|     |                           |   | Asko <b>l</b> ani         | Present             |               |
|     |                           |   | Ardan Adiperdana          | Present             |               |
|     |                           |   | R. Widyo Pramono          | Present             |               |
| 4   | Thursday                  | Approval of Droposed Credit                                     |                           | 00% Presence        |               |
| 4.  | Thursday,<br>February 14, | Approval of Proposed Credit Facility Related Party.             | Hartadi Agus Sarwono      | Present             |               |
|     | 2019                      |   | Imam Apriyanto Putro      | Present             |               |
|     |                           |   | Goei Siauw Hong           | Present             |               |
|     |                           |   | Bangun Sarwito Kusmulyono | Present             |               |
|     |                           |   | Makmur Keliat             | Present             |               |
|     |                           |   | Askolani                  | Present             |               |
|     |                           |   | Ardan Adiperdana          | Present             |               |
|     |                           |   | R. Widyo Pramono          | Present             |               |
|     |                           |   | 10                        | 00% Presence        |               |













| No. | Date                          | Meeting agenda   | Meeting Participants      | Present /    | Absent Reason |
|-----|-------------------------------|--|---------------------------|--------------|---------------|
|     |                               |  |                           | Absent       |               |
| 5.  | 5. Wednesday,<br>February 20, | Application for Approval for Distribution of Partnership                   | Hartadi Agus Sarwono      | Present      |               |
|     | 2019                          | Program (PK) Funds to Special SOEs.  | Imam Apriyanto Putro      | Present      |               |
|     |                               | SOES.  | Goei Siauw Hong           | Present      |               |
|     |                               |  | Bangun Sarwito Kusmulyono | Present      |               |
|     |                               |  | Makmur Keliat             | Present      |               |
|     |                               |  | Asko <b>l</b> ani         | Present      |               |
|     |                               |  | Ardan Adiperdana          | Present      |               |
|     |                               |  | R. Widyo Pramono          | Present      |               |
|     | M. I. I.                      | A 16 (1 51 (1  |                           | 00% Presence |               |
| 6.  | Wednesday,<br>February 27     | Approval for the Election of Prospective Members of                        | Hartadi Agus Sarwono      | Present      |               |
|     | 2019                          | Bank Mandiri Risk Monitoring   | Imam Apriyanto Putro      | Present      |               |
|     |                               | Committee from Independent Parties.  | Goei Siauw Hong           | Present      |               |
|     |                               | raines.  | Bangun Sarwito Kusmulyono | Present      |               |
|     |                               |  | Makmur Keliat             | Present      |               |
|     |                               |  | Askolani                  | Present      |               |
|     |                               |  | Ardan Adiperdana          | Present      |               |
|     |                               |  | R. Widyo Pramono          | Present      |               |
|     |                               |  |                           | 00% Presence |               |
| 7.  | Wednesday,<br>March 20,       | <ol> <li>Approval of Proposed Credit<br/>Facility Related Party</li> </ol> | Hartadi Agus Sarwono      | Present<br>- |               |
|     | 2019                          | 2. Approval of Proposed  | Imam Apriyanto Putro      | Present      |               |
|     |                               | Provision of Benefit in Bank<br>Mandiri Pension Funds I - IV               | Goei Siauw Hong           | Present      |               |
|     |                               | 3. Approval of Proposal for Management of Subsidiaries of Bank Mandiri     | Bangun Sarwito Kusmulyono | Present      |               |
|     |                               |  | Makmur Keliat             | Present      |               |
|     |                               | 4. Approval for Revised Bank   | Askolani                  | Present      |               |
|     |                               | Business Plan (RBB) for 2019-<br>2021                                      | Ardan Adiperdana          | Present      |               |
|     |                               |  | R. Widyo Pramono          | Present      |               |
|     |                               |  | 10                        | 00% Presence |               |
| 8.  | Wednesday,<br>March 27,       | Update on Annual GMS Plan for Fiscal Year 2018.                            | Hartadi Agus Sarwono      | Present      |               |
|     | 2019                          | riscar rear 2010.  | Imam Apriyanto Putro      | Present      |               |
|     |                               |  | Goei Siauw Hong           | Present      |               |
|     |                               |  | Bangun Sarwito Kusmulyono | Present      |               |
|     |                               |  | Makmur Keliat             | Present      |               |
|     |                               |  | Askolani                  | Present      |               |
|     |                               |  | Ardan Adiperdana          | Present      |               |
|     |                               |  | R. Widyo Pramono          | Present      |               |
|     |                               |  | 10                        | 00% Presence |               |











| No. | Date                      | Meeting agenda   | Meeting Participants                       | Present /<br>Absent | Absent Reason |
|-----|---------------------------|--|--|---------------------|---------------|
| 9.  | Thursday,                 | 1. Update Bank Mandiri's   | Hartadi Agus Sarwono                       | Present             |               |
|     | April 4, 2019             | Strategic Investment Plan<br>2019                                    | Imam Apriyanto Putro                       | Present             |               |
|     |                           | 2015   | Goei Siauw Hong                            | Present             |               |
|     |                           | Facility Related Party 3. Appointment of Members of                  | Bangun Sarwito Kusmulyono                  | Present             |               |
|     |                           | the Board of Commissioners   | Makmur Keliat                              | Present             |               |
|     |                           | as Chairman of the Annual GMS for Fiscal Year 2018.                  | Askolani                                   | Present             |               |
|     |                           | GIVIS TOT FISCAL FEAT 2016.  | Ardan Adiperdana                           | Present             |               |
|     |                           |  |  | Present             |               |
|     |                           |  | R. Widyo Pramono                           | 00% Presence        |               |
| 10. | Wednesday,                | Approval of Establishment of   | Hartadi Agus Sarwono                       | Present             |               |
|     | April 24, 2019            | KAP Selection for Audit of Bank                                      | Imam Apriyanto Putro                       | Present             |               |
|     |                           | Mandiri Financial Statements in 2019.                                |  | Present             |               |
|     |                           | 2015.  | Goei Siauw Hong                            | Present             |               |
|     |                           |  | Bangun Sarwito Kusmulyono                  |                     |               |
|     |                           |  | Makmur Keliat                              | Present             |               |
|     |                           |  | Askolani                                   | Present             |               |
|     |                           |  | Ardan Adiperdana                           | Present             |               |
|     |                           |  | R. Widyo Pramono                           | Present             |               |
|     |                           | 1 A  | 10   | 00% Presence        |               |
| 11. | Monday,<br>April 29, 2019 | Companies of Bank Mandiri  | Hartadi Agus Sarwono                       | Present             |               |
|     | , (pr. 11 23, 2013        |  | Imam Apriyanto Putro                       | Present             |               |
|     |                           | 2. Approval of the Plan to Acquire 9% of Shares and                  | Goei Siauw Hong                            | Present             |               |
|     |                           | Increase Capital of PT<br>Mandiri Tunas Finance                      | Bangun Sarwito Kusmulyono                  | Present             |               |
|     |                           |  | Makmur Keliat                              | Present             |               |
|     |                           |  | Askolani                                   | Present             |               |
|     |                           |  | Ardan Adiperdana                           | Present             |               |
|     |                           |  | R. Widyo Pramono                           | Present             |               |
|     |                           |  |  | 00% Presence        |               |
| 12. | Thursday,                 | Approval of the Transfer of  | Hartadi Agus Sarwono                       | Present             |               |
|     | May 2, 2019               | Partnership Program Funds (PK) to the Community Development          | Imam Apriyanto Putro                       | Present             |               |
|     |                           | Fund (BL).   | Goei Siauw Hong                            | Present             |               |
|     |                           |  | Bangun Sarwito Kusmulyono<br>Makmur Keliat | Present<br>Present  |               |
|     |                           |  | Askolani                                   | Present             |               |
|     |                           |  | Ardan Adiperdana                           | Present             |               |
|     |                           |  | R. Widyo Pramono                           | Present             |               |
| 4.5 |                           |  |  | 00% Presence        |               |
| 13. | Wednesday,<br>May 8, 2019 | <u>Update on Preparation for</u><br>Annual GMS for Fiscal Year 2018. | Hartadi Agus Sarwono                       | Present             |               |
|     |                           |  | Imam Apriyanto Putro<br>Goei Siauw Hong    | Present<br>Present  |               |
|     |                           |  | Bangun Sarwito Kusmulyono                  | Present             |               |
|     |                           |  | Makmur Keliat                              | Present             |               |
|     |                           |  | Askolani                                   | Present             |               |
|     |                           |  | Ardan Adiperdana                           | Present             |               |
|     |                           |  | R. Widyo Pramono                           | Present             |               |
|     |                           |  | 10   | 00% Presence        |               |











Financial Report

| 14. Thursday, May 9, 2019  15. Monday, May 13, 2019  16. Wednesday, May 15, 2019  17. Wednesday, May 15, 2019  18. Wednesday, May 15, 2019  19. Wednesday, May 15, 2019  10. Wednesday, May 15, 2019  10. Review of Talent Pool Data for Prospective Directors of Bank Mandiri 2. Proposed Salary / Honorarium for 2019, 2018 Performance Bonus and Long Term Incentive (LTI) for Directors and Board of Commissioners.  19. Monday, May 13, 2019  19. Monday, May 13, 2019  19. Monday, May 15, 2019  19. Monday, May 19. Monday, May 19. Monday 19.  |  |
|--|--|
| Bank Mandiri 2. Proposed Salary / Honorarium for 2019, 2018 Performance Bonus and Long Term Incentive (LTI) for Directors and Board of Commissioners.  15. Monday, May 13, 2019  15. Monday, May 13, 2019  16. Wednesday, May 15, 2019  17. Thursday,  18. Wednesday, May 17, 2019  Bank Mandiri 2. Proposed Salary / Honorarium for 2019, 2018 Performance Bonus and Long Term Incentive (LTI) for Directors and Board of Commissioners.  Bangun Sarwito Kusmulyono Makmur Keliat Present Mardin Adiperdana Present Mardin Adiperdana Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present Askolani Present Askolani Present Martadi Agus Sarwono Present Martadi Agus Sarwono Present Martadi Agus Sarwono Present Martadi Agus Sarwono Present Makmur Keliat Present Makmur Keliat Present Makmur Keliat Present Makmur Keliat Present Askolani Present Makmur Keliat Present Askolani Present Makmur Keliat Present Makmur Keliat Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present Askolani Present Askolani Present Ardan Adiperdana Present Askolani Ardan Adiperdana Present Askolani  |  |
| 2. Proposed Salary / Honorarium for 2019, 2018 Performance Bonus and Long Term Incentive (LTI) for Directors and Board of Commissioners.  15. Monday, May 13, 2019  15. Monday, May 13, 2019  16. Wednesday, May 15, 2019  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Approval of PT Mandiri Capital Indonesia.  Agola Namur Keliat Present Ardan Adiperdana Present Imam Apriyanto Putro Present Askolani Present Askolani Present Askolani Present Bangun Sarwito Kusmulyono Present Imam Apriyanto Putro Present Askolani Present Ardan Adiperdana Present Askolani Present Imam Apriyanto Putro Present Dangun Sarwito Kusmulyono Present Present Askolani Present Askolani Present Present Askolani Present Askolani Present Askolani Present Present Askolani Present Ardan Adiperdana Present Ardan Adiperdana Present Askolani Present Ardan Adiperdana Present  |  |
| Honorarium for 2019, 2018 Performance Bonus and Long Term Incentive (LTI) for Directors and Board of Commissioners.  Monday, May 13, 2019  Update on Preparation for Annual GMS for Fiscal Year 2018.  Hartadi Agus Sarwono Makmur Keliat Present R. Widyo Pramono Present Hartadi Agus Sarwono Present Goei Siauw Hong Bangun Sarwito Kusmulyono Present Bangun Sarwito Kusmulyono Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present Goei Siauw Hong Present Hartadi Agus Sarwono Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Askolani Present Askolani Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present Askolani Ardan Adiperdana Present Askolani Present Askolani Ardan Adiperdana Present Askolani  |  |
| Performance Bonus and Long Term Incentive (LTI) for Directors and Board of Commissioners.  Monday, May 13, 2019  Dupdate on Preparation for Annual GMS for Fiscal Year 2018.  Monday, May 13, 2019  Annual GMS for Fiscal Year 2018.  Wednesday, May 15, 2019  Mednesday, May 15, 2019  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Makmur Keliat Present Askolani Present Makmur Keliat Present Ardan Adiperdana Present May 15, 2019  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Thursday, Proposal of Prospective Hartadi Agus Sarwono Present Makmur Keliat Present Askolani Present Makmur Keliat Present Makmur Keliat Present Present Makmur Keliat Present Present Makmur Keliat Present Makmur Keliat Present Present Makmur Keliat Present Askolani Present Present Makmur Keliat Present Present Makmur Keliat Present Pre |  |
| for Directors and Board of Commissioners.  Ardan Adiperdana R. Widyo Pramono Present  100% Presence  15. Monday, May 13, 2019  Update on Preparation for Annual GMS for Fiscal Year 2018.  Imam Apriyanto Putro Goei Siauw Hong Bangun Sarwito Kusmulyono Makmur Keliat Ardan Adiperdana Present Ardan Adiperdana Present Askolani Present R. Widyo Pramono Present R. Widyo Pramono Present  100% Present   |  |
| Commissioners.  Commissioners.  R. Widyo Pramono Present  100% Presence  Hartadi Agus Sarwono Present Imam Apriyanto Putro Present Bangun Sarwito Kusmulyono Makmur Keliat Ardan Adiperdana R. Widyo Pramono Present Present Askolani Present R. Widyo Pramono Present Present Askolani Present Ardan Adiperdana Present Fresent Askolani Present Ardan Adiperdana Present Fresent Askolani Present Ardan Adiperdana Present Fresent Askolani Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana Present   |  |
| 15. Monday, May 13, 2019  Update on Preparation for Annual GMS for Fiscal Year 2018.  Imam Apriyanto Putro Goei Siauw Hong Bangun Sarwito Kusmulyono Makmur Keliat Ardan Adiperdana Present R. Widyo Pramono Present Ardan Adiperdana Present R. Widyo Pramono Present Ardan Adiperdana Present Imam Apriyanto Putro Present Ardan Adiperdana Present Imam Apriyanto Putro Present Ardan Adiperdana Present Imam Apriyanto Putro Present Imam Apriyanto Putro Present Imam Apriyanto Putro Present Imam Apriyanto Putro Present Goei Siauw Hong Present Askolani Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present Askolani Present Ardan Adiperdana Present Askolani Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono   |  |
| 15. Monday, May 13, 2019    Monday, May 15, 2019    Monday, May 16, 2019    Monday, May 17, 2019    Monday, May 18, 2019    Monday, May 18, 2019    Monday, May 19, 2019    Monday 1009 Present 10 |  |
| 13, 2019  Annual GMS for Fiscal Year 2018. Imam Apriyanto Putro Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present Imam Apriyanto Putro Present Askolani Present Ardan Adiperdana Present Imam Apriyanto Putro Present Imam Apriyanto Putro Present Imam Apriyanto Putro Present Imam Apriyanto Putro Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Bangun Sarwito Kusmulyono Present Askolani Ardan Adiperdana Present Askolani Ardan Adiperdana R. Widyo Pramono Present Ardan Adiperdana R. Widyo Pramono Present  100% Present Hartadi Agus Sarwono Present Ardan Adiperdana R. Widyo Pramono Present Hartadi Agus Sarwono Present Ardan Adiperdana R. Widyo Pramono Present Hartadi Agus Sarwono Present  100% Presence   |  |
| Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present Inam Apriyanto Putro Present Goei Siauw Hong Present Ardan Adiperdana Present R. Widyo Pramono Present Imam Apriyanto Putro Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Askolani Present Askolani Present Askolani Present Askolani Present R. Widyo Pramono Present Ardan Adiperdana Present R. Widyo Pramono Present R. Widyo Pramono Present Hartadi Agus Sarwono Present Ardan Adiperdana Present R. Widyo Pramono Present Hartadi Agus Sarwono Present R. Widyo Pramono Present Hartadi Agus Sarwono Present   |  |
| Bangun Sarwito Kusmulyono Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present  100% Presence  Hartadi Agus Sarwono Present Imam Apriyanto Putro Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Askolani Present Askolani Present Askolani Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present Ardan Adiperdana Present Ardan Adiperdana Present Ardan Adiperdana Present R. Widyo Pramono Present Hartadi Agus Sarwono Present  100% Presence   |  |
| Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present  100% Presence  Hartadi Agus Sarwono Present Imam Apriyanto Putro Present Bangun Sarwito Kusmulyono Present Bangun Sarwito Kusmulyono Present Askolani Present Askolani Present Askolani Present Askolani Present Askolani Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present  Hartadi Agus Sarwono Present  Hartadi Agus Sarwono Present  Ardan Adiperdana R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
| Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present  16. Wednesday, May 15, 2019  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Hartadi Agus Sarwono Present Imam Apriyanto Putro Present Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present Ardan Adiperdana R. Widyo Pramono Present  100% Present  100% Present  Hartadi Agus Sarwono Present  Hartadi Agus Sarwono Present  100% Presence  |  |
| Ardan Adiperdana Present R. Widyo Pramono Present  16. Wednesday, May 15, 2019 PT Mandiri Capital Increase of PT Mandiri Capital Indonesia.  Hartadi Agus Sarwono Present Imam Apriyanto Putro Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present Ardan Adiperdana R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
| R. Widyo Pramono Present  100% Presence  100% Presence  100% Presence  Hartadi Agus Sarwono Present  Imam Apriyanto Putro Present  Goei Siauw Hong Present  Bangun Sarwito Kusmulyono Present  Askolani Present  Ardan Adiperdana Present  R. Widyo Pramono Present  Hartadi Agus Sarwono Present  Makmur Keliat Present  Ardan Adiperdana Present  R. Widyo Pramono Present  Hartadi Agus Sarwono Present  Hartadi Agus Sarwono Present  100% Presence  |  |
| 16. Wednesday, May 15, 2019  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Hartadi Agus Sarwono  Fresent  Goei Siauw Hong  Bangun Sarwito Kusmulyono  Makmur Keliat  Present  Askolani  Ardan Adiperdana  Present  Ardan Adiperdana  R. Widyo Pramono  Present  100% Presence  Hartadi Agus Sarwono  Present  Hartadi Agus Sarwono  Present  Hartadi Agus Sarwono  Present   |  |
| 16. Wednesday, May 15, 2019  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Approval for Capital Increase of PT Mandiri Capital Indonesia.  Hartadi Agus Sarwono Present  Goei Siauw Hong Present  Bangun Sarwito Kusmulyono Present  Askolani Present  Ardan Adiperdana Present  R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
| May 15, 2019 PT Mandiri Capital Indonesia.  Imam Apriyanto Putro Goei Siauw Hong Bangun Sarwito Kusmulyono Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present 100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present  |  |
| Goei Siauw Hong Present Bangun Sarwito Kusmulyono Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present  |  |
| Bangun Sarwito Kusmulyono Present Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present 100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
| Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present  |  |
| Makmur Keliat Present Askolani Present Ardan Adiperdana Present R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present  |  |
| Ardan Adiperdana Present R. Widyo Pramono Present 17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
| R. Widyo Pramono Present  100% Presence  17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present  |  |
| 17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
| 17. Thursday, Proposal of Prospective Hartadi Agus Sarwono Present   |  |
|  |  |
|  |  |
| May 16, 2019 Commissioners of Bank Mandiri Imam Apriyanto Putro Present  |  |
| in Annual GMS for Fiscal Year Goei Siauw Hong Present  |  |
| 2018. Bangun Sarwito Kusmulyono Present  |  |
| Makmur Keliat Present  |  |
| Askolani Present   |  |
| Ardan Adiperdana Present   |  |
| R. Widyo Pramono Present   |  |
| 100% Presence  |  |
| 18. May 22, 2019 1. Approval of Proposed Credit Hartadi Agus Sarwono Present   |  |
| Facility Related Party Imam Apriyanto Putro Present  |  |
| 2. Approval of Organizational Structure in the After Annual Goei Siauw Hong Present  |  |
| GMS for Fiscal Year 2018 Bangun Sarwito Kusmulyono Present   |  |
| Makmur Keliat Present  |  |
| Askolani Present   |  |
| Ardan Adiperdana Present   |  |
| R. Widyo Pramono Present   |  |
| 100% Presence  |  |
| 19 May 29, 2019 Approval of Proposed Credit Hartadi Agus Sarwono Present   |  |
| Facility Related Party. Imam Apriyanto Putro Present   |  |
| Goei Siauw Hong Present  |  |
| Bangun Sarwito Kusmulyono Present  |  |
| Makmur Keliat Present  |  |
| Askolani Present   |  |











| No. | Date              | Meeting agenda   | Meeting Participants      | Present /<br>Absent | Absent Reason |
|-----|-------------------|--|---------------------------|---------------------|---------------|
|     |                   |  | Ardan Adiperdana          | Present             |               |
|     |                   |  | R. Widyo Pramono          | Present             |               |
|     |                   |  | 10                        | 00% Presence        |               |
| 20. | Wednesday,        | Approval of the 2019 RKAP                                  | Hartadi Agus Sarwono      | Present             |               |
|     | June 26, 2019     | Revision and 2019-2021 RBB                                 | Imam Apriyanto Putro      | Present             |               |
|     |                   | Revision.  | Goei Siauw Hong           | Present             |               |
|     |                   |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |                   |  | Makmur Keliat             | Present             |               |
|     |                   |  | Askolani                  | Present             |               |
|     |                   |  | Ardan Adiperdana          | Present             |               |
|     |                   |  | R. Widyo Pramono          | Present             |               |
|     |                   |  | 10                        | 00% Presence        |               |
| 21. | Wednesday,        | Approval for Addition of Related                           | Hartadi Agus Sarwono      | Present             |               |
|     | July 10, 2019     | Party Credit Facilities.                                   | Imam Apriyanto Putro      | Present             |               |
|     |                   |  | Goei Siauw Hong           | Present             |               |
|     |                   |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |                   |  | Makmur Keliat             | Present             |               |
|     |                   |  | Askolani                  | Present             |               |
|     |                   |  | Ardan Adiperdana          | Present             |               |
|     |                   |  | R. Widyo Pramono          | Present             |               |
|     |                   |  | 10                        | 00% Presence        |               |
| 22. | Monday, July      | Update Incident Mismatch<br>Customer Account Balance.      | Hartadi Agus Sarwono      | Present             |               |
|     | 22, 2019          |  | Imam Apriyanto Putro      | Present             |               |
|     |                   |  | Goei Siauw Hong           | Present             |               |
|     |                   |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |                   |  | Makmur Keliat             | Present             |               |
|     |                   |  | Askolani                  | Present             |               |
|     |                   |  | Ardan Adiperdana          | Present             |               |
|     |                   |  | R. Widyo Pramono          | Present             |               |
|     |                   |  | 10                        | 0% Presence         |               |
| 23. | Wednesday,        | 1. Approval of Proposed Credit                             | Hartadi Agus Sarwono      | Present             |               |
|     | July 24, 2019     | Facility Related Party                                     | Imam Apriyanto Putro      | Present             |               |
|     |                   | 2. Approval of the Revision of the Board of Commissioners' | Goei Siauw Hong           | Present             |               |
|     |                   | Guidelines and Rules,                                      | Bangun Sarwito Kusmulyono | Present             |               |
|     |                   | and Revision of the Audit                                  | Makmur Keliat             | Present             |               |
|     |                   | Committee Charter.   | Askolani                  | Present             |               |
|     |                   |  | Ardan Adiperdana          | Present             |               |
|     |                   |  | R. Widyo Pramono          | Present             |               |
|     |                   |  |                           | 0% Presence         |               |
| 24. | Thursday,         | Committee Remuneration and                                 | Hartadi Agus Sarwono      | Present             |               |
|     | August 1,<br>2019 | Scope of Work Prospective Bank Mandiri Remuneration        | Imam Apriyanto Putro      | Present             |               |
|     | 2015              | and Nomination Committee                                   | Goei Siauw Hong           | Present             |               |
|     |                   | Members from Independent                                   | Bangun Sarwito Kusmulyono | Present             |               |
|     |                   | Parties.   | Makmur Keliat             | Present             |               |
|     |                   |  | Askolani                  | Present             |               |
|     |                   |  | Ardan Adiperdana          | Present             |               |
|     |                   |  | R. Widyo Pramono          | Present             |               |
|     |                   |  | 10                        | 00% Presence        |               |





Corporate Social Responsibility





Financial Report

| No. | Date                                   | Meeting agenda   | Meeting Participants      | Present /<br>Absent | Absent Reason |
|-----|--|--|---------------------------|---------------------|---------------|
| 25. | Wednesday,                             | Approval on Election of Bank   | Hartadi Agus Sarwono      | Present             |               |
|     | August 21,<br>2019                     | Mandiri Remuneration and   | Imam Apriyanto Putro      | Present             |               |
|     |  | Nomination Committee   | Goei Siauw Hong           | Present             |               |
|     |  | Members from Independent Parties.  | Bangun Sarwito Kusmulyono | Present             |               |
|     |  | rarties.   | Makmur Keliat             | Present             |               |
|     |  |  | Asko <b>l</b> ani         | Present             |               |
|     |  |  | Ardan Adiperdana          | Present             |               |
|     |  |  | R. Widyo Pramono          | Present             |               |
|     |  |  | 10                        | 00% Presence        |               |
| 26. | Wednesday,                             | 1. Nomination of President   | Hartadi Agus Sarwono      | Present             |               |
|     | 4 September                            | Director of Subsidiary   | Imam Apriyanto Putro      | Present             |               |
|     | 2019                                   | Companies. 2. Approval of Proposed Credit  | Goei Siauw Hong           | Present             |               |
|     |  | Facility Related Party.  | Bangun Sarwito Kusmulyono | Present             |               |
|     |  |  | Makmur Keliat             | Present             |               |
|     |  |  | Rionald Silaban           | Present             |               |
|     |  |  | Ardan Adiperdana          | Present             |               |
|     |  |  | R. Widyo Pramono          | Present             |               |
|     |  |  |                           | 00% Presence        |               |
| 27. | 27. Wednesday,<br>September<br>18 2019 | Approval of Proposed Credit  | Hartadi Agus Sarwono      | Present             |               |
|     |  | Facility Related Party.  | Imam Apriyanto Putro      | Present             |               |
|     |  |  | Goei Siauw Hong           | Present             |               |
|     |  |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |  |  | Makmur Keliat             | Present             |               |
|     |  |  | Rionald Silaban           | Present             |               |
|     |  |  | Ardan Adiperdana          | Present             |               |
|     |  |  | R. Widyo Pramono          | Present             |               |
|     |  | 4 5 1 6 1 1  |                           | 00% Presence        |               |
| 28. | Wednesday,                             | Board of Commissioners Work     Winit Plan and Supporting                        | Hartadi Agus Sarwono      | Present             |               |
|     | September<br>25, 2019                  | Visit Plan and Supporting<br>Committee for the Board of<br>Commissioners         | Imam Apriyanto Putro      | Present             |               |
|     | 23, 2013                               |  | Goei Siauw Hong           | Present             |               |
|     |  | 2. Approval of the Board of  | Bangun Sarwito Kusmulyono | Present             |               |
|     |  | Commissioners' Guidelines  | Makmur Keliat             | Present             |               |
|     |  | <ul><li>and Rules of Procedure</li><li>3. Approval of the Remuneration</li></ul> | Rionald Silaban           | Present             |               |
|     |  | and Nomination Committee   | Ardan Adiperdana          | Present             |               |
|     |  | Charter  | R. Widyo Pramono          | Present             |               |
|     |  | <ol> <li>Approval of the Risk<br/>Monitoring Committee Charter</li> </ol>        | 100% Presence             |                     |               |
| 29. | Wednesday,                             | Approval of Proposal for   | Hartadi Agus Sarwono      | Present             |               |
|     | October 9,                             | Management of Subsidiaries of  | Imam Apriyanto Putro      | Present             |               |
|     | 2019                                   | Bank Mandiri   | Goei Siauw Hong           | Present             |               |
|     |  |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |  |  | Makmur Keliat             | Present             |               |
|     |  |  | Rionald Silaban           | Present             |               |
|     |  |  | Ardan Adiperdana          | Present             |               |
|     |  |  | R. Widyo Pramono          | Present             |               |
|     |  |  |                           | 00% Presence        |               |
| 30. | Wednesday,                             | Follow Up Meeting with OJK   | Hartadi Agus Sarwono      | Present             |               |
|     | October 23,                            |  | Imam Apriyanto Putro      | Present             |               |
|     | 2019                                   | )19  | Goei Siauw Hong           | Present             |               |











| No. | Date        | Meeting agenda   | Meeting Participants      | Present /<br>Absent | Absent Reason |
|-----|-------------|--|---------------------------|---------------------|---------------|
|     |             |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |             |  | Makmur Keliat             | Present             |               |
|     |             |  | Rionald Silaban           | Present             |               |
|     |             |  | Ardan Adiperdana          | Present             |               |
|     |             |  | R. Widyo Pramono          | Present             |               |
|     |             |  | 10                        | 00% Presence        |               |
| 31. | Wednesday,  | 1. Approval for the                                      | Hartadi Agus Sarwono      | Present             |               |
|     | October 30, | Implementation of the                                    | Imam Apriyanto Putro      | Present             |               |
|     | 2019        | 2019 General Meeting of                                  | Goei Siauw Hong           | Present             |               |
|     |             | Shareholders. 2. Appointment of Members of               | Bangun Sarwito Kusmulyono | Present             |               |
|     |             | the Board of Commissioners                               | Makmur Keliat             | Present             |               |
|     |             | as Chairman of the 2019                                  | Rionald Silaban           | Present             |               |
|     |             | Annual General Meeting of                                | Ardan Adiperdana          | Present             |               |
|     |             | Shareholders   | R. Widyo Pramono          | Present             |               |
|     |             |  | 10                        | 00% Presence        |               |
| 32. | Wednesday,  | Approval of Proposal for                                 | Hartadi Agus Sarwono      | Present             |               |
|     | November    | Management of Subsidiaries of                            | Imam Apriyanto Putro      | Present             |               |
|     | 13, 2019    | Bank Mandiri   | Goei Siauw Hong           | Present             |               |
|     |             |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |             |  | Makmur Keliat             | Present             |               |
|     |             |  | Rionald Silaban           | Present             |               |
|     |             |  | Ardan Adiperdana          | Present             |               |
|     |             |  | R. Widyo Pramono          | Present             |               |
|     |             |  | 10                        | 00% Presence        |               |
| 33. | Wednesday,  | 1. Approval of the Proposed                              | Hartadi Agus Sarwono      | Present             |               |
|     | November 20 |  | Goei Siauw Hong           | Present             |               |
|     | 2019        | Financial Action Plan (RAKB)<br>2020 - 2024              | Bangun Sarwito Kusmulyono | Present             |               |
|     |             | 2. Approval of Proposed RKAP                             | Makmur Keliat             | Present             |               |
|     |             | for 2020 and RBB for 2020-                               | Rionald Silaban           | Present             |               |
|     |             | 2022   | Ardan Adiperdana          | Present             |               |
|     |             | 3. Approval of Bank Mandiri<br>Recovery Plan Update 2019 | R. Widyo Pramono          | Present             |               |
|     |             | Approval of Proposed Credit     Facility Related Party   | 10                        | 00% Presence        |               |
| 34. | Wednesday,  | Approval of Proposed Credit                              | Hartadi Agus Sarwono      | Present             |               |
|     | November 27 |  | Goei Siauw Hong           | Present             |               |
|     | 2019        |  | Bangun Sarwito Kusmulyono | Present             |               |
|     |             |  | Makmur Keliat             | Present             |               |
|     |             |  | Rionald Silaban           | Present             |               |
|     |             |  | Ardan Adiperdana          | Present             |               |
|     |             |  | R. Widyo Pramono          | Present             |               |
|     |             |  | ,                         | 00% Presence        |               |
| 35. | Wednesday,  | Approval for the Adjustment                              | Hartadi Agus Sarwono      | Present             |               |
|     | December 4, | of the Integrated Governance                             | Goei Siauw Hong           | Present             |               |
|     | 2019        | Committee Charter.                                       | Bangun Sarwito Kusmulyono | Present             |               |
|     |             |  | Makmur Keliat             | Present             |               |
|     |             |  | Rionald Silaban           | Present             |               |
|     |             |  | Ardan Adiperdana          | Present             |               |
|     |             |  | R. Widyo Pramono          | Present             |               |
|     |             |  |                           | 00% Presence        |               |
|     |             |  |                           |                     |               |













| No. | Date      | Meeting agenda                                     | Meeting Participants | Present /<br>Absent | Absent Reason |
|-----|-----------|--|----------------------|---------------------|---------------|
| 36. | Thursday, | 1. Approval of Proposed Credit                     | Kartika Wirjoatmodjo | Present             |               |
|     | December  | Facility Related Party.                            | Muhamad Chatib Basri | Present             |               |
|     | 12, 2019  | 2. Approval of Proposed Dissolution & Liquidation  | Makmur Keliat        | Present             |               |
|     |           | of Mandiri DPLK, Proposed                          | Mohamad Nasir        | Present             |               |
|     |           | Team and KAP for                                   | Robertus Bilitea     | Present             |               |
|     |           | Proposed Independent DPLK Business Plan Report for | Rionald Silaban      | Present             |               |
|     |           |  | Ardan Adiperdana     | Present             |               |
|     |           |  | R. Widyo Pramono     | Present             |               |
|     |           |  | 10                   | 00% Presence        |               |

#### **JOINT MEETING**

Joint Meetings of the Board of Commissioners with the Directors consisted of a Joint Meeting of the Board of Commissioners inviting the Directors and a Joint Meeting of the Directors inviting the Board of Commissioners

### JOINT MEETING OF THE BOARD OF COMMISSIONERS INVITING THE DIRECTORS

Throughout 2019, the agenda, date and participants of the Board of Commissioners' Joint Meeting inviting the Directors are as follows.

Table of Joint Meeting of The Board of Commissioner inviting the Directors

|     |                          | _                                 | · ·  |                         |             | Ü                                      |                        |               |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|-----|--------------------------|-----------------------------------|--|-------------------------|-------------|--|------------------------|---------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|---------------|---------|--|---------------|-------------|---------------|
| No. | Date                     | Agenda                            | Participants<br>– the Board<br>of Commis-<br>ioner | Presence                | Information | Participants<br>– Board of<br>Director | Presence               | Information   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
| 1.  | Thursday,<br>January 31, | Decem-<br>ber 2018                | Hartadi Agus<br>Sarwono                            | Present                 |             | Kartika<br>Wirjoatmodjo                | Not Present            | Business Trip |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     | 2019                     | Financial<br>and Per-<br>formance | and Per-   | Imam Apriyanto<br>Putro | Not Present | Permission                             | Sulaiman A.<br>Arianto | Present       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          | Reports.                          | Goei Siauw<br>Hong                                 | Present                 |             | Royke<br>Tumilaar                      | Not Present            | Business Trip |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   | Bangun Sarwito<br>Kusmulyono                       | Present                 |             | Hery Gunardi                           | Not Present            | Business Trip |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   |  |                         |             |  |                        |               |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Makmur Keliat | Present |  | Rico U. Frans | Not Present | Business Trip |
|     |                          |                                   | Askolani   | Present                 |             | Ahmad Siddik<br>Badruddin              | Not Present            | Business Trip |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   | Ardan<br>Adiperdana                                | Present                 |             | Darmawan<br>Junaidi                    | Present                |               |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   | R. Widyo<br>Pramono                                | Present                 |             | Alexandra<br>Askandar                  | Not Present            | Business Trip |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   |  |                         |             | Agus Dwi<br>Handaya                    | Not Present            | Business Trip |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   |  |                         |             | Panji Irawan                           | Present                |               |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |
|     |                          |                                   |  |                         |             | Donsuwan<br>Simatupang                 | Present                |               |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |               |         |  |               |             |               |











| No. | Date                  | Agenda   | Participants – the Board of Commis- ioner | Presence    | Information | Participants<br>– Board of<br>Director | Presence    | Information   |
|-----|-----------------------|--|---|-------------|-------------|--|-------------|---------------|
| 2.  | Wednes-<br>day,       | Financial<br>and Per-  | Hartadi Agus<br>Sarwono                   | Present     |             | Kartika<br>Wirjoatmodjo                | Not Present | Business Trip |
|     | February<br>27 2019   | formance<br>Report for<br>January                                    | Imam Apriyanto<br>Putro                   | Not Present | Permission  | Sulaiman A.<br>Arianto                 | Present     |               |
|     |                       | 2019.  | Goei Siauw<br>Hong                        | Present     |             | Royke<br>Tumilaar                      | Present     |               |
|     |                       |  | Bangun Sarwito<br>Kusmulyono              | Present     |             | Hery Gunardi                           | Present     |               |
|     |                       |  | Makmur Keliat                             | Present     |             | Rico U. Frans                          | Present     |               |
|     |                       |  | Askolani                                  | Present     |             | Ahmad Siddik<br>Badruddin              | Not Present | Business Trip |
|     |                       |  | Ardan<br>Adiperdana                       | Present     |             | Darmawan<br>Junaidi                    | Not Present | Business Trip |
|     |                       |  | R. Widyo<br>Pramono                       | Present     |             | Alexandra<br>Askandar                  | Not Present | Business Trip |
|     |                       |  |   |             |             | Agus Dwi<br>Handaya                    | Present     |               |
|     |                       |  |   |             |             | Panji Irawan                           | Present     |               |
|     |                       |  |   |             |             | Donsuwan<br>Simatupang                 | Not Present | Business Trip |
| 3.  | Wednes-<br>day, March | Financial<br>and Per-<br>formance<br>Report for<br>February<br>2019. | Hartadi Agus<br>Sarwono                   | Present     |             | Kartika<br>Wirjoatmodjo                | Not Present | Business Trip |
|     | 20, 2019              |  | Imam Apriyanto<br>Putro                   | Not Present | Permission  | Sulaiman A.<br>Arianto                 | Present     |               |
|     |                       |  | Goei Siauw<br>Hong                        | Present     |             | Royke<br>Tumilaar                      | Not Present | Business Trip |
|     |                       |  | Bangun Sarwito<br>Kusmulyono              | Present     |             | Hery Gunardi                           | Present     |               |
|     |                       |  | Makmur Keliat                             | Present     |             | Rico U. Frans                          | Not Present | Business Trip |
|     |                       |  | Askolani                                  | Present     |             | Ahmad Siddik<br>Badruddin              | Present     |               |
|     |                       |  | Ardan<br>Adiperdana                       | Present     |             | Darmawan<br>Junaidi                    | Not Present | Business Trip |
|     |                       |  | R. Widyo<br>Pramono                       | Present     |             | Alexandra<br>Askandar                  | Not Present | Business Trip |
|     |                       |  |   |             |             | Agus Dwi<br>Handaya                    | Present     |               |
|     |                       |  |   |             |             | Panji Irawan                           | Present     |               |
|     |                       |  |   |             |             | Donsuwan<br>Simatupang                 | Not Present | Business Trip |













| No. | Date                 | Agenda                              | Participants – the Board of Commis- ioner | Presence    | Information        | Participants<br>– Board of<br>Director | Presence                     | Information       |         |              |
|-----|----------------------|-------------------------------------|---|-------------|--------------------|--|------------------------------|-------------------|---------|--------------|
| 4.  | Wednes-<br>day, May  | ay Financial                        | Hartadi Agus<br>Sarwono                   | Present     |                    | Kartika<br>Wirjoatmodjo                | Present                      |                   |         |              |
|     | 22, 2019             |                                     | Imam Apriyanto<br>Putro                   | Present     |                    | Sulaiman A.<br>Arianto                 | Present                      |                   |         |              |
|     |                      |                                     | κερότις.                                  | Reports.    | Goei Siauw<br>Hong | Present                                |                              | Royke<br>Tumilaar | Present |              |
|     |                      |                                     |   |             |                    |  | Bangun Sarwito<br>Kusmulyono | Present           |         | Hery Gunardi |
|     |                      |                                     | Makmur Keliat                             | Present     |                    | Rico U. Frans                          | Present                      |                   |         |              |
|     |                      |                                     | Askolani                                  | Present     |                    | Ahmad Siddik<br>Badruddin              | Not Present                  | Business Trip     |         |              |
|     |                      |                                     | Ardan<br>Adiperdana                       | Not Present | Permission         | Darmawan<br>Junaidi                    | Present                      |                   |         |              |
|     |                      |                                     | R. Widyo<br>Pramono                       | Present     |                    | Alexandra<br>Askandar                  | Present                      |                   |         |              |
|     |                      |                                     |   |             |                    | Agus Dwi<br>Handaya                    | Present                      |                   |         |              |
|     |                      |                                     |   |             | Panji Irawan       | Present                                |                              |                   |         |              |
|     |                      |                                     |   |             |                    | Donsuwan<br>Simatupang                 | Not Present                  | Business Trip     |         |              |
|     |                      |                                     |   |             |                    | Riduan                                 | Present                      |                   |         |              |
| 5.  | Wednes-<br>day, June | Financial and Per-                  | Hartadi Agus<br>Sarwono                   | Present     |                    | Kartika<br>Wirjoatmodjo                | Not Present                  | Business Trip     |         |              |
|     | 26, 2019             | formance<br>Report for<br>May 2019. | Imam Apriyanto<br>Putro                   | Present     |                    | Sulaiman A.<br>Arianto                 | Present                      |                   |         |              |
|     |                      | may 2013.                           | Goei Siauw<br>Hong                        | Present     |                    | Royke<br>Tumilaar                      | Present                      |                   |         |              |
|     |                      |                                     | Bangun Sarwito<br>Kusmulyono              | Present     |                    | Hery Gunardi                           | Present                      |                   |         |              |
|     |                      |                                     | Makmur Keliat                             | Present     |                    | Rico U. Frans                          | Not Present                  | Business Trip     |         |              |
|     |                      |                                     | Askolani                                  | Present     |                    | Ahmad Siddik<br>Badruddin              | Present                      |                   |         |              |
|     |                      |                                     | Ardan<br>Adiperdana                       | Present     |                    | Darmawan<br>Junaidi                    | Not Present                  | Business Trip     |         |              |
|     |                      |                                     | R. Widyo<br>Pramono                       | Present     |                    | Alexandra<br>Askandar                  | Not Present                  | Business Trip     |         |              |
|     |                      |                                     |   |             |                    | Agus Dwi<br>Handaya                    | Present                      |                   |         |              |
|     |                      |                                     |   |             |                    | Panji Irawan                           | Present                      |                   |         |              |
|     |                      |                                     |   |             |                    | Donsuwan<br>Simatupang                 | Not Present                  | Business Trip     |         |              |
|     |                      |                                     |   |             |                    | Riduan                                 | Present                      |                   |         |              |











| No. | Date                       | Agenda  | Participants - the Board of Commis- ioner | Presence    | Information | Participants<br>– Board of<br>Director | Presence    | Information   |
|-----|----------------------------|---|---|-------------|-------------|--|-------------|---------------|
| 6.  | Wednes-<br>day,            | Financial and Per-  | Hartadi Agus<br>Sarwono                   | Present     |             | Kartika<br>Wirjoatmodjo                | Not Present | Business Trip |
|     | August 21,<br>2019         | formance<br>Reports for<br>July 2019.                           | Imam Apriyanto<br>Putro                   | Not Present | Permission  | Sulaiman A.<br>Arianto                 | Present     |               |
|     |                            | ja.y <b>2</b> 0.5.  | Goei Siauw<br>Hong                        | Present     |             | Royke<br>Tumilaar                      | Present     |               |
|     |                            |   | Bangun Sarwito<br>Kusmulyono              | Present     |             | Hery Gunardi                           | Present     |               |
|     |                            |   | Makmur Keliat                             | Present     |             | Rico U. Frans                          | Present     |               |
|     |                            |   | Askolani                                  | Present     |             | Ahmad Siddik<br>Badruddin              | Not Present | Business Trip |
|     |                            |   | Ardan<br>Adiperdana                       | Present     |             | Darmawan<br>Junaidi                    | Present     |               |
|     |                            |   | R. Widyo<br>Pramono                       | Present     | Permission  | Alexandra<br>Askandar                  | Present     |               |
|     |                            |   |   |             |             | Agus Dwi<br>Handaya                    | Not Present | Business Trip |
|     |                            |   |   |             |             | Panji Irawan                           | Present     |               |
|     |                            |   |   |             |             | Donsuwan<br>Simatupang                 | Present     |               |
|     |                            |   |   |             |             | Riduan                                 | Present     |               |
| 7.  | day,                       | August<br>2019<br>Financial<br>and Per-<br>formance<br>Reports. | Hartadi Agus<br>Sarwono                   | Present     |             | Kartika<br>Wirjoatmodjo                | Present     |               |
|     | September<br>18 2019       |   | lmam Apriyanto<br>Putro                   | Present     |             | Sulaiman A.<br>Arianto                 | Not Present | Business Trip |
|     |                            |   | Goei Siauw<br>Hong                        | Present     |             | Royke<br>Tumilaar                      | Present     |               |
|     |                            |   | Bangun Sarwito<br>Kusmulyono              | Present     |             | Hery Gunardi                           | Not Present | Business Trip |
|     |                            |   | Makmur Keliat                             | Present     |             | Rico U. Frans                          | Present     |               |
|     |                            |   | Rionald Silaban                           | Present     |             | Ahmad Siddik<br>Badruddin              | Not Present | Business Trip |
|     |                            |   | Ardan<br>Adiperdana                       | Present     |             | Darmawan<br>Junaidi                    | Present     |               |
|     |                            |   | R. Widyo<br>Pramono                       | Present     |             | Alexandra<br>Askandar                  | Not Present | Business Trip |
|     |                            |   |   |             |             | Agus Dwi<br>Handaya                    | Not Present | Business Trip |
|     |                            |   |   |             |             | Panji Irawan                           | Not Present | Business Trip |
|     |                            |   |   |             |             | Donsuwan<br>Simatupang                 | Present     |               |
|     |                            |   |   |             |             | Riduan                                 | Present     |               |
| 8.  | Wednes-<br>day,<br>October | Septem-<br>ber 2019<br>Financial                                | Hartadi Agus<br>Sarwono                   | Present     |             | Kartika<br>Wirjoatmodjo                | Not Present | Business Trip |
|     | 23, 2019                   | and Per-<br>formance  | Imam Apriyanto<br>Putro                   | Present     |             | Sulaiman A.<br>Arianto                 | Present     |               |
|     |                            | Reports.  | Goei Siauw<br>Hong                        | Present     |             | Royke<br>Tumilaar                      | Present     |               |
|     |                            |   | Bangun Sarwito<br>Kusmulyono              | Present     |             | Hery Gunardi                           | Present     |               |
|     |                            |   | Makmur Keliat                             | Present     |             | Rico U. Frans                          | Present     |               |









Cross Reference ACGS



| No. | Date | Agenda | Participants – the Board of Commis- ioner | Presence | Information | Participants<br>– Board of<br>Director | Presence    | Information   |
|-----|------|--------|---|----------|-------------|--|-------------|---------------|
|     |      |        | Rionald Silaban                           | Present  |             | Ahmad Siddik<br>Badruddin              | Not Present | Business Trip |
|     |      |        | Ardan<br>Adiperdana                       | Present  |             | Darmawan<br>Junaidi                    | Present     |               |
|     |      |        |   |          |             | Alexandra<br>Askandar                  | Present     |               |
|     |      |        | R. Widyo                                  |          |             | Agus Dwi<br>Handaya                    | Not Present | Business Trip |
|     |      |        | Pramono                                   | Present  |             | Panji Irawan                           | Present     |               |
|     |      |        |   |          |             | Donsuwan<br>Simatupang                 | Present     |               |
|     |      |        |   |          |             | Riduan                                 | Present     |               |

### JOINT MEETING OF DIRECTORS INVITING THE BOARD OF COMMISSIONER

Throughout 2019, the Joint Meeting of Directors inviting the Board of Commissioners is as follows.

#### **Table of Joint Meeting of Directors and the Board of Commissioner**

|     | Table of Joint Meeting of Directors and the Board of Commissioner |   |   |          |                      |   |                                      |                      |  |  |  |
|-----|---|---|---|----------|----------------------|---|--------------------------------------|----------------------|--|--|--|
| No. | Meeting<br>Date   | Meeting Agenda  | Meeting Partici-<br>pants - Board of<br>Commissioners | Presence | Reason for<br>Absent | Board of Direc-<br>tors Meeting<br>Participants | Attend-<br>ing/Not<br>Attend-<br>ing | Reason for<br>Absent |  |  |  |
| 1.  | January 23,   | Audit Report<br>Update on Bank                                | Hartadi Agus<br>Sarwono                               | Absent   | Permission           | Kartika<br>Wirjoatmodjo                         | Absent                               | Business Trip        |  |  |  |
|     | 2019  | Mandiri Financial<br>Report for the Year<br>Ended December 3, | Imam Apriyanto<br>Putro                               | Present  |                      | Sulaiman Arif<br>Arianto                        | Present                              |                      |  |  |  |
|     |   | 2018.   | Goei Siauw Hong                                       | Present  |                      | Royke Tumilaar                                  | Present                              |                      |  |  |  |
|     |   |   | Bangun Sarwito<br>Kusmulyono                          | Present  |                      | Hery Gunardi                                    | Present                              |                      |  |  |  |
|     |   |   | Makmur Keliat   | Present  |                      | Ahmad Siddik<br>Badruddin                       | Present                              |                      |  |  |  |
|     |   |   | Askolani  | Present  |                      | Rico Usthavia<br>Frans                          | Present                              |                      |  |  |  |
|     |   |   | Ardan Adiperdana                                      | Absent   | Permission           | Darmawan<br>Junaidi                             | Present                              |                      |  |  |  |
|     |   |   | R. Widyo Pramono                                      | Present  |                      | Alexandra<br>Askandar                           | Present                              |                      |  |  |  |
|     |   |   |   |          |                      | Agus Dwi<br>Handaya                             | Present                              |                      |  |  |  |
|     |   |   |   |          |                      | Panji Irawan                                    | Present                              |                      |  |  |  |
|     |   |   |   |          |                      | Donsuwan<br>Simatupang                          | Present                              |                      |  |  |  |
|     |   |   |   |          |                      | Riduan  | Present                              |                      |  |  |  |
| 2.  | Wednesday,<br>May 22,<br>2019                                     | 1. Approval for Provision of                                  | Hartadi Agus<br>Sarwono                               | Present  |                      |   |                                      |                      |  |  |  |
|     | 2019  | Credit Facilities<br>to Related<br>Parties.                   | Imam Apriyanto<br>Putro                               | Present  |                      |   |                                      |                      |  |  |  |
|     |   | 2. Approval for   | Goei Siauw Hong                                       | Present  |                      |   |                                      |                      |  |  |  |
|     |   | Provision of<br>Short-Term                                    | Bangun Sarwito<br>Kusmulyono                          | Present  |                      |   |                                      |                      |  |  |  |
|     |   |   | Makmur Keliat   | Present  |                      |   |                                      |                      |  |  |  |
|     |   |   | Askolani  | Present  |                      |   |                                      |                      |  |  |  |











| No. | Meeting<br>Date                 | Meeting Agenda   | Meeting Partici-<br>pants - Board of<br>Commissioners | Presence | Reason for<br>Absent | Board of Direc-<br>tors Meeting<br>Participants | Attend-<br>ing/Not<br>Attend-<br>ing | Reason for<br>Absent |
|-----|---------------------------------|--|---|----------|----------------------|---|--------------------------------------|----------------------|
|     |                                 | Credit Facilities to Manriri International Remmitance Sdn. Bhd. (MIR). 3. Approval of Organizational Structure in the After Annual GMS for Fiscal Year 2018. | Ardan Adiperdana                                      | Absent   | Permission           |   |                                      |                      |
|     |                                 |  | R. Widyo Pramono                                      | Present  |                      |   |                                      |                      |
| 4.  | Wednesday,<br>April 24,<br>2019 | Financial<br>Performance in<br>March 2019.   | Hartadi Agus<br>Sarwono                               | Present  |                      | Kartika<br>Wirjoatmodjo                         | Absent                               | Permission           |
|     | 2013                            | March 2019.  | Imam Apriyanto<br>Putro                               | Present  |                      | Sulaiman Arif<br>Arianto                        | Present                              |                      |
|     |                                 |  | Goei Siauw Hong                                       | Present  |                      | Royke Tumilaar                                  | Present                              |                      |
|     |                                 |  | Bangun Sarwito<br>Kusmu <b>l</b> yono                 | Present  |                      | Riduan  | Present                              |                      |
|     |                                 |  | Makmur Keliat   | Present  |                      | Dosuwan<br>Simatupang                           | Present                              |                      |
|     |                                 |  | Askolani  | Present  |                      | Darmawan<br>Junaidi                             | Present                              |                      |
|     |                                 |  | Ardan Adiperdana                                      | Present  |                      | Hery Gunardi                                    | Present                              |                      |
|     |                                 |  |   | Present  |                      | Panji Irawan                                    | Present                              |                      |
|     |                                 |  |   |          |                      | Rico Usthavia<br>Frans                          | Present                              |                      |
|     |                                 |  | R. Widyo Pramono                                      |          |                      | Ahmad Siddik<br>Badruddin                       | Present                              |                      |
|     |                                 |  |   |          |                      | Agus Dwi<br>Handaya                             | Absent                               | Permission           |
|     |                                 |  |   |          |                      | Alexandra<br>Askandar                           | Present                              |                      |
| 5.  | Wednesday,<br>July 24,          | June 2019 Financial and Performance  | Hartadi Agus<br>Sarwono                               | Present  |                      | Kartika<br>Wirjoatmodjo                         | Present                              |                      |
|     | 2019                            | Report.  | lmam Apriyanto<br>Putro                               | Present  |                      | Sulaiman Arif<br>Arianto                        | Present                              |                      |
|     |                                 |  | Goei Siauw Hong                                       | Present  |                      | Royke Tumilaar                                  | Present                              |                      |
|     |                                 |  | Bangun Sarwito<br>Kusmu <b>l</b> yono                 | Present  |                      | Riduan  | Present                              |                      |
|     |                                 |  | Makmur Ke <b>l</b> iat                                | Present  |                      | Dosuwan<br>Simatupang                           | Present                              |                      |
|     |                                 |  | Askolani  | Present  |                      | Darmawan<br>Junaidi                             | Present                              |                      |
|     |                                 |  | Ardan Adiperdana                                      | Present  |                      | Hery Gunardi                                    | Present                              |                      |
|     |                                 |  |   |          |                      | Panji Irawan                                    | Present                              |                      |
|     |                                 |  |   |          |                      | Rico Usthavia<br>Frans                          | Present                              |                      |
|     |                                 |  | R. Widyo Pramono                                      | Present  |                      | Ahmad Siddik<br>Badruddin                       | Present                              |                      |
|     |                                 |  |   |          |                      | Agus Dwi<br>Handaya                             | Present                              |                      |
|     |                                 |  |   |          |                      | A <b>l</b> exandra<br>Askandar                  | Present                              |                      |









Cross Reference ACGS



| No. | Meeting<br>Date        | Meeting Agenda                | Meeting Partici-<br>pants - Board of<br>Commissioners | Presence | Reason for<br>Absent | Board of Direc-<br>tors Meeting<br>Participants | Attend-<br>ing/Not<br>Attend-<br>ing | Reason for<br>Absent |         |  |              |                        |         |  |  |  |  |  |
|-----|------------------------|-------------------------------|---|----------|----------------------|---|--------------------------------------|----------------------|---------|--|--------------|------------------------|---------|--|--|--|--|--|
| 6.  | Wednesday,<br>November | October 2019<br>Financial and | Hartadi Agus<br>Sarwono                               | Present  |                      | Kartika<br>Wirjoatmodjo                         | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     | 20, 2019               | Performance<br>Report.        | Goei Siauw Hong                                       | Present  |                      | Sulaiman Arif<br>Arianto                        | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               | Bangun Sarwito<br>Kusmulyono                          | Absent   | Sick                 | Royke Tumilaar                                  | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               | Makmur Keliat   | Present  |                      | Riduan  | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               | Rionald Silaban                                       | Present  |                      | Dosuwan<br>Simatupang                           | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        | Ardan Adiperdana              | Present   |          | Darmawan<br>Junaidi  | Present   |                                      |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               |   |          |                      |   |                                      | R. Widyo Pramono     | Present |  | Hery Gunardi | Present                |         |  |  |  |  |  |
|     |                        |                               |   |          |                      | Panji Irawan                                    | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               |   |          |                      |   |                                      |                      |         |  |              | Rico Usthavia<br>Frans | Present |  |  |  |  |  |
|     |                        |                               |   |          |                      |   |                                      |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               |   |          |                      | Agus Dwi<br>Handaya                             | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |
|     |                        |                               |   |          |                      | Alexandra<br>Askandar                           | Present                              |                      |         |  |              |                        |         |  |  |  |  |  |

# THE FREQUENCY AND ATTENDANCE OF THE BOARD OF COMMISSIONERS

The frequency and attendance of the Board of Commissioners is as follows.

### Table of Frequency and Attendance of Board of Commissioners' Meetings

|                            |  |   |                    | g of Board Cor                         |                       | Joint Meeting of Board of Commis-<br>sioner and Directors |                                   |            |  |
|----------------------------|--|---|--------------------|--|-----------------------|---|-----------------------------------|------------|--|
| Name                       | Position   | Periode                                 | Number of meet-ing | nd Attendance<br>Number of<br>presence | Percentage Percentage | Number of meet-   | nd Attendance  Number of presence | Percentage |  |
| Hartadi Agus<br>Sarwono    | President<br>Commissioner<br>/ Independent<br>Commissioner | November 15, 2017<br>- December 9, 2019 | 35                 | 35                                     | 100%                  | 13  | 12                                | 92%        |  |
| Kartika Wirjoat-<br>modjo* | President<br>Commissioner                                  | December 9, 2019 -<br>December 31, 2019 | 1                  | 1                                      | 100%                  | -   | -                                 | -          |  |
| Imam Apriyanto<br>Putro    | Vice President<br>Commissioner                             | June 11, 2015 - No-<br>vember 18, 2018  | 32                 | 32                                     | 100%                  | 12  | 8                                 | 67%        |  |











|                              |   |  | Meetin             | g of Board Cor     | nmissioner | Joint Meeting of Board of Commis-<br>sioner and Directors |                    |            |  |
|------------------------------|---|--|--------------------|--------------------|------------|---|--------------------|------------|--|
| Name                         | Position  | Periode                                      | Total ar           | nd Attendance      | Percentage | Total and Attendance Percentage                           |                    |            |  |
| Tunc                         |   |  | Number of meet-ing | Number of presence | Percentage | Number of meet-ing  | Number of presence | Percentage |  |
| Muhamad Chat-<br>ib Basri*   | Vice President<br>Commissioner<br>/ Independent<br>Commissioner | December 9, 2019 -<br>December 31, 2019      | 1                  | 1                  | 100%       | -   |                    | -          |  |
| Goei Siauw<br>Hong           | Independent<br>Commissioner                                     | June 25, 2015 - De-<br>cember 9, 2019        | 35                 | 35                 | 100%       | 13  | 13                 | 100%       |  |
| Bangun Sarwito<br>Kusmulyono | Independent<br>Commissioner                                     | June 25, 2015 - De-<br>cember 9, 2019        | 35                 | 35                 | 100%       | 13  | 12                 | 92%        |  |
| Mohamad<br>Nasir*            | Independent<br>Commissioner                                     | December 9, 2019 -<br>December 31, 2019      | 1                  | 1                  | 100%       | -   | -                  | -          |  |
| Robertus Bili-<br>tea*       | Independent<br>Commissioner                                     | December 9, 2019 -<br>December 31, 2019      | 1                  | 1                  | 100%       | -   | -                  | -          |  |
| Makmur Keliat                | Independent<br>Commissioner                                     | September 25, 2017<br>- December 31,<br>2019 | 36                 | 36                 | 100%       | 13  | 13                 | 100%       |  |
| Askolani                     | Commissioner  | September 3, 2014<br>- August 28, 2019       | 25                 | 25                 | 100%       | 10  | 10                 | 100%       |  |
| Rionald Silaban*             | Commissioner  | August 28, 2019 -<br>December 31, 2019       | 11                 | 11                 | 100%       | 3   | 3                  | 100%       |  |
| Ardan Adiper-<br>dana        | Commissioner  | October 3, 2016 -<br>December 31, 2019       | 36                 | 36                 | 100%       | 12  | 10                 | 77%        |  |
| R. Widyo Pra-<br>mono        | Commissioner  | August 21, 2017 -<br>December 31, 2019       | 36                 | 36                 | 100%       | 13  | 13                 | 100%       |  |

<sup>\*</sup>Effective after obtaining approval from Financial Services Authority on the Fit and Proper Test.

# IMPLEMENTATION OF DUTIES AND RESPONSIBILITIES OF THE BOARD OF COMMISSIONERS

## FREQUENCY AND PROCEDURES FOR PROVIDING ADVICE TO THE **BOARD OF DIRECTORS**

Providing advice from the Board of Commissioners to the Directors was carried out both formally in the Meeting and informally in non-meeting. Formal meetings consisted of 3 (three) types of meetings, namely:

- 1. Committee Meetings under the supervision of the Board of Commissioners, which consist of Audit Committee Meetings, Risk Monitoring Committee Meetings, Integrated Governance Committee Meetings and Remuneration and Nomination Committee Meetings.
- 2. Meeting of the Board of Commissioners (RAKOM), which is an internal meeting of the Board of Commissioners and / or by inviting the Director of the related field.
- 3. Meeting of the Board of Commissioners with the Board of Directors (RAKOMDIR), namely a Board of Commissioners Meeting together with the Board of Directors

### SUPERVISION OF BOARD OF COMMISSIONERS ON IMPLEMENTATION OF CORPORATE STRATEGY

Based on Financial Services Authority Regulation No. 5 / POJK.03 / 2016 concerning Bank Business Plans, the Board of Commissioners is required to carry out supervision of the implementation of the Bank Business Plan which includes, among others, policies and management strategies. The results of the supervision are set forth in the Supervision Report on the Implementation of the Bank's Business Plan which is submitted to the Financial Services Authority every semester. In addition, based on the Ministry of SOE Letter No. S-76 / D3.MBU / 2014 dated June 3, 2014 concerning Requests for Response to the Quarterly Report, the Board of Commissioners had to submit Responses to the Company's Performance Achievement to the Ministry of SOEs as Dwiwarna Series A Shareholders every quarter. In 2019, the Board of Commissioners has prepared and submitted a Supervision Report on the Implementation of the Bank's Business Plan as follows: