



Management of Priority Material Topics [GRI 3-2]

Based on the results of the double materiality assessment, Bank Mandiri identified three material topics that have a significant impact on value creation: Personal Data Protection and Information Security, Sustainable Finance Portfolio, and Digitalization and Financial Inclusion.

In this section, the discussion focuses on the Sustainable Finance Portfolio topic. Meanwhile, explanations regarding Personal Data Protection and Information Security as well as Digitalization and Financial Inclusion are presented separately under the disclosure on Sustainability Issues Management: PSPK 1 Overview.

These topics are considered relevant as they affect various aspects of the business, including risk management, revenue growth, cost efficiency, and corporate reputation. To address these issues, Bank Mandiri has implemented strategies encompassing dedicated initiatives, ranging from strengthening digital infrastructure and upholding governance with integrity to implementing competency-based talent development programs. In addition, the targets established for each topic are directly linked to the Board of Directors' KPIs, which serve as the basis for determining remuneration, thereby ensuring a high level of accountability in supporting the Company's sustainability.

Material Topic	Key Impacts (Risks and Opportunities)	Impact Type	Strategy	KPIs Linked to Board of Directors' Compensation	KPI Achievement
Sustainable Finance Portfolio	<p>The Sustainable Finance Portfolio represents one of Bank Mandiri's key priorities in strengthening the banking sector's role in advancing the climate agenda, particularly in supporting the transition toward a low-emission economy. In this context, Bank Mandiri must manage potential exposure to climate-related risks, including transition risks arising from evolving policies, standards, and investor and customer preferences, as well as physical risks that may affect the performance of certain sectors within its financing portfolio.</p> <p>At the same time, economic transformation creates growth opportunities driven by increasing demand for financing sustainable initiatives, including the development of clean energy and environmentally responsible infrastructure projects. Through strengthened strategies and the expansion of sustainable financing products and services,</p>	Bank Mandiri views the transition toward a green economy as a tangible avenue for business expansion. Growth in sustainable revenue can be driven through strengthened financing exposure to the Sustainable Business Activities Category (KKUB), alongside the broader utilization of various green financing schemes. These initiatives range from the issuance of and participation in green instruments to the provision of thematic financing products such as Green Mortgage and Sustainability-Linked Loans, including financing for renewable energy development and environmentally sustainable infrastructure.	Positioning the green economy as a source of business growth by strengthening financing exposure to the Sustainable Business Activities Category (KKUB) and expanding green financing schemes through the issuance of and participation in green instruments, as well as the provision of thematic financing such as Green Mortgages and Sustainability-Linked Loans. Implementation is carried out by establishing priorities across key sectors, including Agriculture, Coal, Energy, Construction, Mining, Other Transportation Equipment (Shipbuilding), Fast Moving Consumer Goods (FMCG), Oil and Gas, Industrial Plantation Forests (HTI) & Forest Product Processing Industry, Healthcare Services, Pharmaceuticals, Transportation, Pulp and Paper, Metals, Telecommunications, Hotels, Restaurants and Accommodation, Fertilizers and Agrochemicals, Cement, Automotive, Chemicals, and sectors sensitive to ESG aspects. In addition, ESG criteria are integrated into the credit approval process, accompanied by strengthened monitoring mechanisms to ensure that sustainable revenue growth remains prudent and measurable.	Sustainable credit/financing disbursement amounting to IDR294.25 trillion	Sustainable financing/credit disbursement amounted to IDR315.84 trillion, comprising IDR166.2 trillion in Green Financing and IDR149.6 trillion in Social Financing.

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	Bank Mandiri is expected to capture these opportunities to drive responsible growth, enhance financial resilience, and reinforce its position as a financial institution that actively contributes to sustainable development at both the national and international levels.				

Management of Material Topics with Impacts on External Stakeholders

With respect to material topics that have significant impacts on external stakeholders, Bank Mandiri evaluates its contributions and operational impacts by linking the outcomes to defined targets and measurable performance achievements, in order to effectively manage its impact on the external environment.

In this regard, the Company has identified two primary topics, namely Community Development and Environmental Footprint and Impact Management, as the most relevant focus areas for managing sustainability impacts affecting external stakeholders.

Material Topics for External Stakeholders	Relevant Stakeholders	Direction of Impact	Impact on Stakeholders	Quantitative Target	Achievement
Community Development	Communities, Regulators	Positive	Bank Mandiri has taken an active role in community development through various economic empowerment initiatives, strengthening of MSMEs, and expanded access to education and healthcare. These efforts help create business opportunities and employment, while enhancing community capacity and independence to become more resilient and competitive. For regulators, these programs represent tangible support for national development and financial inclusion agendas, by strengthening the community's economic base, improving welfare, and implementing measurable programs aligned with sustainable development priorities.	CSR disbursement amounted to IDR250 billion. KUR disbursement reached 95%.	CSR disbursement amounted to IDR251.1 billion. KUR disbursement reached 106.5%.