

**Rubi Pertama**

Member of Audit Committee. Independent Party

**Age :** 62 Years old**Citizenship :** Indonesian**Domisili :** Jakarta**Period of Assignment**

1 October 2021 – present

**Educational Background**

Bachelor Degree in Civil Engineering. Institute of Technology Bandung (1987)

**Legal Basis of Appointment**

Appointed as member of the Audit Committee as of 1 October 2021 pursuant to the Board of Directors Decree No. KEP.DIR/053/2021.

**Professional Background**

- › Member of Risk Oversight Committee of Indonesia Eximbank (2020 – September 2021)
- › Member of Audit Committee and Industrial Risk Oversight Committee of Bank of Korea Indonesia (2019 – 2020)
- › Risk Management Advisor of Indonesia Eximbank (2019)
- › Risk Management Unit Manager of JPMorgan Chase Bank. N.A (2013 – 2018)
- › Compliance Manager of JPMorgan Chase Bank. N.A (2010 – 2013)
- › Head of Risk Management Bank UOB Indonesia (2008)
- › Head of Audit & Risk Management PT CIMB Niaga (1990 – 2007)

**Audit Committee Charter**

In carrying out its duties, the Audit Committee of Bank Mandiri is guided by the principles, responsibilities, and procedures set forth in the Audit Committee Charter. The Charter was last updated on 16 December 2025, pursuant to Board of Commissioners Decree No. KEP.KOM/011/2025 concerning the Audit Committee Charter and Code of Ethics of the Audit Committee of PT Bank Mandiri (Persero) Tbk.

The Charter serves as a key framework that ensures the Audit Committee performs its supervisory functions professionally, transparently, and accountably, in alignment with best practices and the corporate governance standards applied across Bank Mandiri.

The Audit Committee Charter includes:

1. General Purpose
2. Basic Regulations
3. Duties, Responsibilities and Authority
4. Composition, Structure, Membership Requirements and Tenure
5. Meetings
6. Reports and Recommendations
7. Handling of Complaints/Reporting Regarding Alleged Violations on Financial Reporting
8. Performance Evaluation
9. Closing

## Duties and Responsibilities of the Audit Committee

Duties and responsibilities of the Audit Committee are regulated in the Audit Committee Charter as follows:

1. Financial Statements
  - a. Monitoring and reviewing:
    - 1) Credibility and objectivity of the Company's financial statements and information to be issued to external parties and regulatory institutions, including follow-up of complaints and/or notes of impropriety against the reports during the Audit Committee review period.
    - 2) Implementation of internal control policies and procedures in the Company's financial reporting process.
    - 3) Compliance of the Financial Statements with financial accounting standards and OJK regulations regarding the recording of financial transactions.
    - 4) Audit Reports related to the Company's Financial Statements.
    - 5) The Company's Work Plan and Budget as well as the Company's Long-Term Plan.
    - 6) Complaints relating to the accounting and financial reporting process of the Company.
    - 7) The financial reporting process audited by the External Auditor.
  - b. Ensure of a satisfactory evaluation procedure for all information released by the Company.
  - c. Conducting periodic meetings with relevant work units and Auditors (Internal and External) to request additional information and clarification in accounting and finance.
  - d. Monitoring and evaluating the appropriateness of the implementation of financial policies of the Company and Financial Services Institutions (FSIs) within the Financial Conglomerate.
  - e. Provide recommendations to the Board of Commissioners on matters that support the effectiveness and accuracy of the financial reporting process of the Company and FSIs within the Financial Conglomerate.
2. Internal Control
  - a. Internal Control Process and System
 

Monitoring and reviewing:

    - 1) The Company's standardized internal control system in accordance with applicable best practices.
    - 2) Audit reports of the Internal Audit Unit and External Auditors that audit the Company to ensure that internal control has been properly implemented.
    - 3) Implementation of the Board of Directors' follow-up on the findings of the Internal Audit Unit, public accountants and the results of regulatory supervision.
  - 4) The adequacy of internal control in the Financial Services Institutions within the Financial Conglomerate.
- b. Internal Audit
  - 1) To monitor, review and assess:
    - › Audit Plan, Scope and Budget of the Internal Audit Unit.
    - › Implementation of internal audit activities and results as well as the effectiveness of internal audit implementation.
    - › Performance of the Internal Audit Unit.
    - › Audit Result Reports, particularly significant findings and ensuring the Board of Directors takes the necessary corrective actions quickly to address control weaknesses, fraud, compliance issues with policies, laws and regulations, or other issues identified and reported by the Internal Audit Unit.
    - › Suitability of the implementation of the Internal Audit policies of the Company and FSIs in the Financial Conglomerate.
    - › Implementation of other Internal Audit Unit functions in accordance with the provisions of laws and regulations, articles of association, and/or decisions of the GMS/Minister of SOEs.
  - 2) Ensure that the Internal Audit Unit works objectively, independently, and upholds integrity in carrying out its duties.
  - 3) Request assistance from the Internal Audit Unit to conduct special audits/ investigations if there are audit findings and/or information relating to violations of prevailing laws and regulations and provide input deemed necessary in the implementation of the audit.
  - 4) Ensure that the Internal Audit Unit communicates with the Board of Directors, Board of Commissioners, External Auditors, and Regulators.
  - 5) Provide recommendations to the Board of Commissioners regarding:
    - › Appointment and dismissal of the Head of the Company's Internal Audit Unit proposed by the Board of Directors.
    - › Audit Plan, Scope, and Budget of the Internal Audit Unit.
    - › Provision of annual remuneration for the Internal Audit Unit as a whole and as a performance awards.
    - › Corrective actions to address control weaknesses, fraud, compliance issues with policies and laws and

- regulations or other issues identified and reported by the Internal Audit Unit.
- › Improvement of the management control system and its implementation.
- 6) Conduct communication/meetings with the Internal Audit Unit (periodically or as needed) to discuss matters including the following:
- › Realization of the Annual Audit Plan and Budget of the Internal Audit Unit.
  - › Significant audit findings and no further Internal Audit recommendations.
  - › Other matters that require clarification or explanation.
- c. External Audit
- 1) Monitoring, reviewing, and assessing the effectiveness of audit implementation by AP and/or KAP.
  - 2) Ensure the objectivity and independence of AP, KAP, and KAP insiders.
  - 3) Provide recommendations on:
    - › Appointment of Public Accountant (AP) and Public Accounting Firm (KAP) that will audit the Company's financial statements to the Board of Commissioners to be submitted to the General Meeting of Shareholders (GMS). In preparing the recommendation, the Audit Committee may consider:
      - › Independence of AP, KAP, and KAP human resources;
      - › Audit scope;
      - › Audit service fees;
      - › Expertise and experience of AP, KAP, and Audit Team from KAP;
      - › Audit methodologies, techniques, and tools used by KAP;
      - › The benefits of new perspectives that will be obtained through the replacement of AP, KAP, and Audit Team from KAP;
      - › Potential risks of using audit services by the same KAP consecutively for a long period of time; and
      - › The result of evaluation on the implementation of audit services on annual historical financial information by AP and KAP in the previous period, if any.
    - › In the event that the AP and/or KAP that has been decided by the GMS cannot complete the audit services on annual historical financial information during the professional assignment period, the appointment of a replacement of AP and/or KAP shall be carried out by the Board of Commissioners after obtaining approval from the GMS by taking into account the recommendations of the Audit Committee.
      - › Termination of AP and KAP.
  - 4) Review and ensure that:
    - › Bank Mandiri has a standardized procedure and is in accordance with the prevailing rules/regulations in the implementation of KAP selection.
    - › The process of KAP selection is in accordance with standardized procedures.
  - 5) The Audit Committee evaluated the implementation of audit services on annual historical financial information by AP and/or KAP. The evaluation is conducted through:
    - › Compliance of audit implementation by AP and/or KAP with applicable audit standards.
    - › Adequacy of field work time.
    - › Assessment of the scope of services provided and the adequacy of the audit.
    - › Recommendations for improvement provided by the AP and/or KAP.
  - 6) Communicating periodically with KAP who is auditing Bank Mandiri to discuss matters that need to be communicated, including the following:
    - › Progress of inspection implementation.
    - › Important findings.
    - › Changes in accounting and financial regulations/rules from authorized institutions.
    - › Adjustments made based on the examination results.
    - › Constraints/obstacles encountered in the implementation of the audit.
  - 7) Reviewing and monitoring:
    - › All significant findings from the examination results of the External Auditor and other auditing institutions.
    - › The auditee's follow-up to the results of the audit conducted by the external auditor.
  - 8) Providing an independent opinion in the event of a difference of opinion between the Board of Directors and the AP and/or KAP on the services provided.
  - 9) Specifically for the procurement of non-audit services that will invite KAP who is auditing the Company's financial statements in the current year and its affiliates, and based on Management's review there is no conflict of interest.

Management must submit a proposal for approval to the Audit Committee regarding the partners invited to the procurement of consulting services.

3. **Compliance**  
Monitoring and reviewing:
  - a. The Company's compliance with laws and regulations, both internal and external, relating to the Company's business activities.
  - b. Audit reports related to the Company's compliance with internal and external regulations issued by the Internal and External Audit Unit.
  - c. Suitability of audit implementation by the Public Accounting Firm with applicable audit standards.
  - d. Potential conflict of interest of the Company.
4. Conducting periodic meetings with relevant work units to discuss matters within the scope of its supervision.
5. Prepare the Audit Committee Charter and review it as needed at least every 2 (two) years.

#### **Audit Committee Authority**

The Audit Committee has the authority to:

1. Communicate directly with employees, including the Board of Directors, parties that implement the internal audit function, risk management, and other parties at the Public Accountant Firm that audits the Company for information, clarification and requests for documents and reports needed.
2. Access all relevant information about the Company related to the implementation of its duties and functions, including records or information about employees, funds, assets, and other resources belonging to the Company.
3. Obtaining reports on the audit results of the Internal Auditor and External Auditor, as well as other supervisory/auditors.
4. Assign the Internal Auditor and/or External Auditor to conduct a special audit/investigation, if there is a strong suspicion of fraud, violation of law and violation of prevailing laws and regulations.
5. Obtain input and/or advice from external of the Company relating to its duties.
6. Involve independent parties from external of the Committee members as necessary to assist in the performance of its duties (if required).
7. Perform other authorities granted by the Board of Commissioners.

#### **Audit Committee Tenure**

The tenure of members of the Audit Committee as members of the Board of Commissioners must not be longer than the tenure of the Board of Commissioners as stipulated in the Articles of Association and can be re-elected for the next 1 (one) period. Whereas the

tenure of the Audit Committee members from Non-Commissioner Independent Parties is the latest 3 (three) years and can be extended 1 (one) time during 2 (two) years of tenure by not eliminating the rights of the Board of Commissioners to terminate at any time.

#### **Audit Committee Reporting**

The Audit Committee is required to prepare periodic reports to the Board of Commissioners regarding the activities of the Audit Committee, at least once in 3 (three) months. The Audit Committee is also required to submit a report to the Board of Commissioners on each assignment and or for each identified problem requiring the attention of the Board of Commissioners.

The Audit Committee also prepares audit evaluation results on the annual historical financial information by the External Auditors at the latest 6 (six) month after the fiscal year ends or at any time if necessary.

#### **Audit Committee Qualifications and Professional Background**

The Audit Committee membership requirements are as follows:

1. **General Requirements**
  - a. Having integrity, character and good morals.
  - b. Does not have personal interests/relationships that can cause conflict of interest against the Company.
2. **Competence Requirements**
  - a. Have sufficient expertise, ability, knowledge and experience related to duties and responsibilities.
  - b. Must understand financial statements, company business especially related to the company services or business, audit process, and risk management.
  - c. Able to work together and have the ability to communicate well and effectively and are willing to provide sufficient time to carry out duties.
  - d. Have adequate knowledge of the Company's Articles of Association, laws and regulations in the banking sector, Capital Market, SOEs and other relevant laws and regulations.
  - e. Willing to increase competence continuously through education and training.

The qualifications and professional experience of the Chairman and Members of the Audit Committee are as follows.