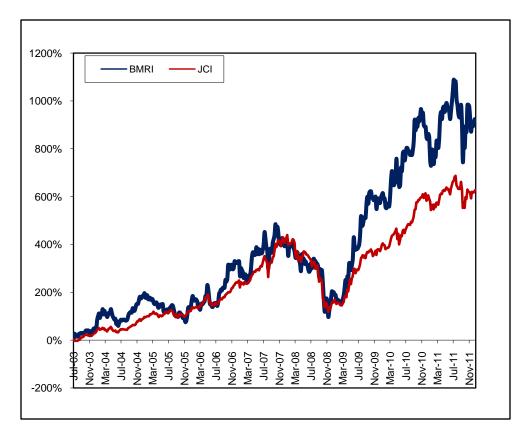


March 8th , 2012

Mandiri, Building Your Dream

Share Information



		Per 31 December 2011							
No.	Description	No. of Investor	%	No. of shares	%				
Т	DOMESTIC								
	1. Government of RI	1	0.00%	14,000,000,000	60.00%				
	2. Retail	14,511	59.26%	291,026,895	1.25%				
	3. Employees	7,957	32.49%	124,844,318	0.54%				
	4. Cooperatives	2	0.01%	20,556	0.00%				
	5. Foundations	20	0.08%	14,651,535	0.06%				
	6. Pension Funds	169	0.69%	253,904,476	1.09%				
	7. Insurance	53	0.22%	422,059,044	1.81%				
	8. Banks	-	0.00%	-	0.00%				
	9. Corporations	178	0.73%	355,552,796	1.52%				
	11. Mutual Funds	144	0.59%	851,304,650	3.65%				
	Total	23,035	94.07%	16,313,364,270	69.92%				
,,	INTERNATIONAL								
	1. Retail	77	0.31%	3,131,564	0.01%				
	2. Institutional	1,376	5.62%	7,016,837,499	30.07%				
	Total	1,453	5.93%	7,019,969,063	30.08%				
Ш	TOTAL	24,488	100.00%	23,333,333,333	100.00%				

Δ from:	IPO	Dec 31, 2011
BMRI	+916.57%	+5.60%
JCI	+628.43%	+3.20%

Bank Mandiri Presentation Contents

Results Overview	<u> Paqe #</u>
 2011 Highlights 	3-5
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■ Loan Growth & LDR	8-10
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■ BMRI Targets	37
Operating Performance Highlights	
<u>Supporting Materials</u>	

Bank Mandiri remains on track to become Indonesia's Most Admired Financial Institution



of Accounts

- Deposits 12.0 Mn
- Loans 1.12 Mn



of new Accounts

- Deposit 3.64 Mn
- Loans 553,767



of Outlets

- 1,537 Branches
- 1,941 Micro Outlets
- 8,996 ATMS



e-Channel Trx

- 971 mn in YTD
- 31% Growth



of Cards Issued

- Credit 2.36 mn
- Debit 8.96 mn
- Prepaid 1.32 mn



Cash Management

- 10,943 Customers
- 7.7 Mn Trx YTD 2011 (2)



Retails Loans (1)

- Rp 81 Tn
- 29.6% of Loans



Subsidiaries Income

- Total Rp 1.6 Tn
- Sum of income of 5 subsidiaries (12.7 % of EAT)



Alliances (total)

- Čard From Alliances
 198,896 cards
- Alliance Payroll
 Accounts: 372,000

- (1) Small Business, Micro and Consumers
- (2) Exclude MTS

Key Financial Highlights

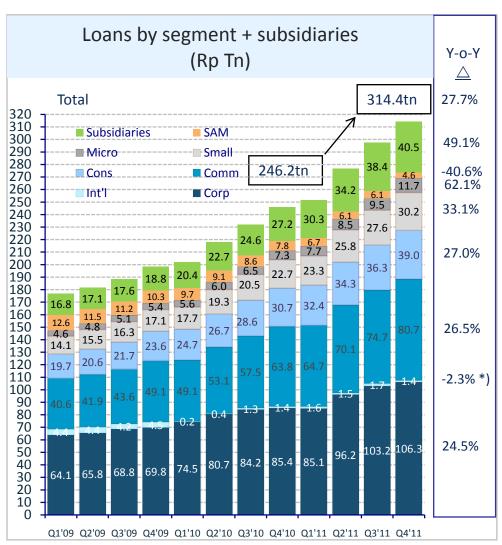
Bank Mandiri's Full Year 2011 Performance continued to demonstrate marked improvements in several key indicators:

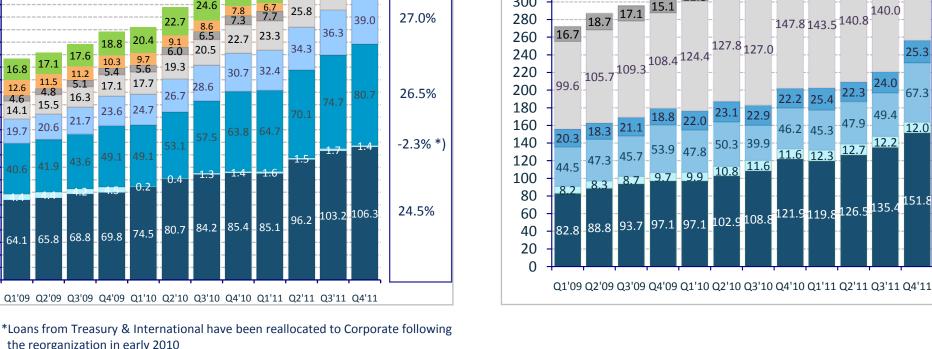
	Dec '10	Dec '11	△%
Loans	Rp246.2 tn	Rp314.4 tn	27.7%
Net NPL Ratio Gross NPL Ratio	0.62% 2.42%	0.52%	(16.1%) (8.7%)
Low Cost Funds (Rp)]	55.8% Rp202.0 tn	60.7% Rp256.4tn	8.9% 27.0%
NIM	5.28%	5.11%	(3.1%)
Efficiency Ratio	42.4%	41.6% 1) 2)	(1.8%)
Earnings After Tax	9,218 bn	12,246 bn	32.8%

¹⁾ Excluding Garuda Recovery, CER 43.3%

²⁾ Non recurring expenses

Maintaining momentum for growth





Deposits by Product – Consolidated

(Rp Tn)

362.2tn

12.5 10.3 12.4

■ Rp Time

Rp Demand

■ Rp Savings

Total

FX Time

FX Demand

FX Savings

440

420

400

380

360

340

320

300

Y-o-Y

 \triangle

16.6%

42.5%

0.2%

14.3%

45.6%

3.3%

24.5%

422.3tn

15.3

148.1

25.3

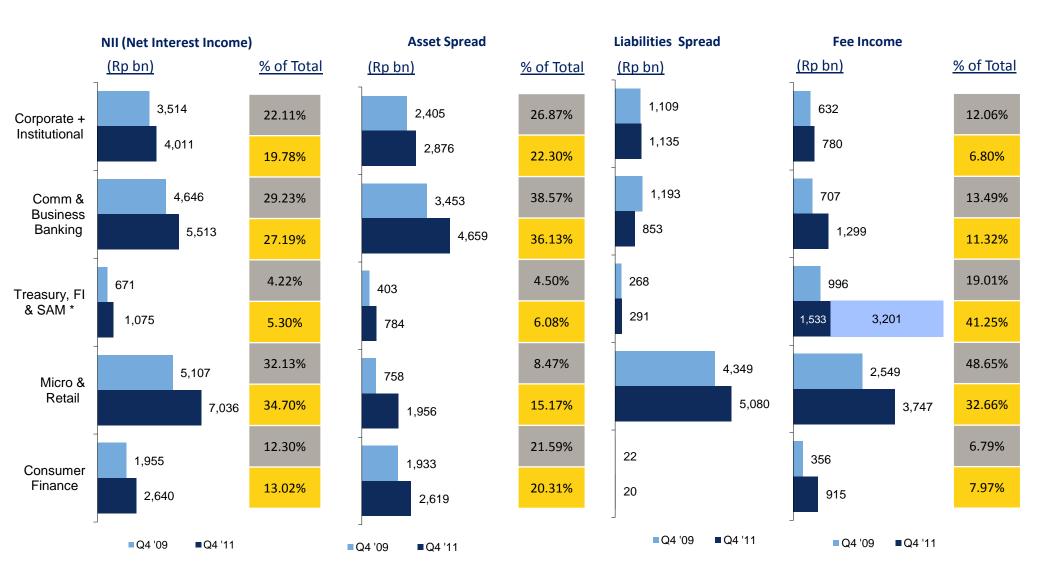
67.3

12.0

151.8

the reorganization in early 2010

Balanced Earnings from All Business Units



^{*} Rp 3.2Tn from SAM recoveries on W/O loans

Strong and liquid balance sheet growing Rp102 tn YoY

Strong and rigard barance street growing hip 102 th ron										
(Rp Bn, Consolidated) Assets	FY 2011	FY 2010	Liabilities	FY 2011	FY 2010					
Cash	11,358	9,521	Current Account	92,617	68,372					

33,427

29,052

7,710

27,496

78,093

246,201

(11,522)

8,980

(3,521)

7,219

5,466

11,652

449,774

Savings

Time Deposits

Total Deposits

Securities Issued

Borrowings

Equity

Total

Deposits from other banks

Other Int Bearing Liabilities

Non Int Bearing Liabilities

163,779

165,855

422,251

2,212

12,654

13,534

21,612

16,975

62,654

551,892

133,586

160,254

362,212

1,491

7,629

7,051

17,253

12,068

42,070

449,774

45,980

51,540

12,557

12,254

78,459

314,342

(12,168)

12,370

(1,830)

9,052

3,800

14,178

551,892

Current Acc w/ BI & Other Banks

Placement with BI & Other banks

Advances (Other)

Marketable Securities

Government Bonds

Provisions of Loans

Loans (Gross)

Reverse Repo

Investments

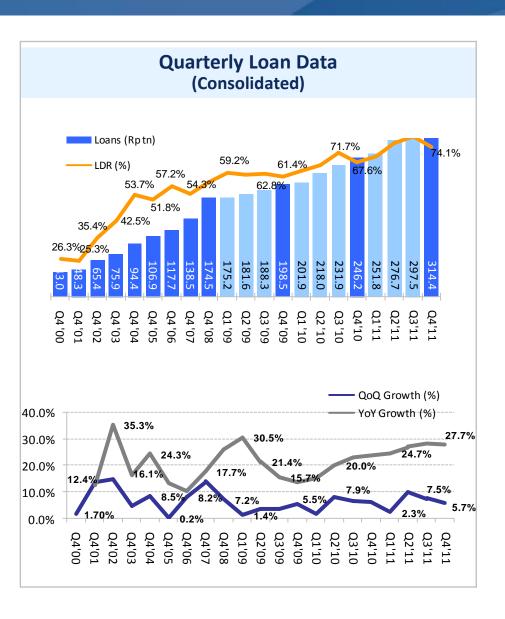
Other Assets

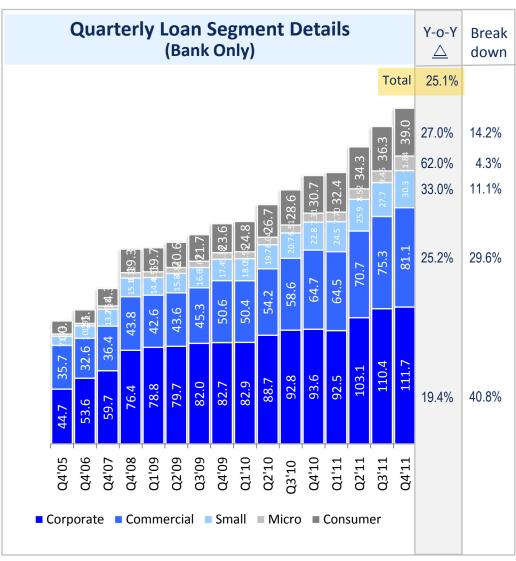
Total

Other Provisions

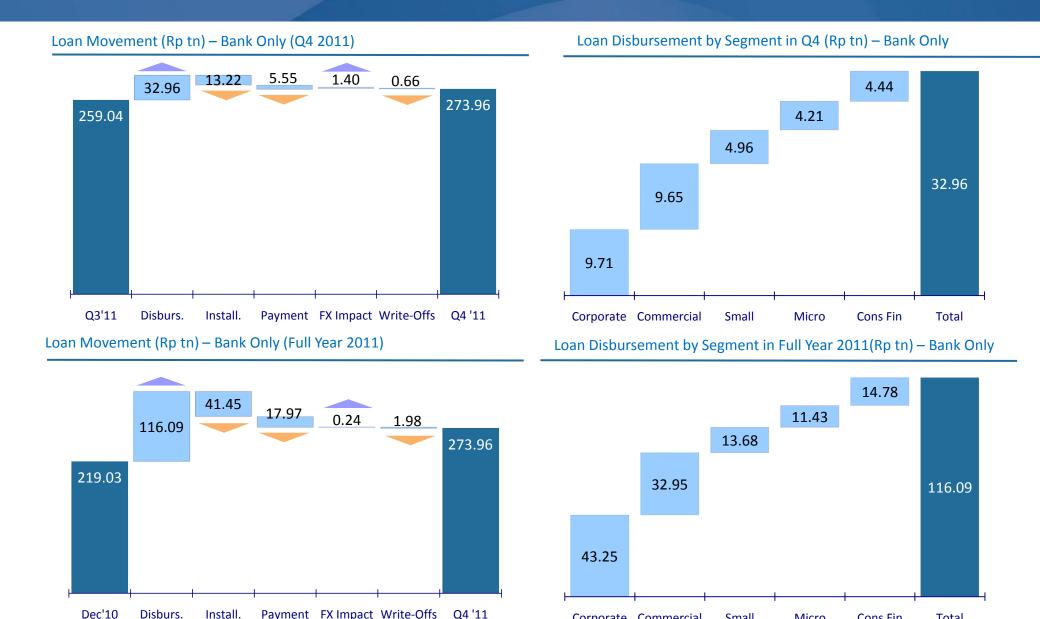
Deferred Tax Assets

LDR increased to 74.1% on loan growth of 27.7%...





Rp32.9 tn in loans disbursed in Q4, Rp116 tn in 2011



Corporate Commercial

Small

Micro

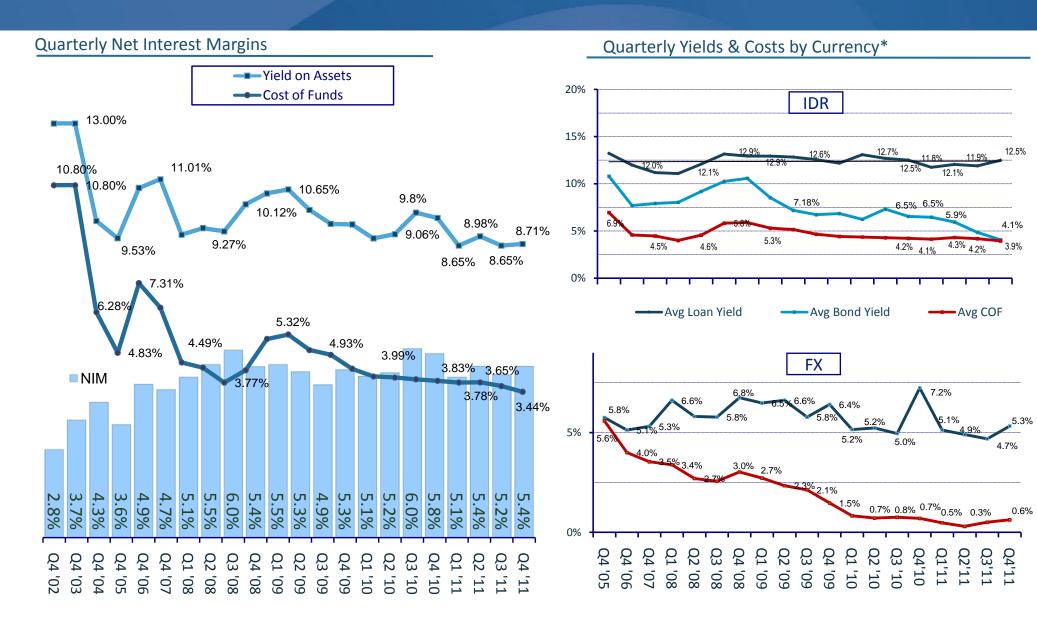
Cons Fin

Total

Strong Revenue Growth, Revenues of Rp35.5 tn

Summary P&L	FY 2011	FY 2010	4Q 2011	4Q 2010	Y-o-Y
	Rp (Bn)	Rp (Bn)	Rp (Bn)	Rp (Bn)	Δ (%)
Interest Income	37,730	33,931	10,218	8,842	11.2%
Interest Expense	(15,954)	(14,413)	(4,158)	(3,688)	10.7%
Net Interest Income	21,776	19,518	6,060	5,154	11.6%
Net Premium Income	1,815	553	(640)	360	228.2%
Net Interest Income & Premium Income	23,591	20,071	5,420	5,514	17.5%
* Other Fees and Commissions	6,543	5,102	1,884	1,434	28.2%
* Foreign Exchange Gains - Net	813	595	333	172	36.6%
* Gain fr sale & Incr. in Val & Sale of Bonds	187	287	90	140	(34.8%)
* Others	4,412	2,736	1,063	1,120	61.3%
Total Non Interest Income	11,955	8,720	3,370	2,866	37.1%
Total Operating Income	35,546	28,791	8,790	8,380	23.5%
Provisions, Net	(2,885)	(2,951)	(94)	249	(2.2%)
Personnel Expenses	(6,766)	(5,802)	(1,903)	(1,612)	16.6%
G & A Expenses	(6,578)	(5,468)	(1,409)	(1,682)	20.3%
Loss from decr. in value of Sec & Gov Bonds	-	(23)	1,264	2	(100.0%)
Other Expenses	(2,968)	(805)	(2,602)	(135)	268.7%
Profit from Operations	16,349	13,742	4,046	5,202	19.0%
Non Operating Income	163	230	52	88	(29.1%)
Net Income Before Tax	16,512	13,972	4,098	5,290	18.2%
Net Income After Tax	12,246	9,218	3,073	2,829	32.8%

Q4 NIM of 5.44% as Cost of Funds Declined



Continued Strong Growth in Fee-based Income

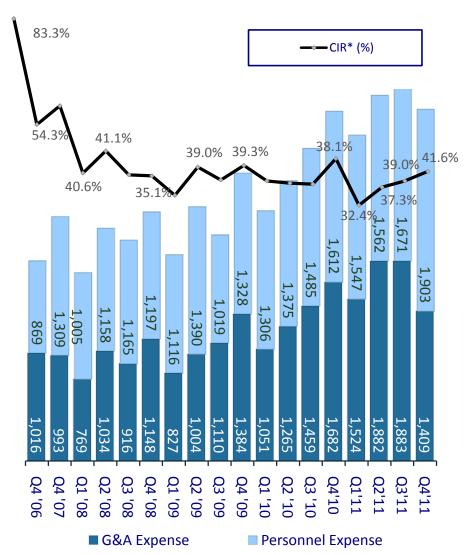
Breakdown of FY 2011 Non-Loan Related Fees & Commissions (Rp bn)

Non-Loan Related Fees & Commissions	2011	2010	Q4 2011	Y-o-Y △%	△% (Q-o-Q)
Administration Fees	1,802	1,451	501	24.2%	7.8%
Opening L/C, BG & Cap Market (custodian & trustee)	519	483	180	7.4%	54.3%
Subsidiaries	1,526	847	472	80.1%	55.7%
Transfer, Retail Transaction	872	701	236	24.5%	1.0%
Credit Cards	916	752	227	21.9%	(5.5%)
Mutual Fund, ORI & Bancassurance	307	197	83	56.3%	6.5%
Syndications	221	78	68	181.1%	14.1%
Payroll Package	73	66	22	11.0%	3.6%
Others	307	527	95	(41.7%)	28.4%
Total	6,543	5,102	1,884	28.2%	18.4%
Foreign Exchange Gains	813	595	333	36.6%	97.0%
Gains Fr Sale & Incr. in Value of Sec. & Gov.Bonds	187	287	90	(34.8%)	164.7%
Total Operating Income	35,546	28,791	8,790	23.5%	2.4%
% of Non Loan Related fees to total operating income		20.78%	26.25%	2.1%	25.6%

Q4 Cost to Income Ratio of 41.6%

Quarterly Consolidated Operating Expenses & CIR*

Breakdown of Q4 2011 Operating Expenses

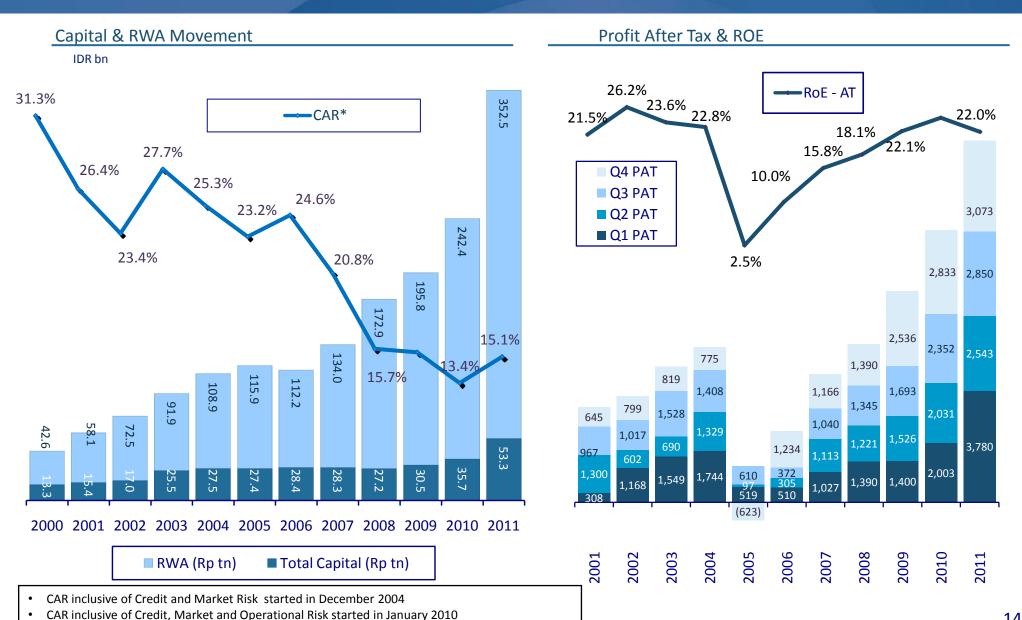


				Grow	rth (%)
	Q4'11	Q3′11	Q4'10	QoQ	YoY
Personnel Expenses					
Base Salary	478	471	370	1.5%	29.0%
Other Allowances	874	744	640	17.4%	36.5%
Post Empl. Benefits*	58	59	90	(2.1%)	(36.0%)
Training	69	64	100	8.1%	(30.9%)
Subsidiaries	425	334	411	27.4%	3.3%
Total Personnel Expenses	1,903	1,671	1,612	13.9%	18.1%
G&A Expenses					
IT & telecoms	174	187	165	(6.9%)	5.4%
Occupancy Related	481	409	443	17.7%	8.6%
Promo & Sponsor	267	287	323	(7.0%)	(17.3%)
Transport & Travel	162	100	124	61.6%	30.4%
Prof. Services & Others	189	139	196	36.2%	(3.5%)
Employee Related	229	175	155	30.5%	47.7%
Subsidiaries**	(93)	586	277	(115.8%)	(133.5%)
Total G&A Expenses	1,409	1,883	1,682	(25.2%)	(16.3%)

^{*}VSS costs moved to Employee-Related in G&A in 2009

^{**} Reclassification of Rp693 Bn in G&A expenses to Other Operating Expenses at AMFS

22.0% ROE, supported by a strong capital position



Strategy Focus on 3 Areas of Highest Potential: Wholesale Transactions, Retail Payments & High Yield Loans

Pillar 1

Strengthen leadership in wholesale transaction banking

- Comprehensive financing & transaction solutions
- Holistic relationship approach for leading Indonesian institutions

Total Wholesales Fees Rp2.7 Tn¹⁾

- Total Wholesale Low Cost Deposits Rp74.1 Tn
- Growth of Tx cash management 206%

Pillar 2

Be the retail deposit bank of choice

- Win through differentiated customer experience and targeted propositions
- Deploy innovative payment solutions

Pillar 3

Build #1 or #2 positions in key retail financing segments

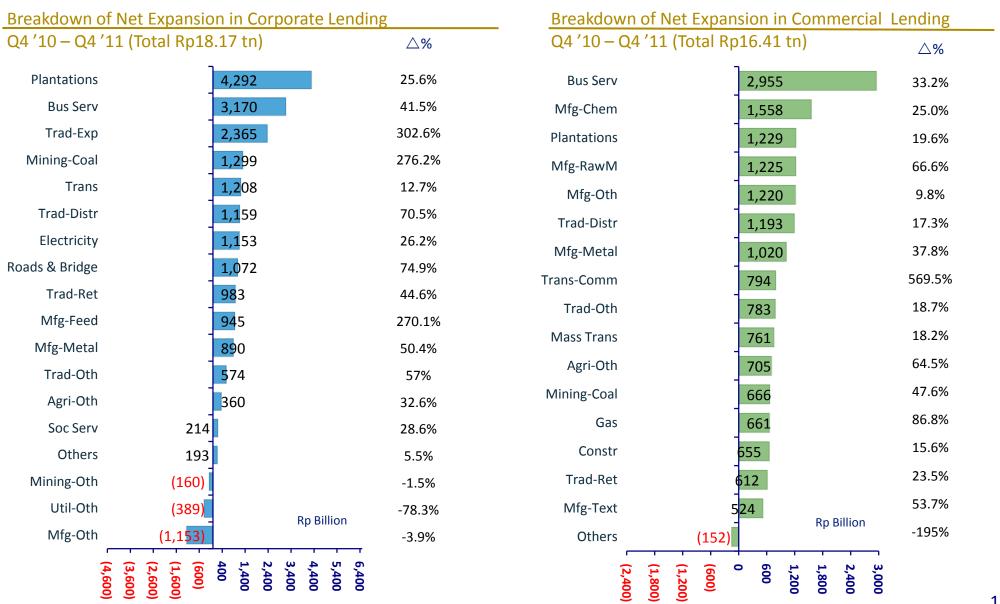
- Win in mortgage, personal loan & cards
- Become a major player in micro-banking
- Champion Syariah in Indonesia

- Total Retail Fees of Rp5.0 Tn
- Total Retail Low Cost Funds Rp164.1 Tn
- YoY increase in # of E-channel transaction: 31%

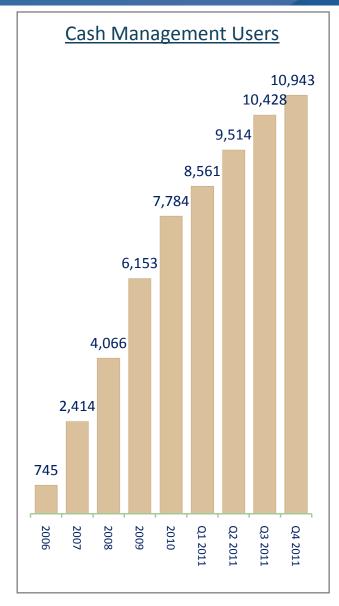
- Total Retail Loans of Rp81 Tn
- Assets Spread Rp6.3 Tn
- 29.6% of total loans

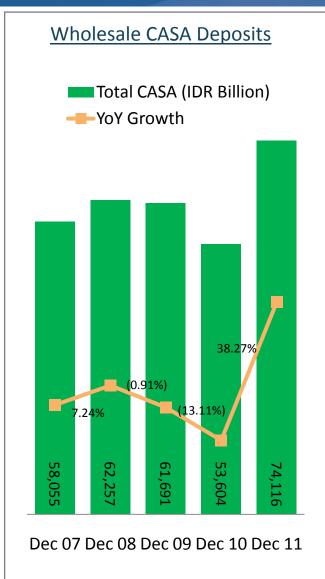
¹⁾ Excluding collection extracomptable Rp 3,237bn

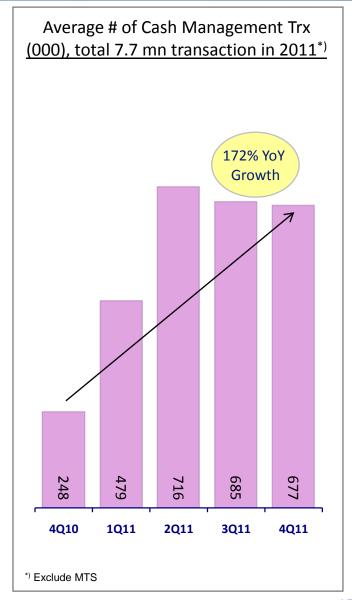
Diversifying our strength in Wholesale lending...



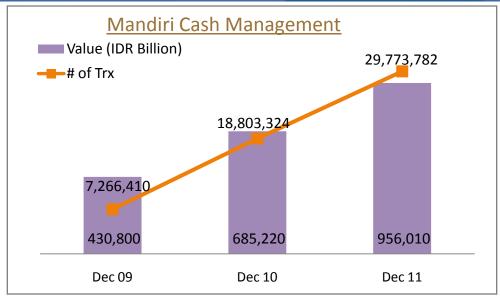
Wholesale Transactions driving CASA higher

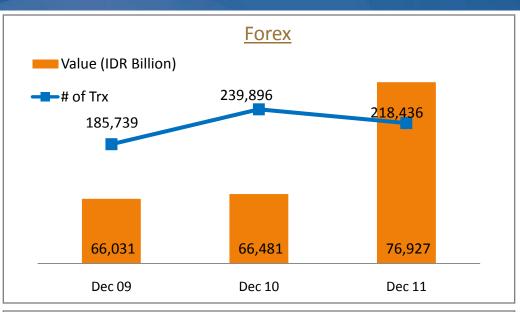


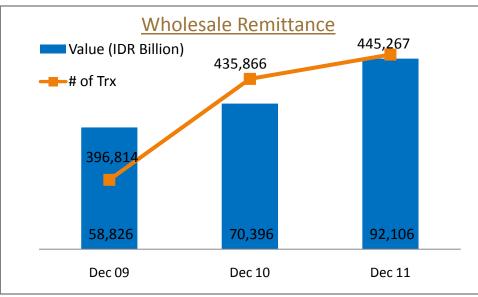


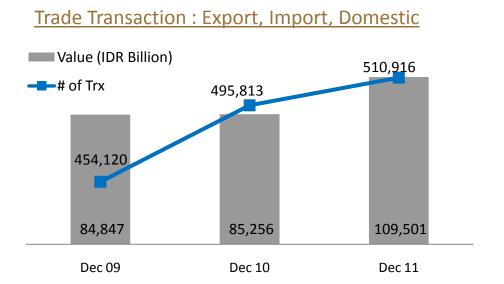


Growing Volume in Wholesale Transaction Business



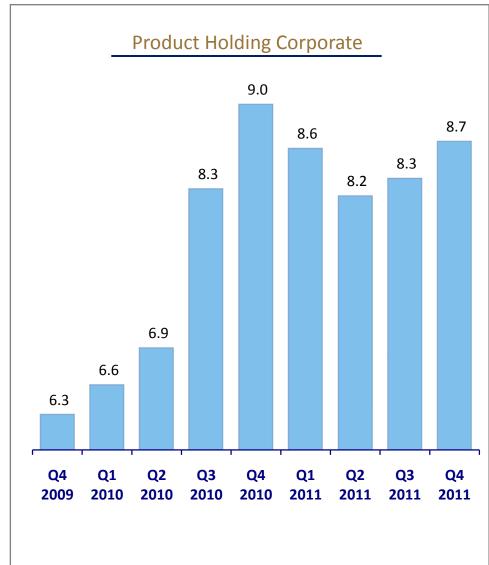




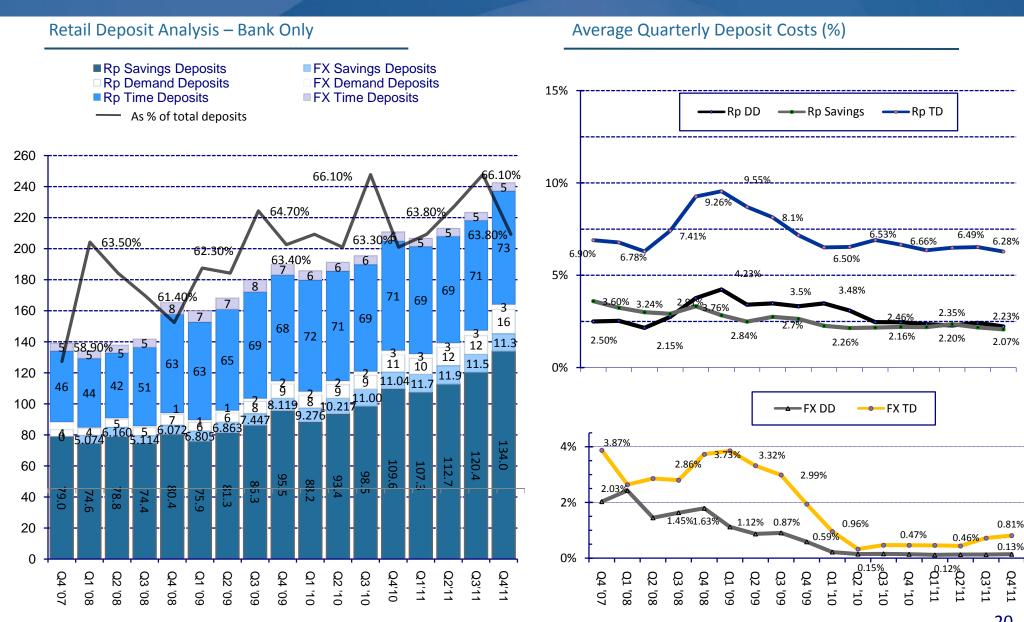


Product Holding for Commercial & Corporate

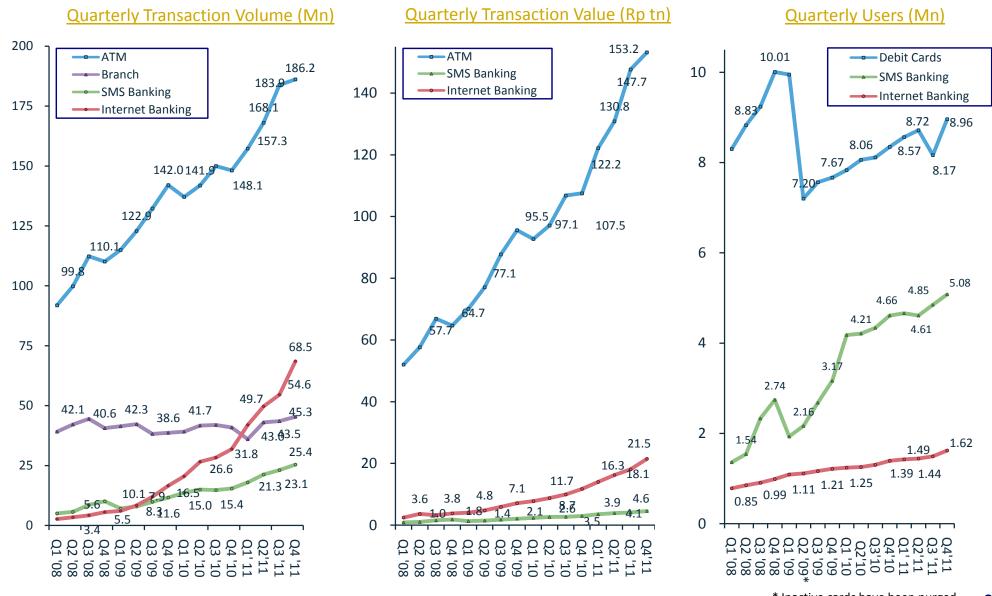




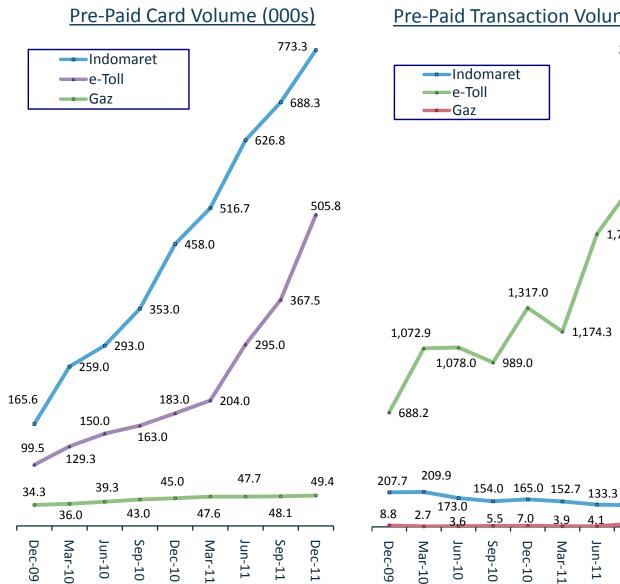
Retail CASA rose by 22.1% Y-o-Y



...through enhanced transaction capabilities



...and Innovative Payment Solutions





2,872.2

2,047.9

273.8

Dec-11

1,762.5

4.1

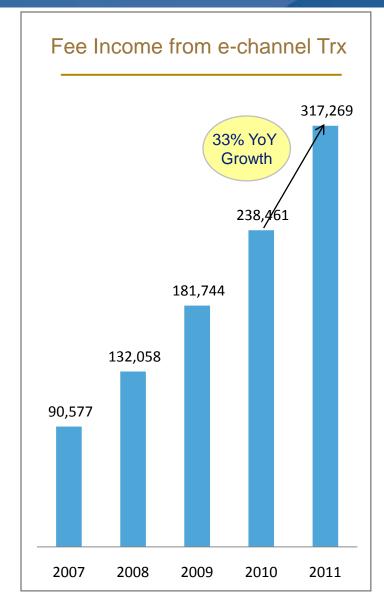
Jun-11

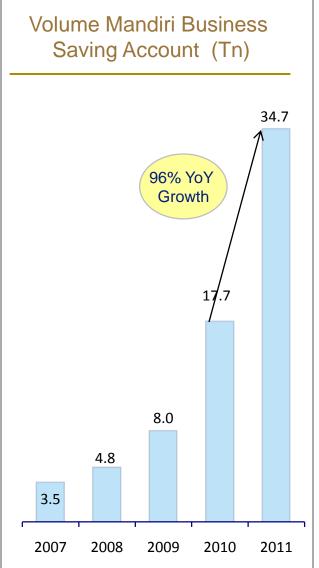
Sept-11

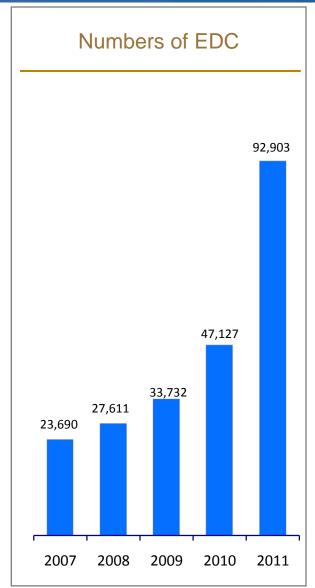




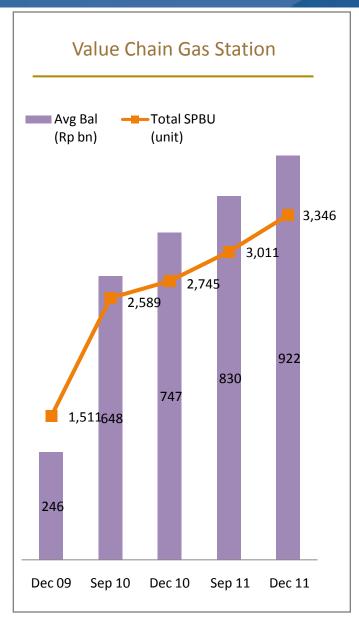
Retail Payment system gaining Traction







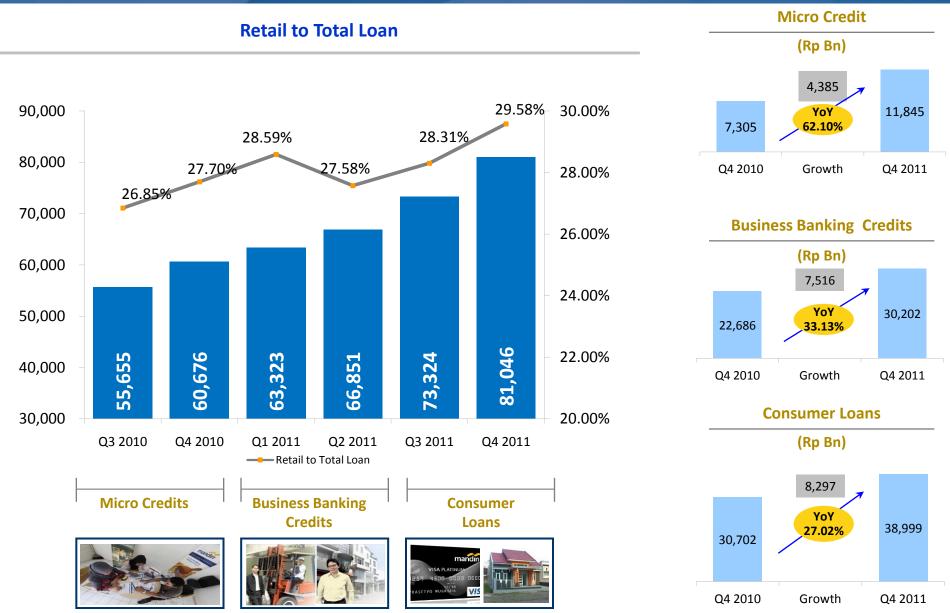
Retail Value Chain in Gas Station & Telco Industry



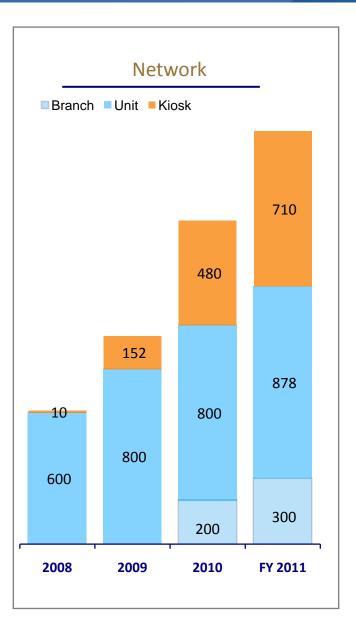


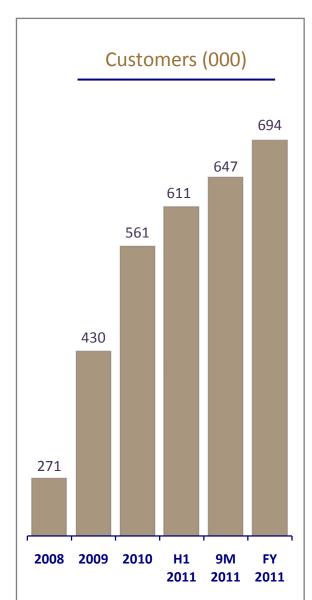


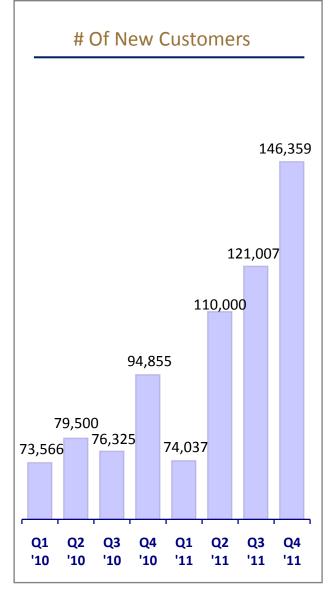
Building our high yield business in Micro & Small...



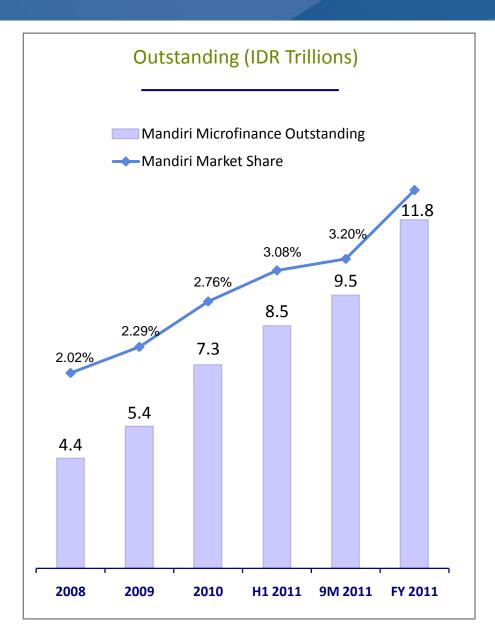
Strong Microfinance Growth (1)

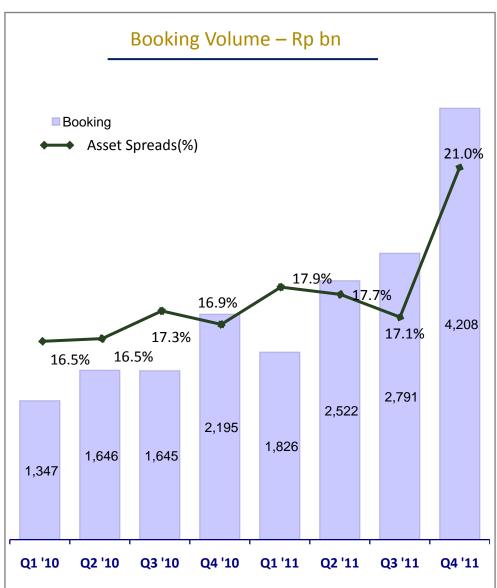






Strong Microfinance Growth (2)

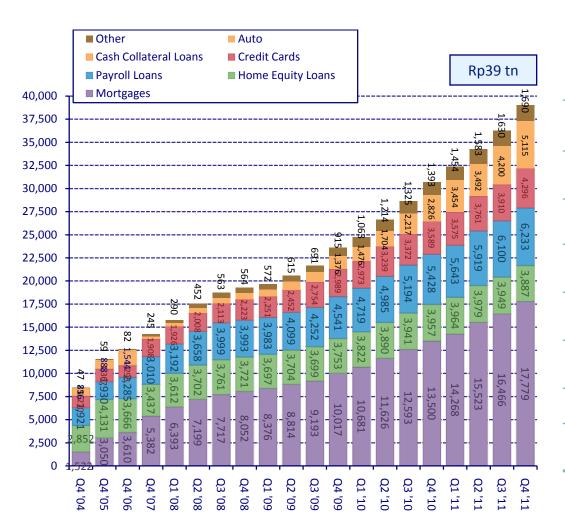




...as well as Consumer lending, which rose 27.06% Y-o-Y on Mortgages and Vehicles

Quarterly Consumer Loan Balances by Type

Consumer Loan Growth by Type

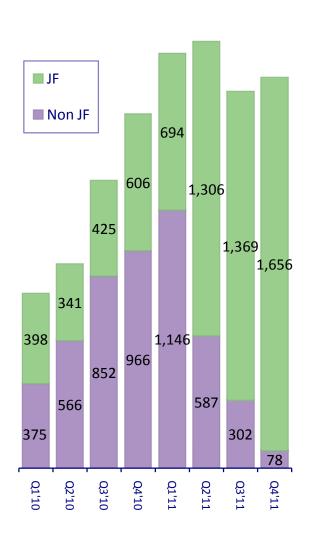


Loan Type	Growth (%)					
	Y-o-Y	Q-o-Q				
Other	21.30%	3.39%				
Auto Loans*	80.98%	21.80%				
Credit Cards	19.69%	9.86%				
Payroll Loans	14.82%	2.17%				
Home Equity Loans	-1.78%	-1.57%				
Mortgages	31.70%	7.97%				
Total Consumer	27.06%	7.56%				

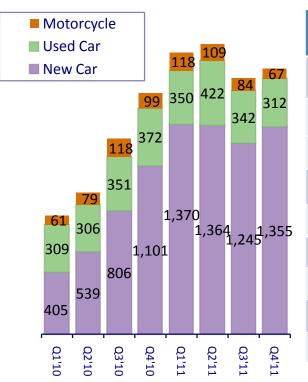
^{*}Auto & Motorcycle Loans channeled or executed through finance companies = Rp 6.97Tn in our Commercial Loan Portfolio

Mandiri Tunas Finance: Total Financing Increased by 10.31% YoY

Total Booking and the Breakdown for Joint Financing and Non JF



Breakdown of Financing



2011 Performance

(Rp Bn)	2011	2010	Change
Loans	8,361	4,824	73.32%
Net Income	65.7	70.3	-6.54%
Approval Rate (%)	84.71	86.45	-2.01%
Disbursement	7,138	4,549	56.91%
NIM (%)	3.64	4.95	-26.46%
ROA (%)	2.83	4.72	-40.04%
ROE (%)	16.92	19.77	-14.42%
CER (%)	46.51	47.25	-1.57%
NPL (%)	1.11	0.93	19.35%



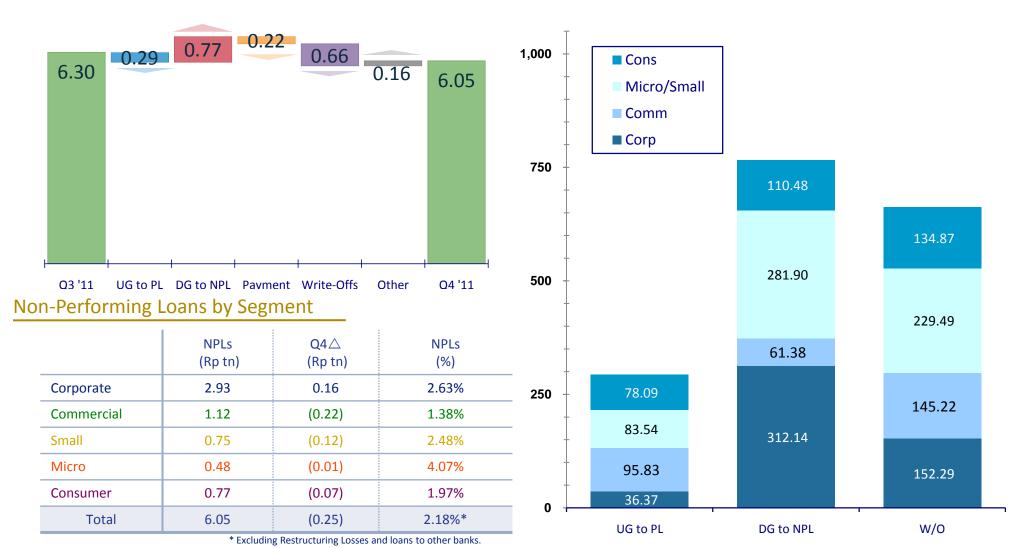
Gross NPLs 2.2%, coverage at 174% - Category 2 loan declined to 4.2%



Q4 Total NPLs Rp6.05 tn with Rp0.29tn Up grades



Movement by Customer Segment (Rp Bn)



³¹

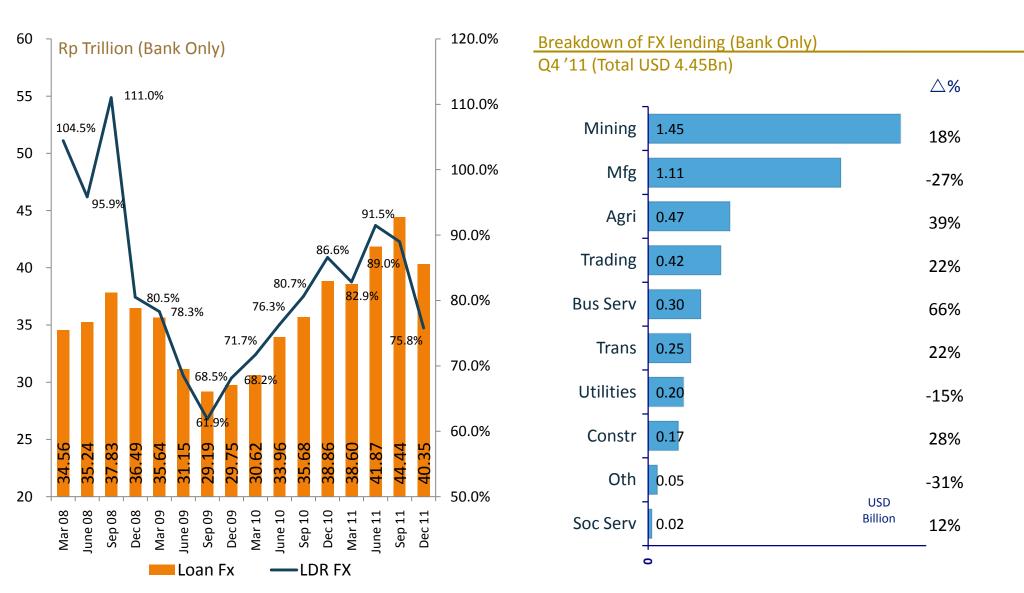
Q4 2011 annualized net down grades of 0.8% on loans originated since 2005.

Total Loans originated since 2005

Net Upgrades(%)/Downgrades(%)#								(Q4 2011Details				
Loan Background	Q4'11 Balance (Rp bn)	Q4 2009	Q1 2010	Q2 2010	Q3 2010	Q4 2010	Q1 2011	Q2 2011	Q3 2011	Q4 2011		G to NPL %	UG to PL %
Corporate	97,224.86	0.03	0.28	0.17	0.18	0.05	0.45	-	0.20	0.29	(0.31	0.02
Commercial	74,222.81	0.04	0.51	0.27	0.13	0.04	0.27	0.05	0.13	0.00	(0.07	0.08
Small	26,594.27	0.62	0.92	0.40	0.83	0.37	0.92	0.91	0.91	0.29	().49	0.20
Micro	11,733.84	1.39	2.47	1.97	2.17	1.51	2.08	1.69	1.93	1.03	:	L.19	0.17
Consumer	38,128.72	0.11	0.40	0.33	0.35	0.14	0.45	0.28	0.33	0.08	(0.28	0.19
Total	247,904.50	0.12	0.50	0.32	0.33	0.12	0.51	0.22	0.34	0.21	().29	0.09

% downgrades and upgrades are quarterly % figures

Prudent Management of FX Balance Sheet



Leveraging cash generator to accelerate high yield growth and deposit franchise

Co-Branding Prepaid Card Program



Corporate Card Holder from Alliance Program

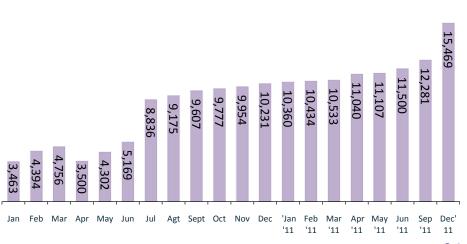
(10 top corporate clients)



Consumer Loans from Alliance Program



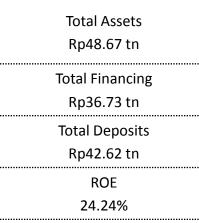
Total Payroll in 2010-2011(*)



Rp Billion

Enhancing synergies & values from subsidiaries

Syariah Banking mandırı syarıah



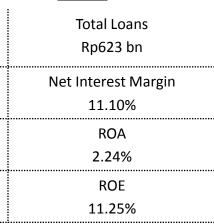












Niche Banking

Bank Sinar

Harapan Bali



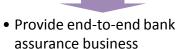
Total Financing Rp7.1tn **Net Interest Margin** 3.64% ROA (Before Tax) 2.83% ROE (After Tax) 16.92%



- Remain the leader in svariah financing
- Capital injection program over 3 years
- Cross-sell syariah products to Mandiri customers



- Expansion of business to fully utilize current capital base
- Cross-sell capital market services to broad range of Mandiri customers
- Refocus business toward higher fee income



- Continue to build crosssell opportunities in various segments
- Bank assurance products complete our suite of consumer offerings

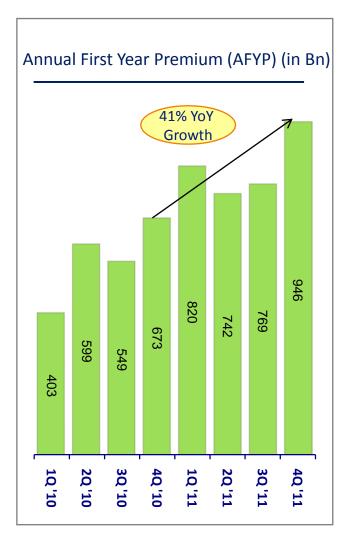


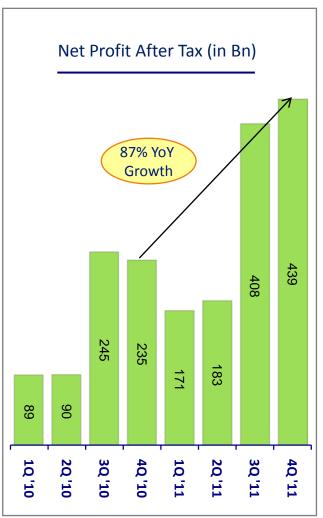
- Enhance operating model
- Improve risk management systems and IT
- Improve productivity

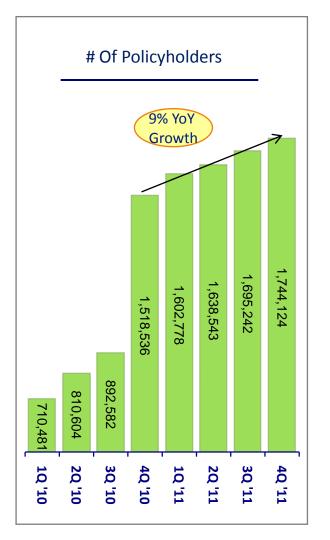


network and customer throughout Indonesia to develop multi-finance segment, especially in vehicle-ownership financing.

AXA Mandiri Financial Services Performances





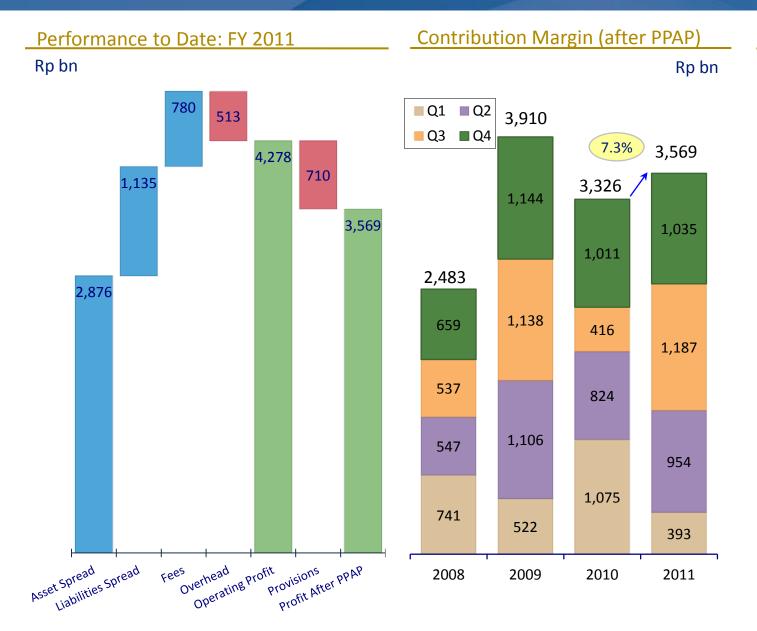


BMRI 2012 Targets

	Target 2011	Target 2012
Gross Loan Growth (YoY)	20-22%	20-22%
Low Cost Deposits (Consolidated)	225 Tn	> 300 Tn
Net Interest Margins	5.30%	~ 5.20%
Efficiency Ratio	45%	~ 45%
Gross NPLs	3%	< 3%
Cost of Credit	1-1.2%	~ 1-1.2%
# of New ATMs	1,000	1,500
# of New EDCs	45,000	70,000
# of New Micro Outlets	400	300
# of New Branches	60	60

Operating Performance Highlights

Corporate Banking: Contribution Margin declines on provision



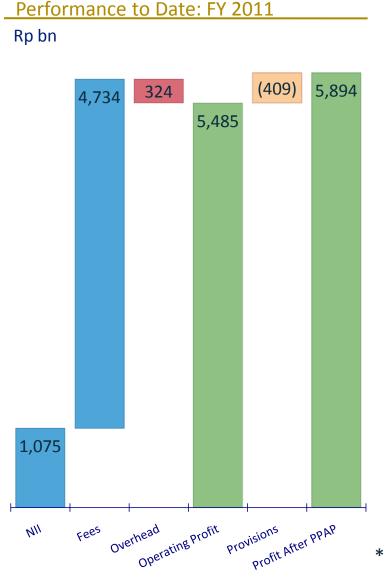
Strategies for 2011

- 1. Improve the organization of Corporate Banking to support the achievement of business growth and market share both transactions and other major businesses, such as credit, funds, and fee-based income.
- 2. Develop business solutions capability by providing products and services that are flexible to customer needs. Identifying and understanding the specific needs of the customer to develop a total business relationship.
- continue to develop and strengthen business alliances to support the strategy of increasing transaction services (retail payment) in order to increase low cost fund and feebased income, and develop retail financing for segments managed by other SBUs.

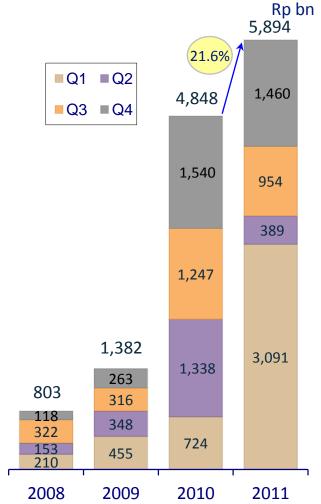
Mandiri Sekuritas' financial performance

(Rp Bn)	FY 2010	FY 2011	Y-o-Y △ (%)
Revenues	398	449	13%
 Investment Banking 	71	107	51%
 Capital Market 	197	224	14%
 Investment Mgt 	65	81	25%
Asset Recovery	65	37	(43%)
Operating Expenses	245	316	29%
Earnings After Tax	103	69	(33%)
Equity Transactions - bn	69.214	80.849	17%
SUN Transactions - bn	40.429	51.989	29%
Bonds Underwritten - bn	10.321	14.141	37%
ROA	11.9%	7%	(41%)
ROE	14.2%	8.9%	(37%)

Treasury, FI & SAM



Contribution Margin (after PPAP)

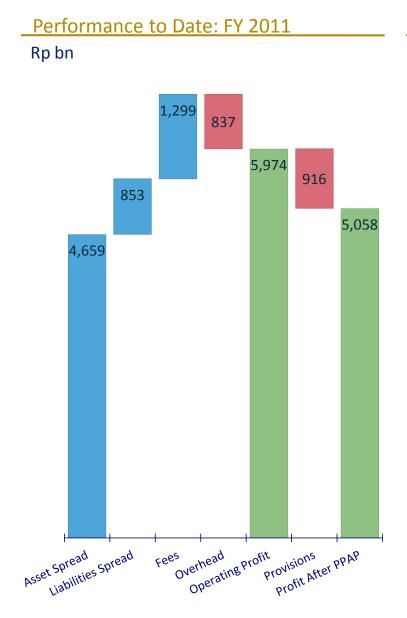


Strategies for 2011

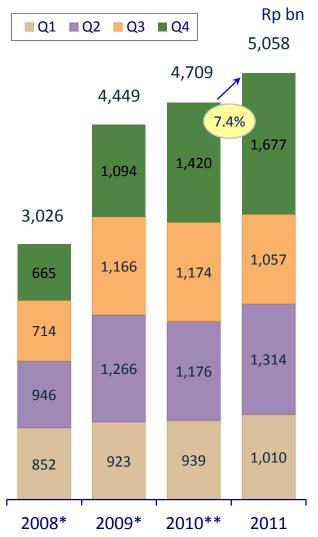
- Optimizing Online FX Dealing System, 88 Mandiri Money Changer and 88 Regional Treasury Marketing.
- Development of cash pooling management.
- Intense cooperation with correspondent banks and remittance service providers.
- 4. Intensification the position of marketing representatives in the countries of TKI destination.
- 5. Applying the best restructuring scheme to support cooperative/prospective debtors.
- 6. Increasing the intensity of billing against NPL debtors who have been restructured.
- 7. Optimizing written offs collection through legal action.
- 8. Optimization of e-auction for procurement.

^{2010&}amp; 2011: Including Collection from SAM and excluding International branches (except Cayman Branch)

Commercial Banking: Strong revenues from Assets



Contribution Margin (after PPAP)



Strategies for 2011

- 1. Supporting Bank Mandiri Wholesale Banking vision as an Integrated Wholesale Bank through sophisticated, customized and completed services to can increase revenue especially through potential business like Wholesale Banking Deposit and Fee Income.
- Increasing profit and market share through customer existing share of wallet, increasing revenue from new customer and NPL control.
- 3. Provide best total business solution for customer by developing product and services including quality bundling product, quick services and competitive price.
- Effective Alliance in units based on customer base in Commercial and Small segment, especially in developing value chain business.

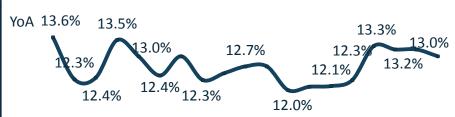
^{*} incl CM of Small Business & BSM**in June 2010 Decline due to PSAK50&55Implementation

Strong growth from Bank Syariah Mandiri

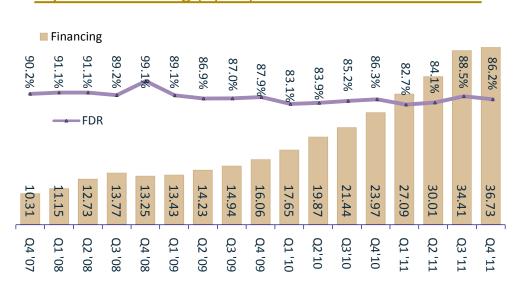
Financial Performance (Rp bn)

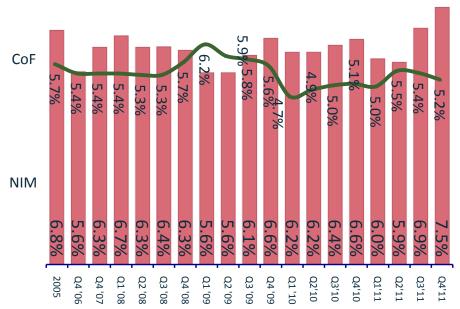
	FY '06	FY '07	FY '08	FY '09	FY '10	FY'11
Financing	7,415	10,305	13,278	16,063	23,968	36,727
Deposits	8,219	11,106	14,899	19,338	28,998	42,618
Assets	9,555	12,888	17,066	22,037	32,481	48,672
EAT	65.48	114.64	196.42	290.94	418.52	551.07
Ratios:						
ROA	1.10%	1.54%	1.83%	2.23%	2.21%	1.95%
ROE	10.23%	15.94%	21.34%	21.40%	25.05%	24.24%
Net NPF	4.64%	3.43%	2.37%	1.34%	1.29%	0.95%

Net Interest Margin & Cost of Funds



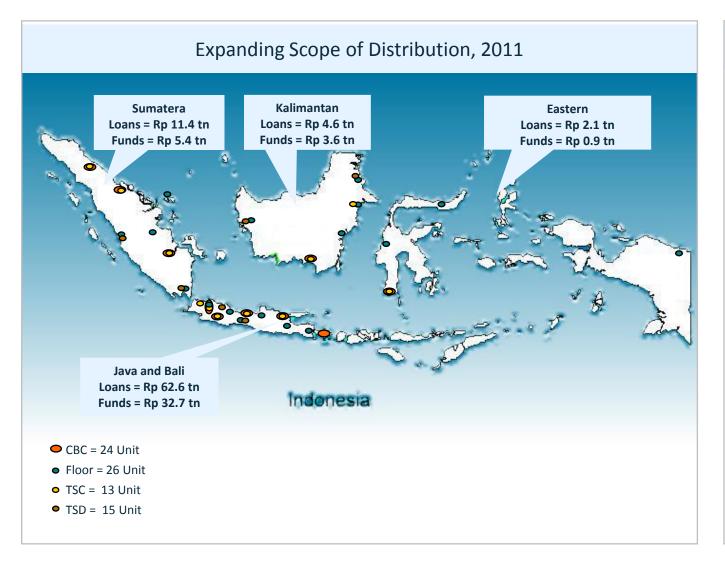
Syariah Financing (Rp tn)





43

Commercial Banking: Stronger Platform & Improved Distribution Capability



Solid & Stable Source of **Low Cost Funds** Rp Tn ** FY FY **Product** Growth 2010 2011 Demand Deposit 22.91 25.56 11.58% Rupiah 16.29 17.71 8.75% FX 6.62 7.85 18.55% Saving Deposit* 2.12 2.55 20.32% **Total Low** Cost Fund 25.03 28.12 12.32% **Total Funding** 37.34 42.54 13.91% Low Cost Fund Ratio = 66.1% Funding from Java & Bali = 76.9% of total funding

^{*} Business Savings Product

** excl. BB

Business Banking:



Solid & Stable Source of Low Cost Funds

Rp Tn**

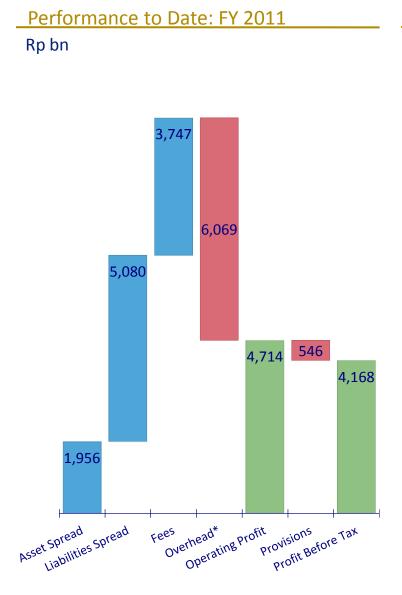
Product	FY 2010	FY 2011	Growth
Demand Deposit	2.40	3.36	40.25%
Saving Deposit*	0.55	0.86	56.17%
Total Low Cost Fund	2.95	4.22	43.23%
Total Funding	4.05	5.12	26.25%

Low Cost Fund Ratio = 82.6% Funding from Java & Bali = 62.7% of total funding

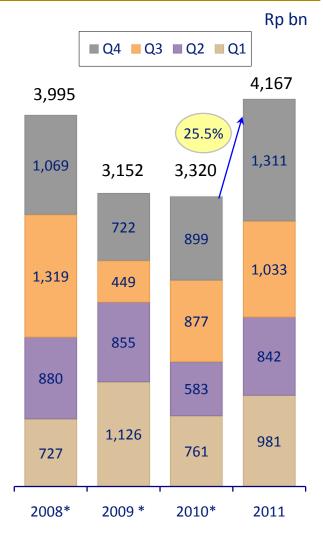
Business Savings Product

^{**} Exclude mirroring with MRB Directorate

Micro & Retail Banking: Rapidly growing our high margin business



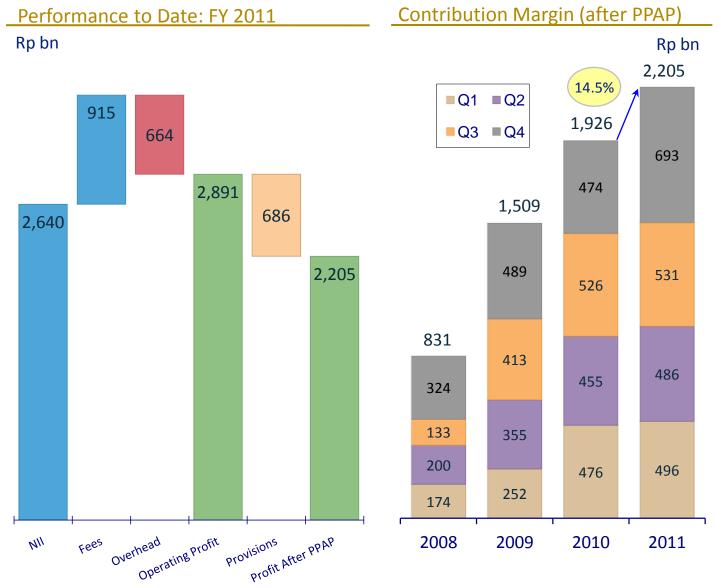
Contribution Margin (after PPAP



Strategies for 2011

- Continue to develop retail payment solutions for top retail industry value chains and business clusters in order to increase low cost deposit and feebased income
- Develop customer education to further increase usage of new retail products (e.g., pre-paid) as well as echannel transactions in order to increase customer's loyalty and balances.
- Continue to develop integrated branding, marketing strategies and comprehensive distribution strategy (ATMs, Branches, EDCs located at optimal locations)

Consumer Finance: Significant growth in spread and fee income

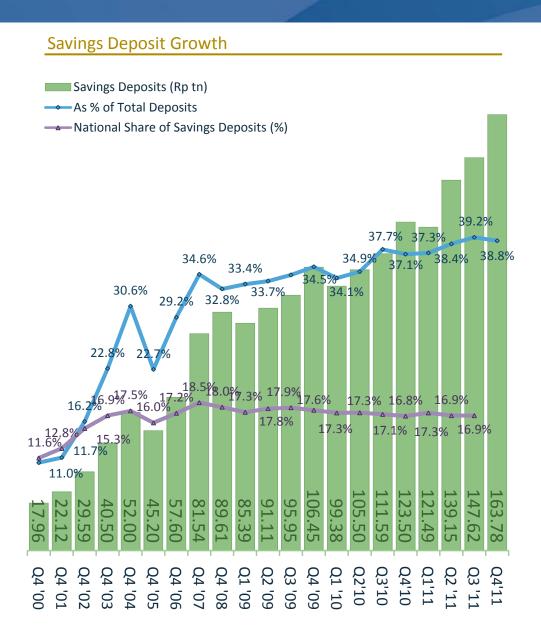


Strategies for 2011

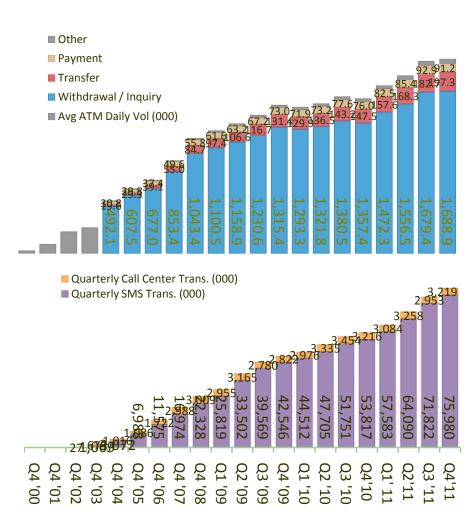
- Develop clear portfolio strategy, targeted to key customer segments
- Differentiate acquisition strategy by markets
- 3. Increase existing cards productivity
- Strengthen Consumer Loan organization structure to support the achievement of business target, internal portfolio growth and the increasing proportion of market share
- Improving technology in credit process through Loan Factory project (shared with Cons Card, Small & Micro) to shorten credit turn around time
- 6. Increasing alliance with other BU to support the achievement of business target

Supporting Materials

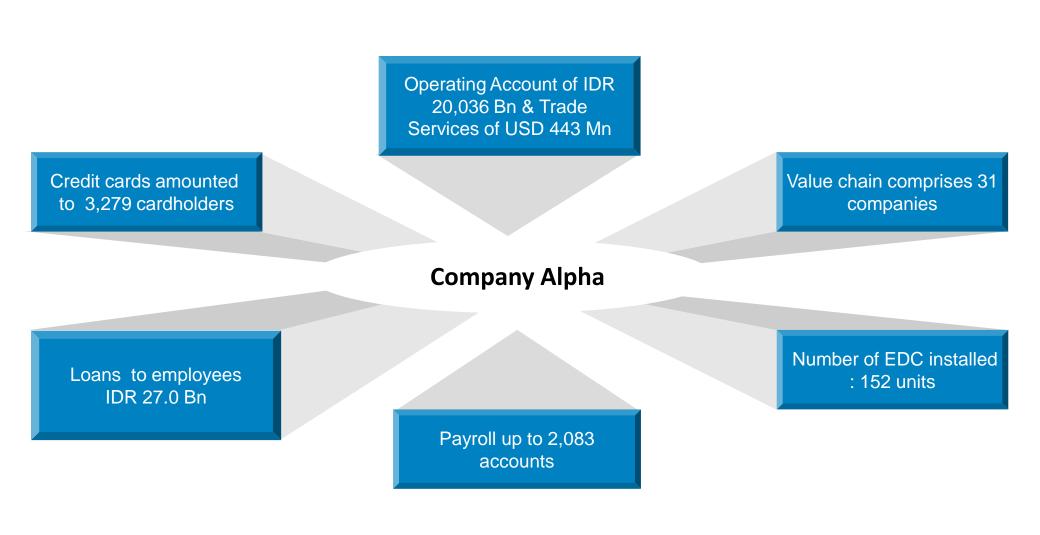
Building a strong savings deposit franchise...



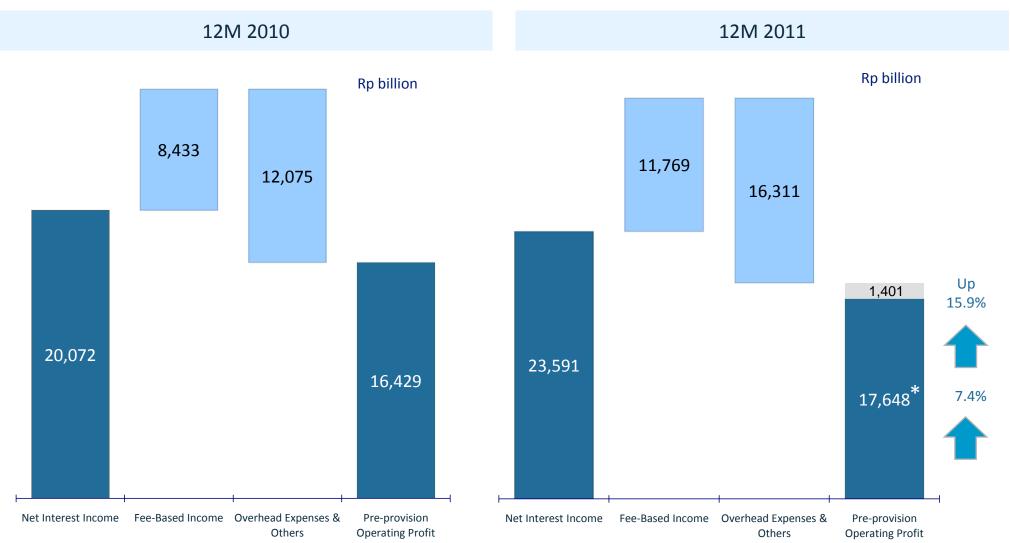
Transaction channel growth



Showcasing a Bank Mandiri Strategic Alliance



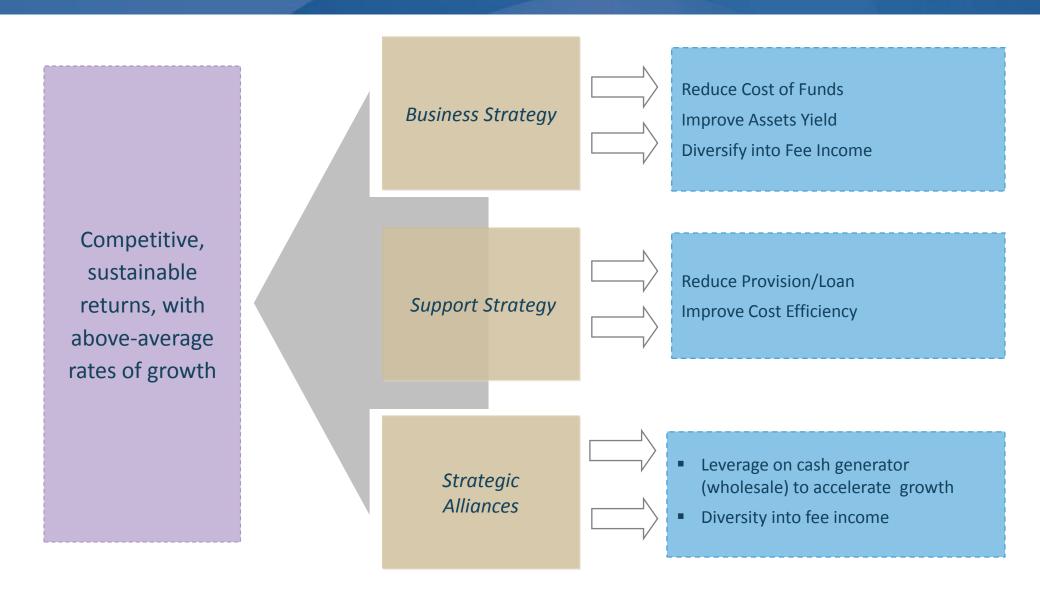
FY 2011 operating profit increased by 15.9% from FY 2010 on higher NII & fee-based



Notes:

- 1. Fee based income excluding gain on sale & increasing value GB & securities
- 2. Overhead expenses + others excluding provisions *Excluding non recurring income from Garuda Recovery Rp 17,648

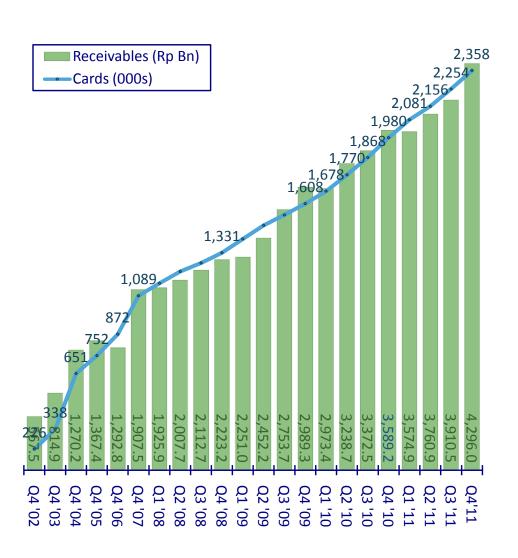
Committed to Improving Shareholder Value

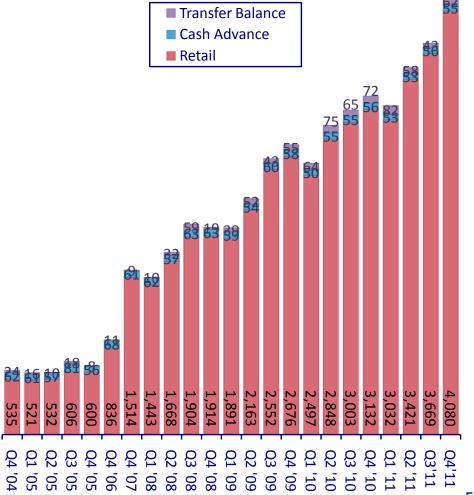


2,358k Visa & Mastercards transacted Rp4.30tn in Q4 2011

Mandiri Visa & Mastercards and EOQ Receivables

Total Card Quarterly Sales by Type of Transaction (Rp Bn)





Strengthening Risk Management & Monitoring System

Corporate Customer by Rating

Summary of Risk Management Initiatives

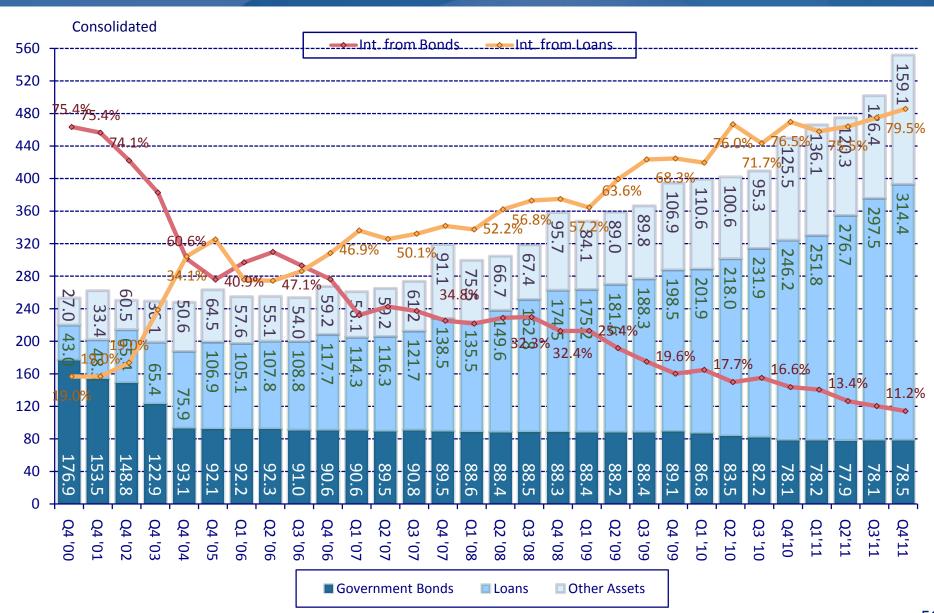


- Wholesale Transaction: Optimize credit decision process by focusing on quantitative factors of analysis, redefining clear role of risk team, and aligning RM Organization into business expansion
- High Yield Business: Assign dedicated team, set up loan factory, enhanced business process (incl. tools, monitoring & collection system, policy)
- Optimize capital by implementing ERM & VBA
- · Consolidate risk management of subsidiaries
- Development of risk measurement system for derivative & structured product (Summit)
- Implement Market Risk Internal Model
- Intraday Limit Monitoring
- Enhance Policy & Procedure for Treasury & ALM
- Enhance FTP (Fund Transfer Pricing) method
- Develop liquidity stress test & safety level
- Develop measurement of capital for IRBB
- ORM implementation in all unit, incl. overseas offices & subsidiary
- Bring Op. Risk top issues into Management
- Review Op. Risk on new procedures & new products

Key Quarterly Balance Sheet Items & Financial Ratios

IDR billion / % (Cons)	FY '10	Q3'11	FY'11	Y-o-Y △ (%)
Gross Loans	246,201	297,482	314,381	27.7%
Government Bonds	78,093	78,095	78,459	0.47%
Total Assets	449,775	501,945	551,892	22.7%
Customer Deposits	362,212	376,370	422,251	16.6%
Total Equity	42,070	59,764	62,654	48.9%
RoA - before tax (p.a.)	3.40%	3.50%	3.38%	
RoE – after tax (p.a.)	24.24%	22,65%	21.98%	
Cost to Income	42.36 %	39.00%	41.60%	
NIM (p.a.)	5.28%	5.14%	5.11%	
LDR	67.58%	78.66%	74.06%	
Gross NPL / Total Loans	2.42%	2.56%	2.21%	
Provisions / NPLs	192.36%	155.47%	174.17%	
Tier 1 CAR	11.57%	14.84%	14.86%	
Total CAR incl Credit & Opr Risk	13.46%	16.07%	15.18%	
Total CAR incl. Market Risk	13.36%	16.01%	15.13%	
EPS (Rp)	439.38	393.11	529.33	20.47%
Book Value/Share (Rp)	2,005	2,939	2,708	35.06%

Total Assets grew 22.7% Y-o-Y to Rp551.9 tn



Additional Factors

Written-off Loans

Aggregate of Rp32.796 tn (US\$ 3.617 bn) in written-off loans as of end-December 2011, with significant recoveries on-going:

```
> 2001:
               Rp2.0 tn
> 2002:
               Rp1.1 tn
               Rp1.2 tn
> 2003:
> 2004:
               Rp1.08 tn
> 2005:
               Rp0.818 tn (US$ 83.2 mn)
> 2006:
               Rp3.408 tn (US$ 378.5 mn)*
> 2007:
               Rp1.531 tn (US$ 249.3 mn)
> 2008:
               Rp2.309 tn (US$ 211.8 mn)
> 9Mo '09:
               Rp1.489 tn (US$ 146.4 mn)
> Q4 '09:
               Rp0.775 tn (US$ 82.5 mn)
               Rp0.287 tn (US$ 31.6 mn)
> Q1 '10:
               Rp0.662 tn (US$ 73.0 mn)
> Q2 '10:
               Rp0.363 tn (US$ 40.7 mn)**)
> Q3 '10:
> Q4'10:
               Rp1.349 tn (US$149.7 mn)
> Q1 '11:
               Rp0.468 tn (US$53.8 mn)
> Q2 '11:
               Rp0.446 tn (US$51.9 mn)
> Q3 '11:
               Rp0.508 tn (US$57.8 mn)
> Q4 '11:
               Rp0.78 tn (US$86.1 mn)
```

^{*} including the write-back of *RGM* loans totaling Rp2.336 tn

^{**} Including the write back of *Kharisma Arya Paksi* loans totaling Rp 0.124 tn and Gde Kadek Rp0.59tn.

Summary Quarterly Balance Sheet: Q4 '10 - Q4'11

Summary BS	Q4 '10	Q1 '11	Q2 '11	Q3 '11	Q4	'11	Y-o-Y
Julilliary D5	Rp (tn)	US\$ (bn)#	% △				
Total Assets	449.78	466.08	474.93	501.95	551.89	60.86	22.70%
Cash	9.52	7.42	8.78	10.37	11.36	1.25	19.33%
Current Acc w/ BI & other banks	33.43	29.73	29.62	34.4	45.98	5.07	37.54%
Placement w/ BI & other banks	29.05	34.03	35.76	40.33	51.54	5.68	77.42%
Securities	27.49	29.16	18.76	12.77	12.25	1.35	(55.44%)
Government Bonds	78.09	78.2	77.93	78.09	78.46	8.65	0.47%
- Trading	0.61	0.75	0.84	0.97	1.41	0.16	131.15%
- AFS	54.05	54.02	53.66	53.74	53.67	5.92	(0.70%)
- HTM	23.43	23.43	23.43	23.38	23.38	2.58	(0.21%)
Loans	246.20	251.78	276.7	297.48	314.38	34.67	27.69%
- Performing Loans	240.18	245.18	269.94	289.81	307.37	33.90	27.97%
- Non-Performing Loans	6.02	6.6	6.76	7.67	7.01	0.77	16.46%
Allowances	(11.52)	(11.51)	(11.61)	(11.90)	(12.20)	(1.35)	5.90%
Loans – Net	234.68	240.28	265.10	285.58	302.21	33.33	28.78%
Total Deposits – Non Bank	362.21	356.68	362.64	376.37	422.25	46.57	16.58%
- Demand Deposits	68.37	70.73	70.20	73.44	92.62	10.21	35.46%
- Savings Deposits	133.59	132.1	139.15	147.62	163.78	18.06	22.60%
- Time Deposits	160.25	153.85	153.29	155.31	165.85	18.29	3.49%
Shareholders' Equity	42.07	57.54	56.61	59.76	62.65	6.91	48.92%

Summary Quarterly P&L Q4 2010 - Q4 2011

	Q4 2	2010	Q3 2011		Q4 2011		Q-o-Q	Y-o-Y
Summary P&L	Rp (Billions)	% of Av.Assets*	Rp (Billions)	% of Av.Assets*	Rp (Billions)	% of Av.Assets*	△ (%)	△ (%)
Interest Income	8,842	8.2%	9,391	7.7%	10,218	7.8%	8.8%	15.6%
Interest Expense	(3,688)	(3.4%)	(4,058)	(3.3%)	(4,158)	(3.2%)	2.5%	12.7%
Net Interest Income	5,154	4.8%	5,333	4.4%	6,060	4.6%	13.6%	17.6%
Net Premium Income	360	0.3%	841	0.7%	(640)	(0.5%)	n/a	n/a
Net Interest Income & Premium Income	5,514	5.1%	6,174	5.1%	5,420	4.1%	(12.2%)	(1.7%)
* Other Fees and Commissions	1,434	1.3%	1,591	1.3%	1,884	1.4%	18.4%	31.4%
* Foreign Exchange Gains - Net	172	0.2%	169	0.1%	333	0.3%	97.0%	93.6%
* Gain fr sale & Incr in Val & Sale of Bonds	140	0.1%	34	0.0%	90	0.1%	164.7%	(35.7%)
* Others	1,120	1.0%	614	0.5%	1,063	0.8%	73.1%	(5.1%)
Total Non Interest Income	2,866	2.7%	2,408	2.0%	3,370	2.6%	40.0%	17.6%
Total Operating Income	8,380	7.8%	8,582	7.0%	8,790	6.7%	2.4%	4.9%
Provisions, Net	249	0.2%	(661)	(0.5%)	(94)	(0.1%)	(85.8%)	n/a
Personnel Expenses	(1,612)	(1.5%)	(1,685)	(1.4%)	(1,903)	(1.4%)	12.9%	18.1%
G & A Expenses	(1,682)	(1.6%)	(1,825)	(1.5%)	(1,409)	(1.1%)	(22.8%)	(16.2%)
Loss from decr in value of Sec & Gov Bonds	2	0.0%	(403)	(0.3%)	1,264	1.0%	n/a	n/a
Other Expenses	(135)	(0.1%)	(128)	(0.1%)	(2,602)	(2.0%)	n/a	n/a
Profit from Operations	5,202	4.9%	3,880	3.2%	4,046	3.1%	4.3%	(22.2%)
Non Operating Income	88	0.1%	32	0.0%	52	0.0%	62.5%	(40.9%)
Net Income Before Tax	5,290	4.9%	3,912	3.2%	4,098	3.1%	4.8%	(22.5%)

^{* %} of Average Assets on an annualized basis

Limited Impact on Government Bonds

Gov't Bond Portfolio by Type and Maturity (Rp78,459 bn)

Maturity/	Trading Po	ortfolio	Available	Held to	
Rp bn	Nominal	MTM	Nominal	MTM	Maturity
Fixed Rate Bo	nds				
< 1 year	154	150	-	-	11
1 - 5 year	542	550	-	-	1,420
5 - 10 year	247	284	-	-	98
> 10 year	345	424	-	-	111
Sub Total	1,288	1,409	-	-	1,638
Variable	Rate Bonds				
< 1 year	-	-	-	-	-
1 - 5 year	-	-	3,973	3,942	12,389
5 - 10 year	-	-	50,338	49,725	9,356
> 10 year	-				
Sub Total	-	-	54,311	53,667	21,745

Total

1,288

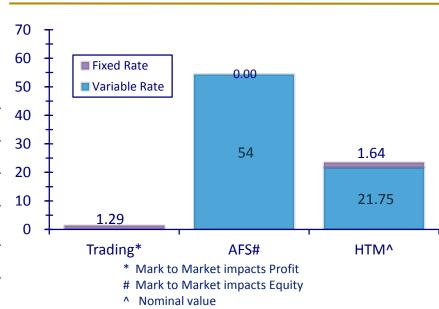
1,409

54,311

53,667

23,383

Bonds by Rate Type & Portfolio as of December 2011(Rp bn)



Q4 '11 Gov't Bond Gains/(Losses) (Rp bn)

	Q1 '11	Q2 '11	Q3 ′11	Q4 '11
Realized Gains/Losses on Bonds	38.53	23.46	25.19	(51.43)
Unrealized Gains/Losses on Bonds	(0.63)	11.10	18.52	31.78
Total	37.89	34.56	43.71	(19.66)

Ex-Recap Bond Portfolio, 30 Dec '11 – Bank Only

					Nominal				Fair Value	
No.	Series	Maturity Date	Interest Rate (%)	Total Trading Port.	Total Available For Sale Port.	Total Held To Maturity Portfolio	Marked To Market	Total Trading Port.	Total Available For Sale Port.	Total Investment Port.
Fix	xed Rate									
1	FR0020	15-Dec-13	14.28%			291	116.707	_	-	291
	Sub	Total		-	•	291		-	-	291
Var	iable Rate									
1	VR0019	25-Dec-14	3.75%		3,770,000	1,114,300	99.228	-	3,740,896	1,114,300
2	VR0020	25-Apr-15	4.18%		•	391,029	99.198	-	-	391,029
3	VR0021	25-Nov-15	3.75%		100,000	690	99.093	-	99,093	690
4	VR0022	25-Mar-16	3.75%		92,844	6,796,813	99.520	-	92,398	6,796,813
5	VR0023	25-Oct-16	4.18%		9,738	4,086,068	99.014	-	9,642	4,086,068
6	VR0024	25-Feb-17	3.75%		-	8,210,550	98.956	-	-	8,210,550
7	VR0025	25-Sep-17	3.75%		3,765,402	1,145,148	98.906	-	3,724,209	1,145,148
8	VR0026	25-Jan-18	4.18%		3,475,267	_	98.900	-	3,437,039	_
9	VR0027	25-Jul-18	4.18%		3,475,267	_	98.862	-	3,435,718	_
10	VR0028	25-Aug-18	3.75%		5,171,695	-	98.831	-	5,111,238	_
11	VR0029	25-Aug-19			8,819,688	-	98.762	-	8,710,500	_
12	VR0030	25-Dec-19			8,016,765	-	98.744	-	7,916,074	_
13	VR0031	25-Jul-20	4.18%		17,614,108	_	98.731	-	17,390,585	_
	Sub	Total		-	54,310,774	21,744,598		-	53,667,393	21,744,598
	Grand	l Total		•	54,310,774	21,744,889		•	53,667,393	21,744,889
				0.00%	71.41%	28.59%		0.00%	71.17%	28.83%
				Total N	ominal Value	76,055,663		Total	Fair Value	75,412,282

(Stated in Rp Millions)

Bank Mandiri Credit Ratings

Moody's	
Outlook	STABLE
Long Term Rating	Ba2
Foreign LT Bank Deposits	Ba2
Local LT Bank Deposits	Baa3
Senior Unsecured Debt	WR
Bank Financial Strength	D
Foreign Curency ST Debt	NP
Local Cuurency ST Debt	P-3

Fitch	
Outlook	POS
LT FC Issuer Default	BBB-
LT LC Issuer Default	BBB-
Subordinated Debt	BB-
ST Issuer Default Rating	F3
Individual Rating	C/D
Support Rating	2

STABLE
idAAA
idAA+

Standard & Poor's	
Outlook	POS
LT Foreign Issuer Credit	BB+
LT Local Issuer Credit	BB+
ST Foreign Issuer Credit	В
ST Local Issuer Credit	В

Corporate Actions

Dividend Payment

Net Profit for the financial year of 2010 of Rp9,218,297,786,087.18 was distributed as follows:

- 35%, or Rp3,226,404,225,130.51, for the annual dividend
- Total Dividend Payment of Rp138.27 per share
- Interim dividend of Rp19.64 paid on 30 December 2010

Schedule:

a. Cum Date:

Regular and Negotiated Market: June 15, 2011 Cash Market: June 20, 2011

b. Ex Date:

Regular and Negotiated Market: June 16, 2011
Cash Market: June 21, 2011
c. Payment Date: June 30, 2011

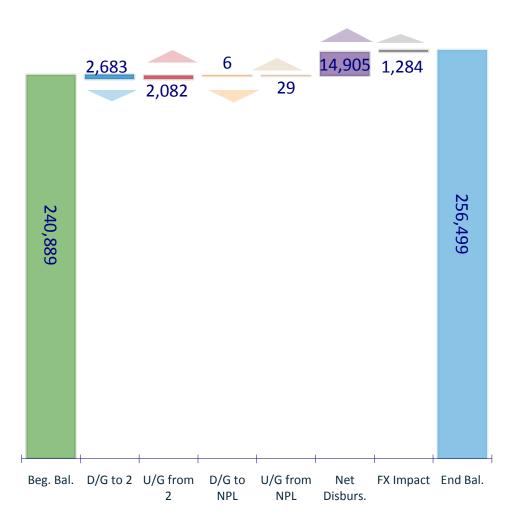
Net Profit for the financial year of 2009 of Rp7,155,463,216,743.00 was distributed as follows:

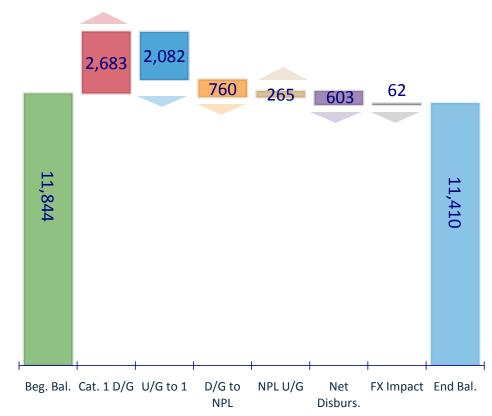
- 35%, or Rp2,504,412,132,860.05, for the annual dividend
- Total Dividend Payment of Rp119.43 per share
- Interim dividend of Rp19.26 paid on 22 December 2009

Q4 2011 Movement in Category 1 and 2 Loans

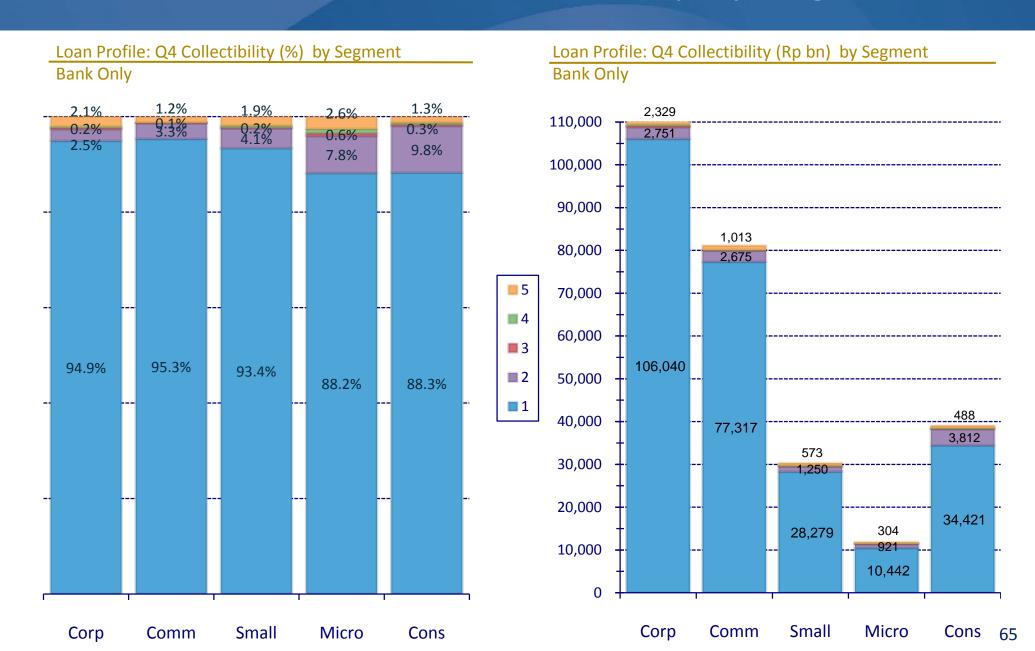
Category 1 Loan Movements (Rp bn) – Bank Only

Category 2 Loan Movements (Rp bn) – Bank Only



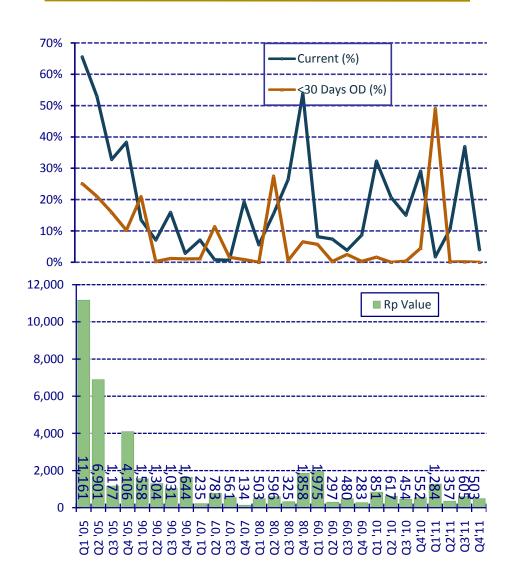


Q4 2011 Loan Detail: Collectability by Segment

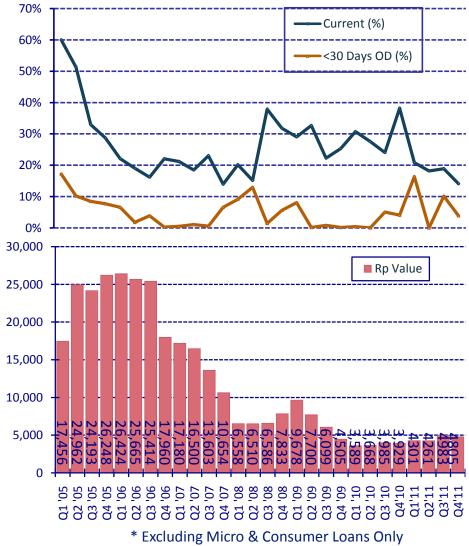


NPL Loan Detail*: Quarterly by Days Past Due

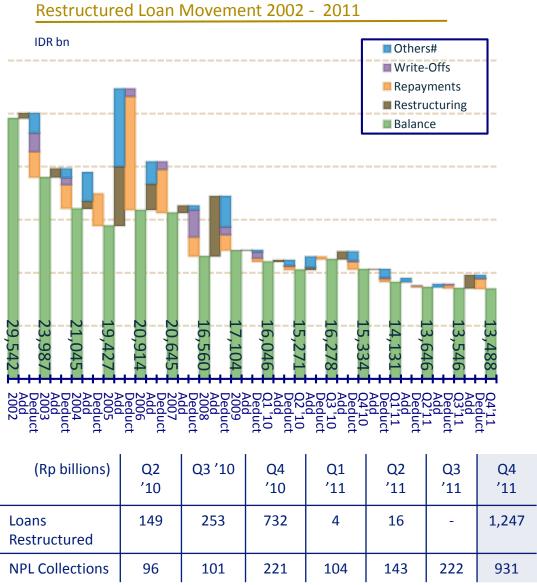
Quarterly D/G to NPL & Interest DPD - Bank Only



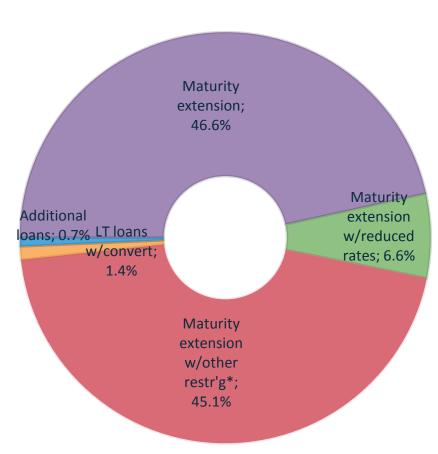
Quarterly NPL Stock & Interest DPD - Bank Only



Rp2,178bn in loans were restructured or repaid in Q4 '11



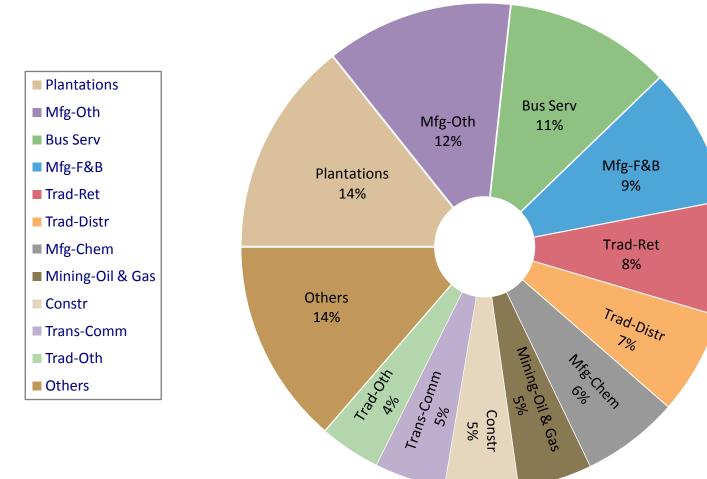
Loans by Restructuring Type in Q4 2011



*Other Restructuring includes reduction of interest rates, rescheduling of unpaid interest & extension of repayment period for unpaid interest

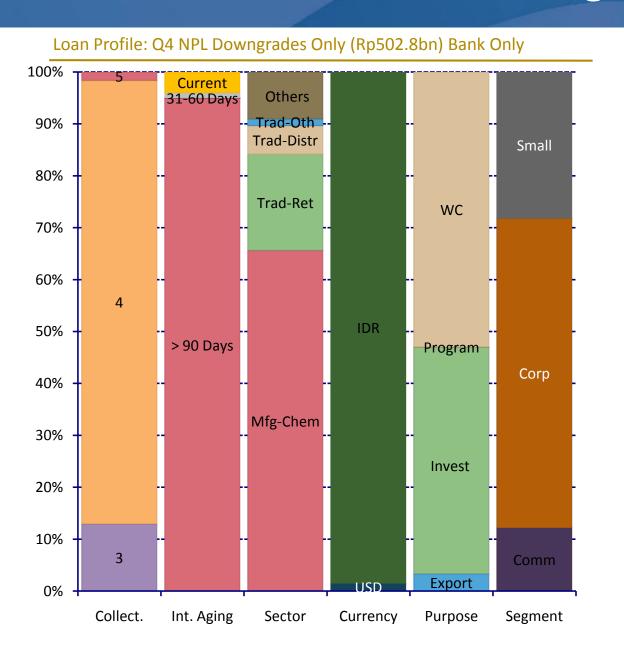
#Others includes partial payments, FX impacts, and fluctuation in Working Capital facilities

Loan Portfolio Sector Analysis, Q4 2011



⁽¹⁾ Non-consolidated numbers * Each sector < 4%

Q4 2011 Loan Detail*: Downgrades to NPL

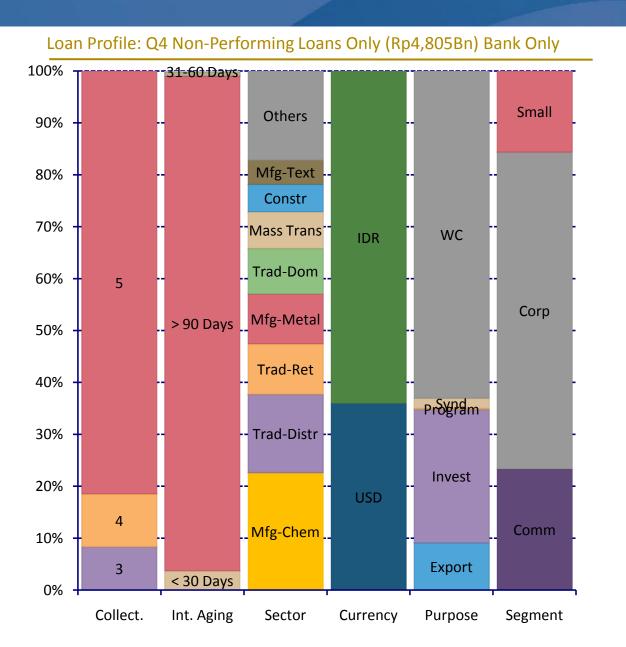


Corporate, Commercial & Small Business loans downgraded to NPL in Q3 totaled Rp502.8billion. Of these loans:

- 95% were more than 90 days overdue on interest payments
- 59.6% came from our Corporate portfolio
- Largest downgrades by sector:
 - Chemical Manufacturing
 - Retail Trading
 - Distribution Trading
- 98.5% were IDR loans
- 53.0% were Working Capital loans, 43.7% were Investment Loans

* Excluding Micro & Consumer Loans Only

Q4 2011 Loan Detail*: Non-Performing Loans

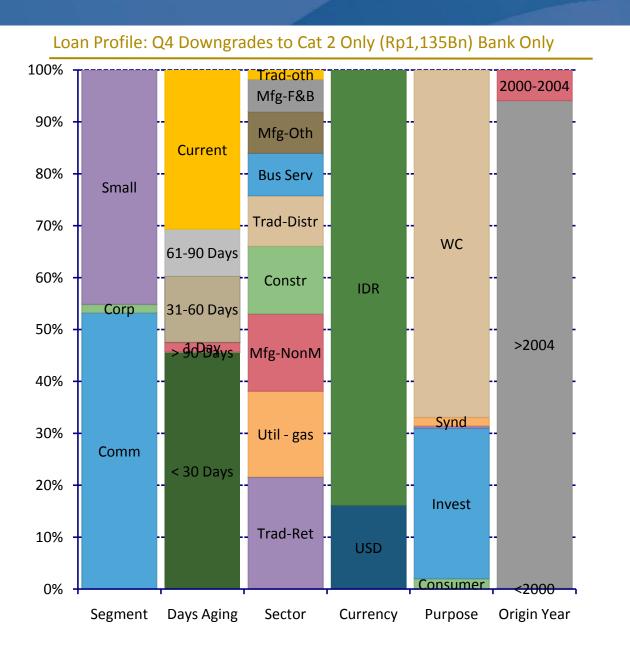


Corporate, Commercial & Small Business NPLs totaled Rp4,805 Billion in Q4. Of these NPLs in Q4:

- 14.1% remain current on interest payments and an additional 4.2% are less than 90 days overdue
- 61.1% are to Corporate customers
- 63.0% are Working Capital loans and 25.7% are Investment loans
- Primary sectors are:
 - Chemical Manufacturing
 - Distribution Trading
 - Retail Trading
 - Metal Manufacturing g
- 64.1% are Rp loans
- 8.4% are Cat. 3 & 10.1% are Cat. 4

* Excluding Micro & Consumer Loans Only

Q4 2011 Loan Detail*: Downgrades to Cat. 2

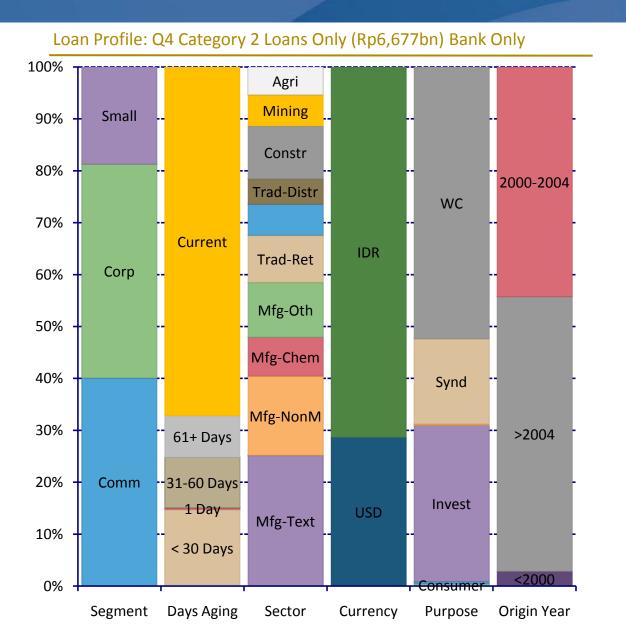


Rp1,135 Billion in

Corporate, Commercial & Small Business loans were downgraded to Category 2 in Q4. Of the Special Mention Loans downgraded:

- 45.2% are for Small Business & 53.2% are to Commercial customers
- 30.7% are current & 1.8% are 1 day overdue in interest payments
- Primary sectors downgraded are:
 - Retail Trading
 - Gas utility
 - Non Metal Manufacturing
- 83.9% are Rupiah loans
- 66.9% are Working Capital loans
- * Excluding Micro & Consumer Loans Only

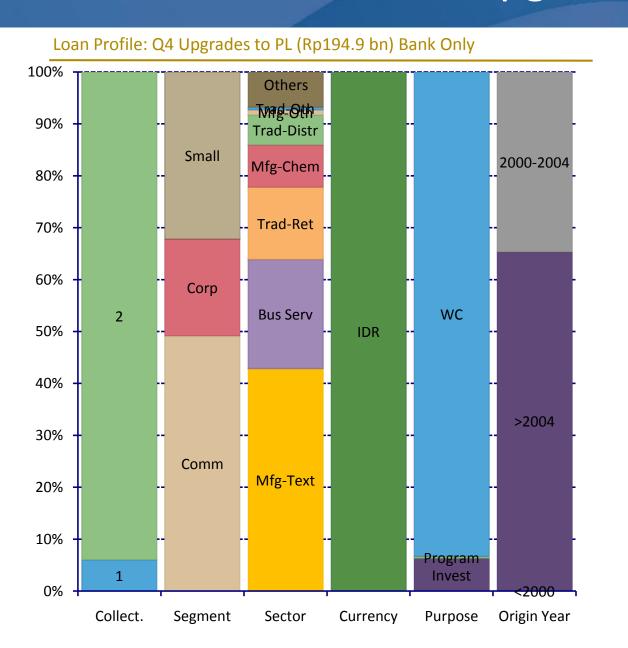
Q4 2011 Loan Detail*: Category 2 Loans



Rp6,677 billion in Corporate, Commercial & Small Business loans were in Category 2 in Q4. Of these Special Mention loans:

- 41.2% are to Corporate customers
- 67.5% are current or 1 day overdue, with an additional 14.7% less than 30 days overdue
- Primary sectors in Category 2 are:
 - Textile Manufacturing
 - Non Metal Manufacturing
 - Chemical Manufacturing
- 71.3% are IDR loans
- 52.4% are Working Capital loans
- 79.4% were Category 2 in Q3 '11
- * Excluding Micro & Consumer Loans Only

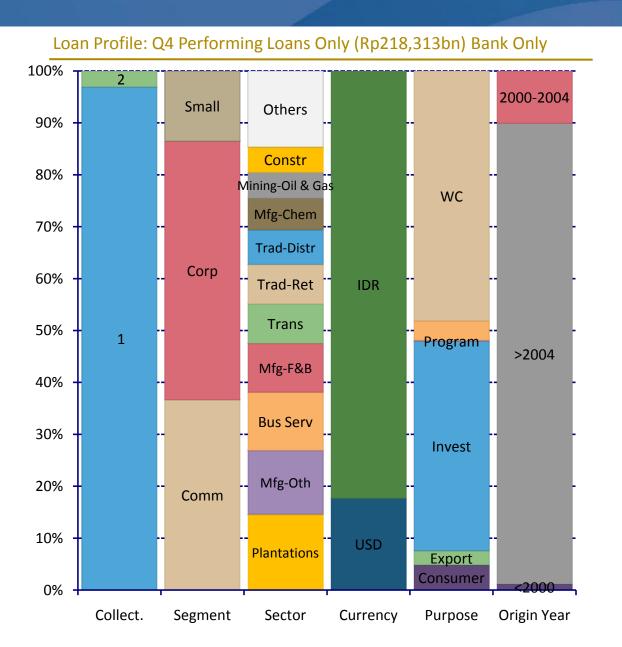
Q4 2011 Loan Detail*: Upgrades to PL



Corporate, Commercial & Small Business loans upgraded to PL in Q4 totaled Rp194.9bn. Of these loans:

- 49.2% were to Commercial borrowers
- 65.2% originated later than 2004
- Largest upgrades by sector:
 - > Textile Manufacturing
 - Business service
 - > Retail Trading
- 100% were IDR loans
- 93.3% were Working Capital loans

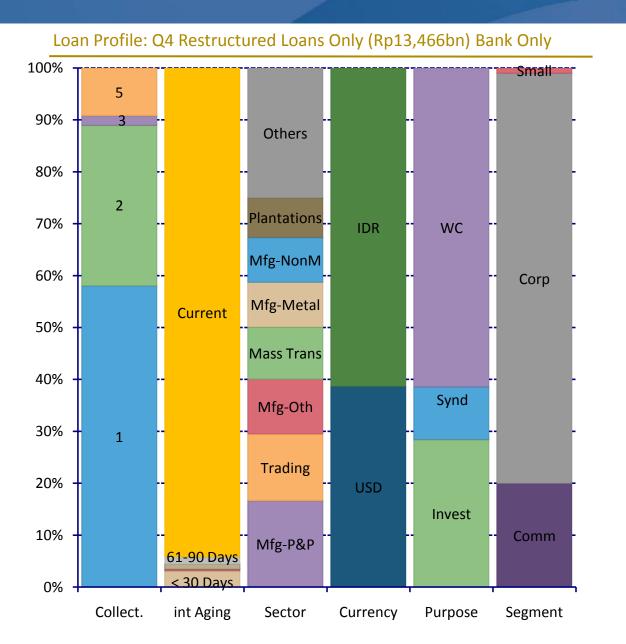
Q4 2011 Loan Detail*: Performing Loans



Rp218,313bn in Corporate, Commercial & Small Business loans were performing in Q4. Of these performing loans:

- 49.8% are to Corporate customers & 36.6% are to Commercial customers
- 88.8% originated since 2005
- Primary sectors are:
 - Plantation
 - Business Services
 - > Food & Beverage Mfg
- 82.3% are Rupiah loans
- 48.1% are Working Capital loans, 40.4% are Investment loans

Q4 2011 Loan Detail*: Restructured Loans

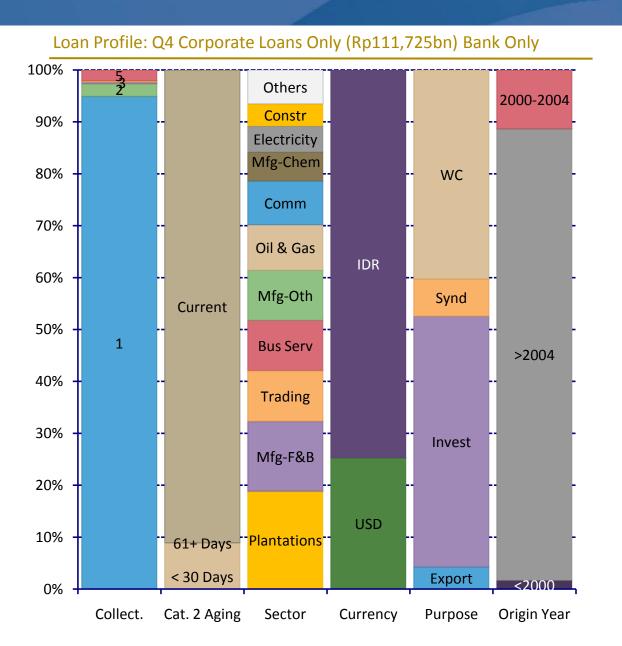


Of the remaining Rp13,466 billion in restructured Corporate, Commercial & Small Business loans in Q4:

- 88.9% are performing
- 84.9% of Restructured Loans are current in interest payments
- Primary sectors are:
 - Manufacturing
 - Chemicals
 - Textiles
 - Pulp & Paper
 - Trading
- 61.4% are Rupiah loans
- 61.4% are Working Capital loans
- 79.1% are to Corporate customers
- 1.3% deteriorated in collectability
- 2.8% showed improved collectability

^{*} Excluding Micro & Consumer Loans Only

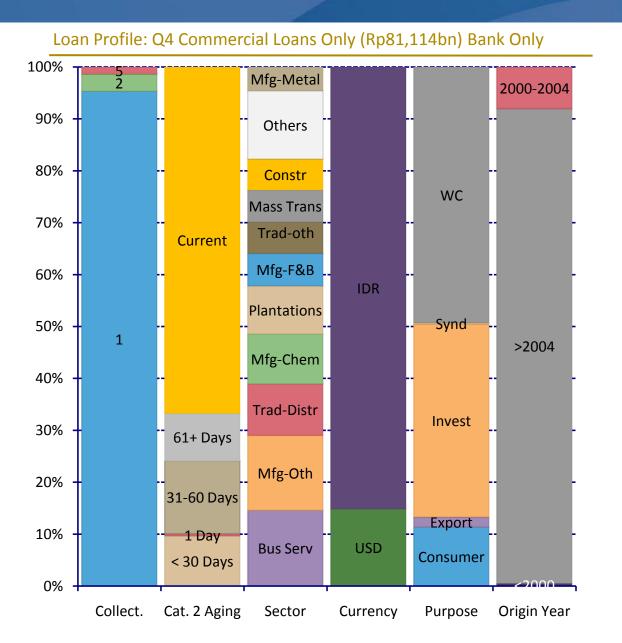
Q4 2011 Loan Detail: Corporate Loans



Rp111,725billion in loans were in the Corporate portfolio in Q4. Of the Corporate Loans in Q4:

- 97.4% are performing loans, with 2.5% in Category 2
- 91.1% of Category 2 loans are current in interest payments
- Primary sectors in Corporate are:
 - Plantation
 - Food & Beverage Mfg
 - Trading
 - Oil-Gas
- 74.7% are Rupiah loans
- 48.3% are Investment loans; 40.2% are Working Capital loans

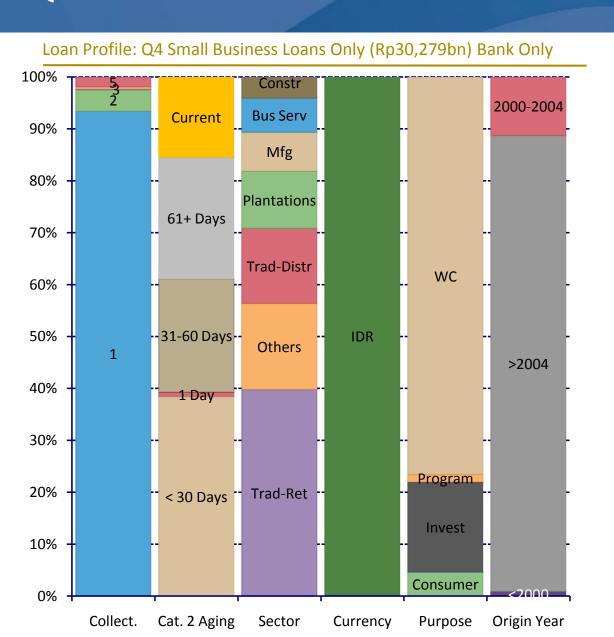
Q4 2011 Loan Detail: Commercial Loans



Rp81,114billion in loans were in the Commercial portfolio in Q4. Of the Commercial Loans in Q4:

- 98.6% are performing loans, with 3.3% in Category 2
- 66.7% of Category 2 loans are current in interest payments
- Primary sectors in Commercial are:
 - Business Service
 - Distribution
 - Chemical Manufacturing
 - Plantations
- 85.1% are Rupiah loans
- 49.2% are Working Capital loans, 37.2% are Investment loans

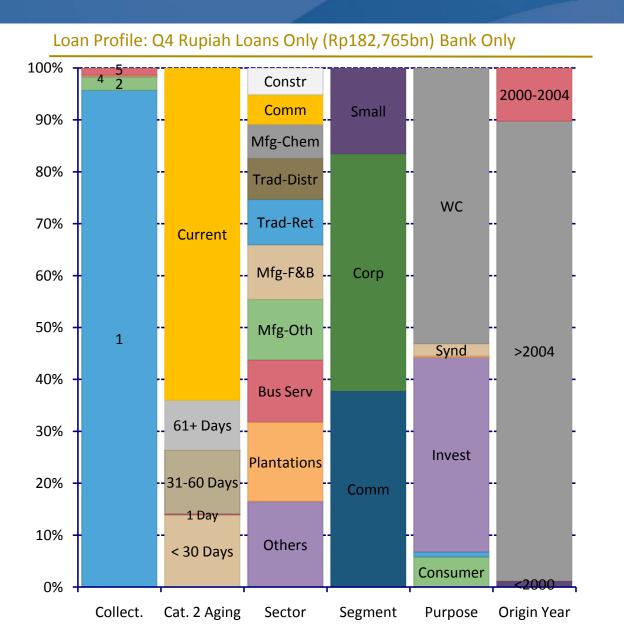
Q4 2011 Loan Detail: Small Business Loans



Rp30,279 billion in loans were in the Small Business portfolio in Q4. Of the Small Business Loans in Q4:

- 97.5% are performing loans, with 4.1% in Category 2
- 15.5% of Category 2 loans are current in interest payments
- Primary sectors in Small Business are:
 - Retail Trading
 - Distribution
 - Plantations
- 99.7% are Rupiah loans
- 76.6% are Working Capital loans

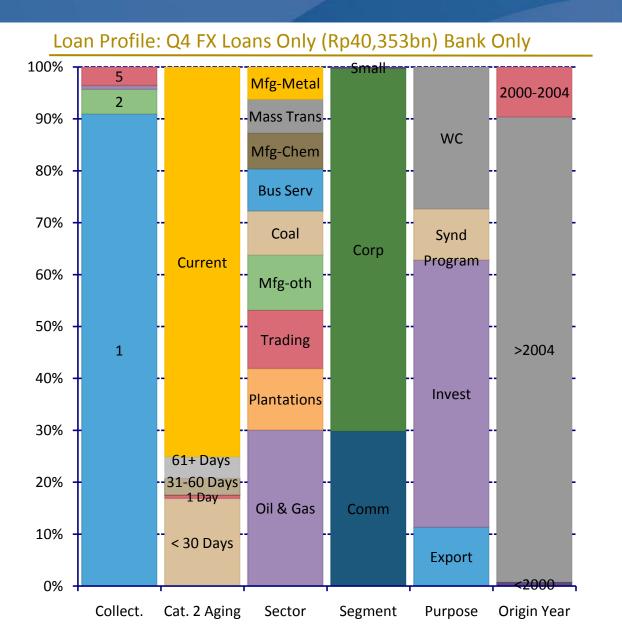
Q4 2011 Loan Detail*: Rupiah Loans



Rp182,765 billion in loans were Rupiah denominated in Q4. Of the Rupiah Loans in Q4:

- 98.3% are performing loans, with 2.6% in Category 2
- 64.0% of Category 2 loans are current in interest payments
- Primary sectors in Rupiah loans are:
 - Plantations
 - Business Serices
 - Food & Beverage Mfg
 - Retail trading
- 45.7% are Corporate loans
- 53.1% are Working Capital loans, 37.5% Investment loans

Q4 2011 Loan Detail*: FX Loans



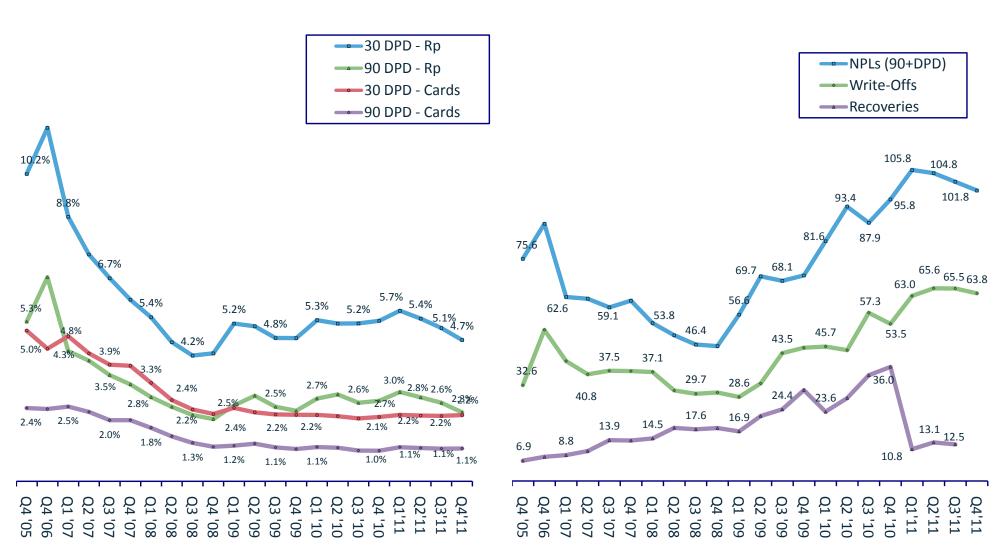
Rp40,353 billion in loans were FX denominated in Q4. Of the FX Loans in Q4:

- 95.7% are performing loans
- 75.0% of Category 2 loans are current in interest payments
- Primary sectors in FX loans are:
 - ➤ Oil & Gas
 - Plantations
 - > Trading
 - > Coal
- 69.9% are Corporate loans
- 51.5% are Investment loans; 27.3% are Working Capital loans

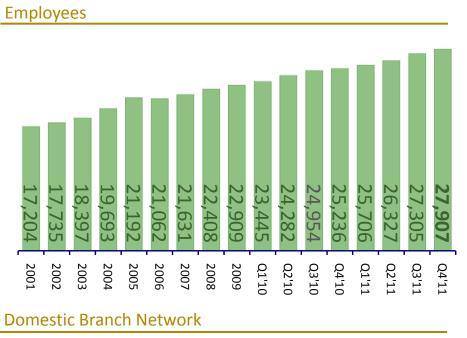
Credit Card portfolio showed modest deterioration in Q4 '11

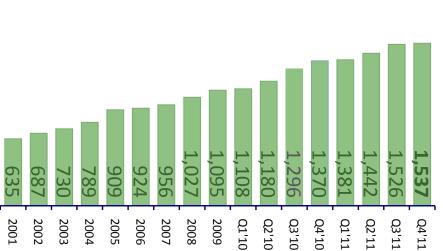
Mandiri Credit Card Delinguency Rates (%)

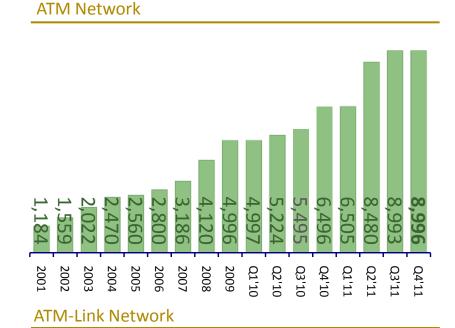
Quarterly Charge-offs, NPLs & Recoveries (Rp Bn)

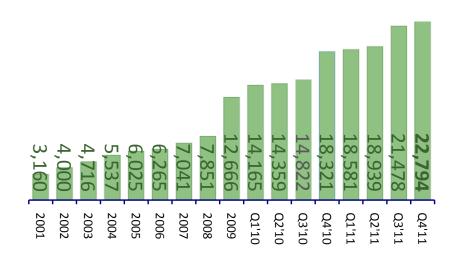


Staffing and Distribution Network Growth

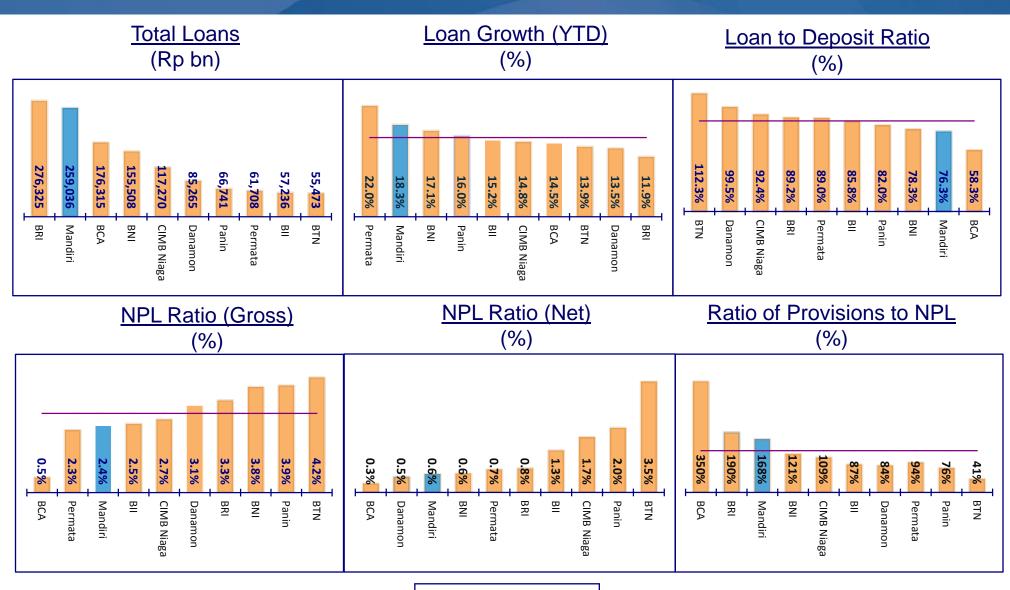






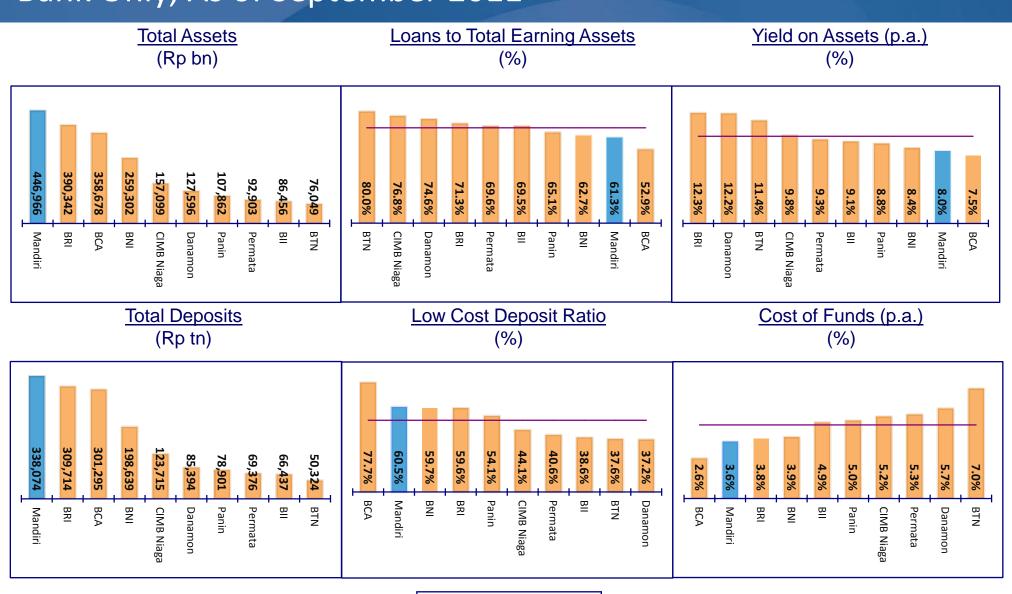


Loan growth, quality & provisioning relative to peers Bank Only, As of September 2011



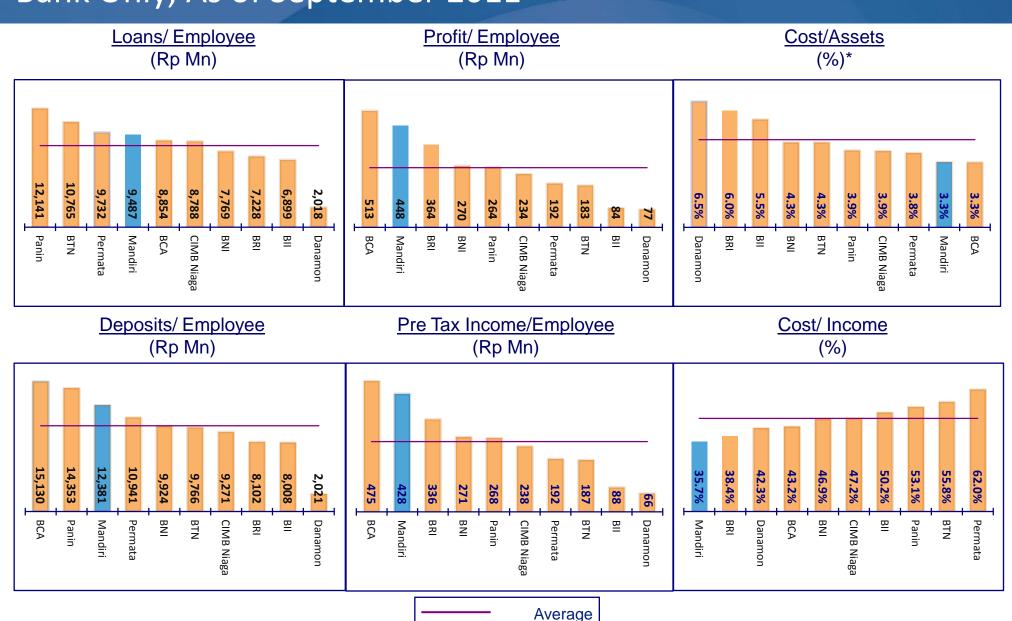
Average

Asset and liability mix relative to peers Bank Only, As of September 2011



Average

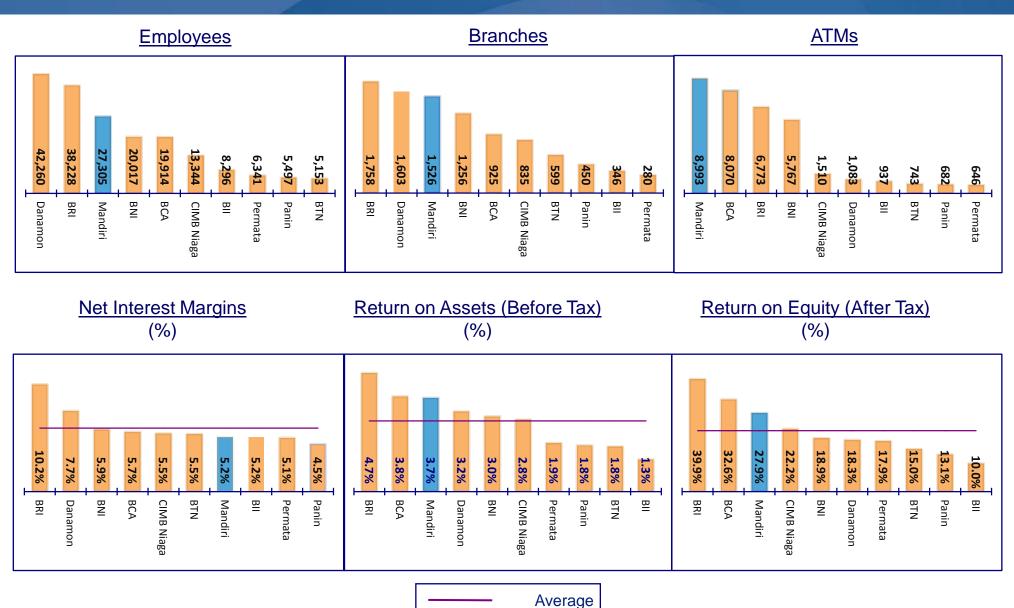
Efficiency measures relative to peers Bank Only, As of September 2011



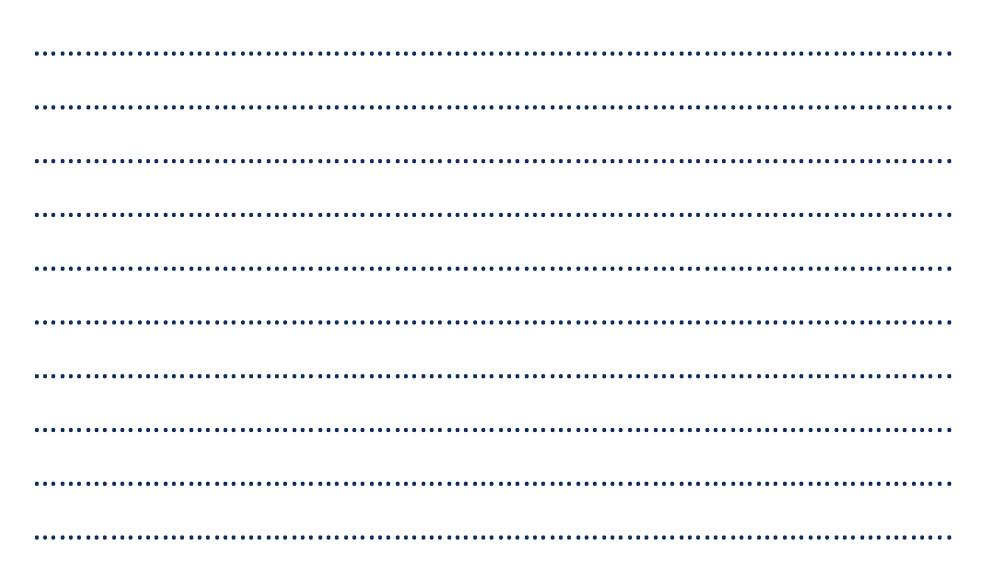
85

*Annualized

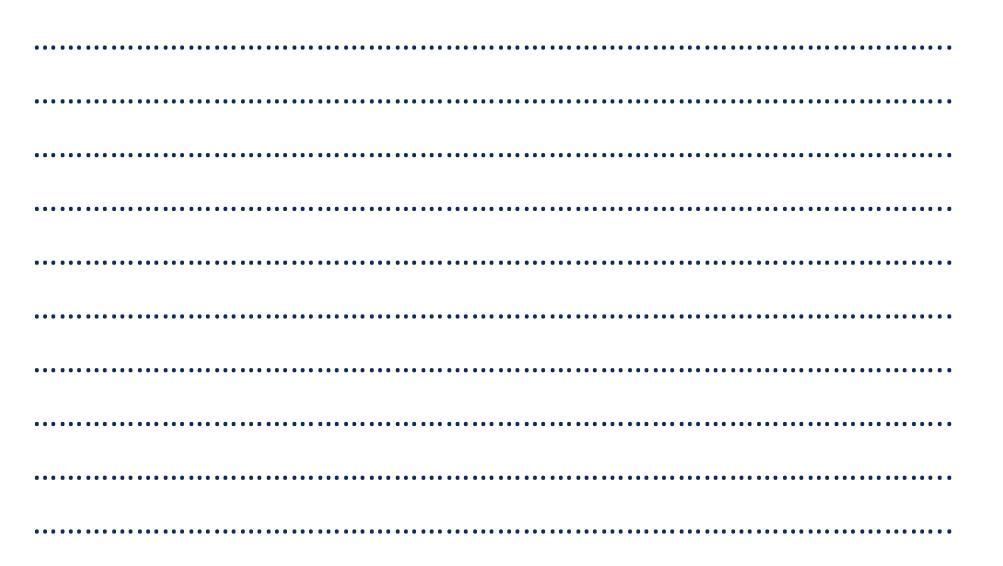
Measures of scale and returns relative to peers Bank Only, As of September 2011



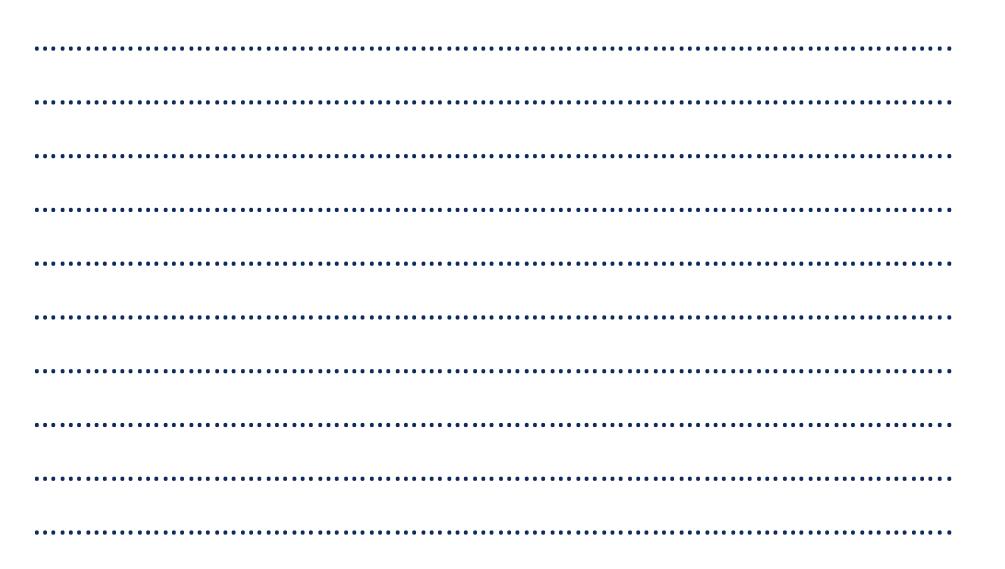
Notes



Notes



Notes



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