PT Bank Mandiri (Persero) Tbk Full Year 2007 Results Presentation



Share Information



| △ from: | IPO | Jan 1 2007 |
|---------|---------|------------|
| BMRI | +418.5% | +20.7% |
| JCI | +423.3% | +49.5% |

| | as | of 31 December 200 | 7 |
|---------------------|---------------------|--------------------|---------|
| Description | No. of Investors | No. of shares | % |
| DOMESTIC | | | |
| 1. Government of RI | 1 | 14,000,000,000 | 67.27% |
| 2. Retail | 18,759 | 573,857,068 | 2.76% |
| 3. Employees | 9,217 | 189,395,577 | 0.91% |
| 4. Cooperation | 1 | 250,000 | 0.00% |
| 5. Foundation | 15 | 19,856,500 | 0.10% |
| 6. Pension Funds | 180 | 210,008,000 | 1.01% |
| 7. Assurance | 47 | 196,100,000 | 0.94% |
| 8. Banks | 2 | 245,000 | 0.00% |
| 9. Corporation | 276 | 583,554,597 | 2.80% |
| 10. Mutual Funds | 119 | 618,649,500 | 2.97% |
| Total | 28,617 | 16,391,916,242 | 78.76% |
| INTERNATIONAL | | | |
| 1. Retail | 82 | 3,107,500 | 0.01% |
| 2. Institutional | 478 | 4,417,741,432 | 21.23% |
| Total | 560 | 4,420,848,932 | 21.24% |
| TOTAL | 29,177 | 20,812,765,174 | 100.00% |

Bank Mandiri Presentation Contents

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Key Financial Highlights

Bank Mandiri's Full Year 2007 Performance continued to demonstrate marked improvements in a number of key indicators:

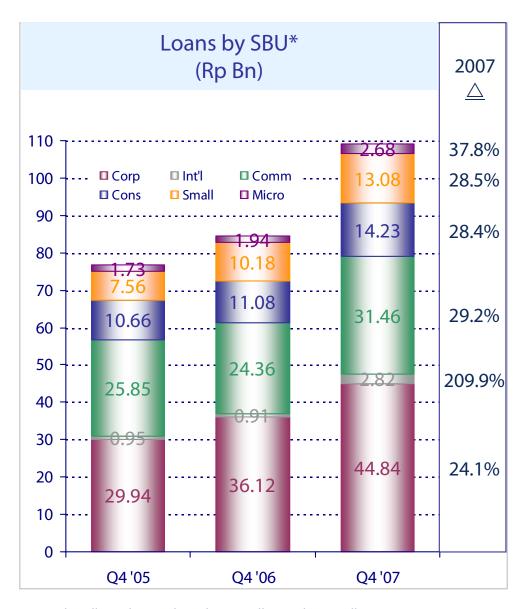
| | FY 2006 | FY 2007 | △% |
|----------------------|-----------------------|-----------------------|------------------|
| Loans | Rp117.7 tn | Rp138.5 tn | 17.7% |
| Net NPL Ratio | 5.9% | 1.5% | (74.5%) |
| Low Cost Funds Ratio | 53.0% [Rp109.1 tn] | 61.6% [Rp152.4 tn] | 16.1% [39.6%] |
| NIM | 4.7% | 5.0% (1) | 7.2% |
| Efficiency Ratio | 48.9% | 48.4% (2) | (0.9%) |
| Earnings After Tax | Rp2,421 bn | 4,346 bn | 79.5% |

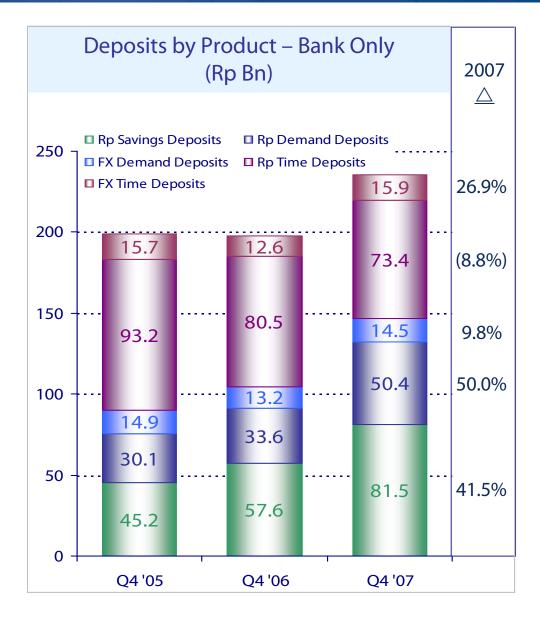
Fulfilling all financial milestones and more...

| <u>Metric</u> | <u>Target</u> | | <u>Achievement</u> |
|----------------------------|---------------|--------------|--------------------|
| Gross NPLs | <10% | \checkmark | 7.17% |
| Net NPLs | <4% | \checkmark | 1.51% |
| NPL Provision Coverage | >100% | \checkmark | 108.97% |
| Normalizing ROE | >15% | \checkmark | 15.75% |
| Gross Ioan growth* | >18% | \checkmark | 21.27% |
| Growth in savings deposits | >Rp65 tn | \checkmark | Rp85.36 tn |
| Growth in balance sheet | >Rp300 tn | \checkmark | Rp319.09 tn |
| Margin improvement# | ~5% | \checkmark | 5.23% |
| Retain efficiency ratio# | <50% | \checkmark | 46.98% |

^{*} Prior to the write-off & repayment of NPLs # Including non-recurring interest income

Building momentum for growth

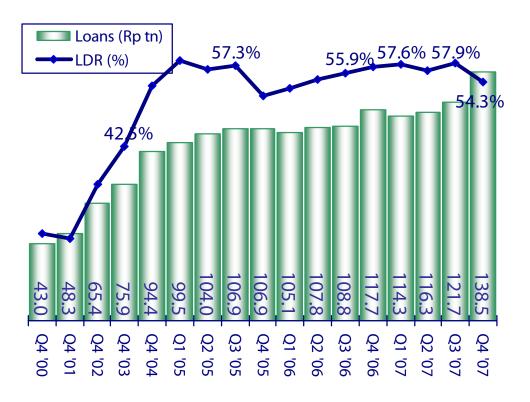


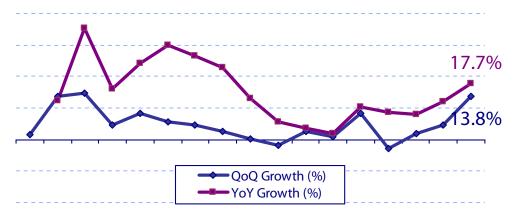


^{*}Cash Collateral Loans have been reallocated to Small Business

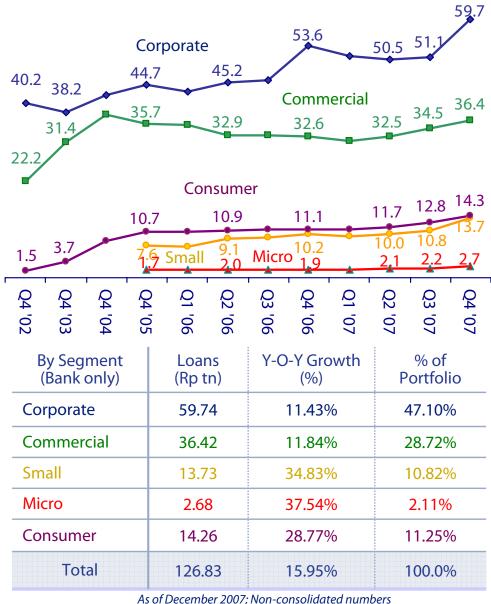
LDR drops to 54.3% despite 17.7% Y-o-Y consolidated growth

Quarterly Loan Data - Consolidated

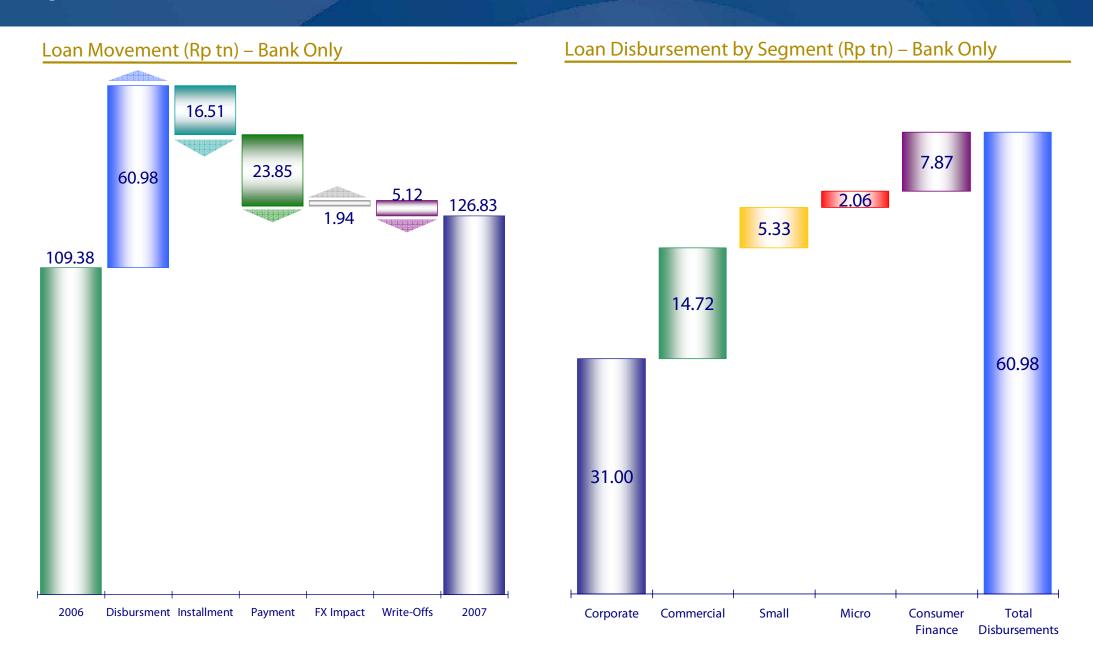




Quarterly Loan Segment Details – Bank Only



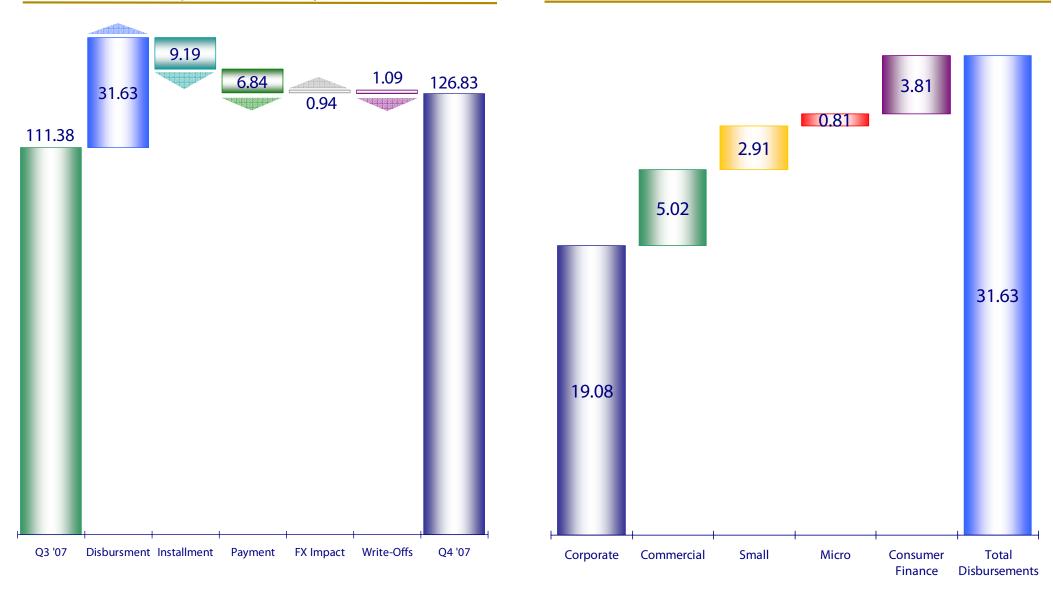
Rp61 tn in loans disbursed in 2007



Rp31.6 tn in loans disbursed in Q4 '07

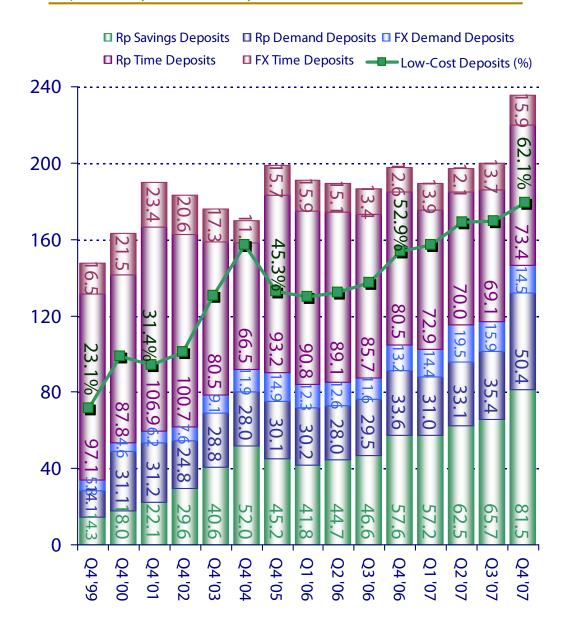
Loan Movement (Rp tn) – Bank Only

Loan Disbursement by Segment (Rp tn) – Bank Only

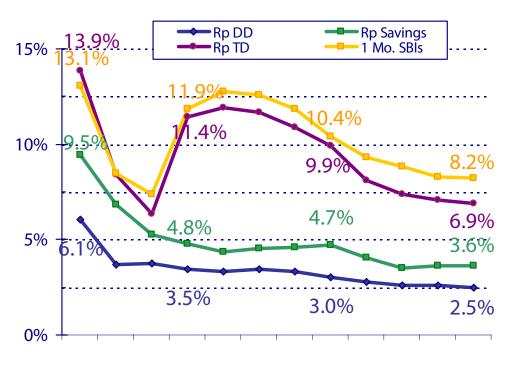


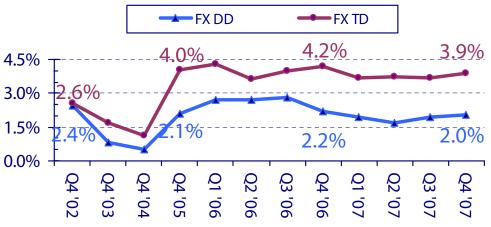
Q4 Deposits rose 18% to Rp235 tn on a 24% gain in IDR Savings

Deposit Analysis – Bank Only



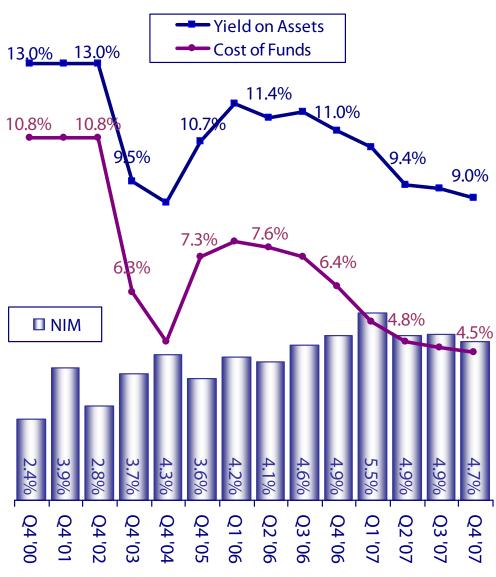
Average Quarterly Deposit Costs (%)





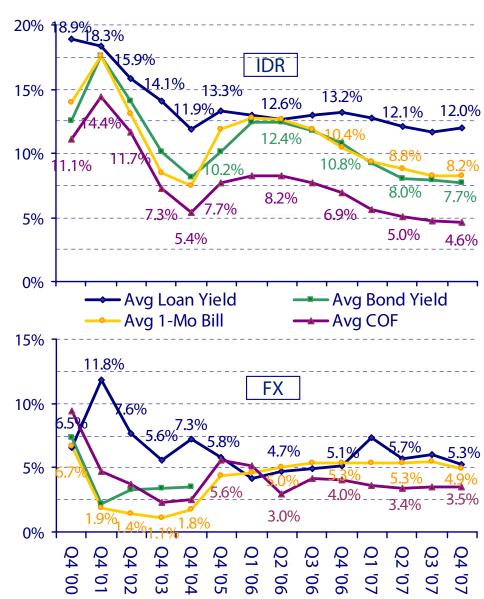
Q4 COF decline to 4.5%, with NIM of 4.7%







Quarterly Yields & Costs by Currency*



Full Year Fees and Commissions grew by 39.5%

Breakdown of Q4 and FY 2006 & 2007 Non-Loan Related Fees & Commissions (Rp bn)

| Non-Loan Related Fees & Commissions | Q4 '06 | Q4 '07 | △% (Y-o-Y) | FY '06 | FY '07 | △% (Y-o-Y) |
|---|-----------|-----------|------------|------------|------------|------------|
| Administration Fees | 143.307 | 197.938 | 38.1% | 565.570 | 735.463 | 30.0% |
| Others* | 102.842 | 135.600 | 31.9% | 343.032 | 494.259 | 44.1% |
| Subsidiaries | 64.685 | 99.307 | 53.5% | 205.987 | 354.316 | 72.0% |
| Opening L/Cs, Bank Guarantees & Capital Markets | 133.097 | 101.041 | (24.1%) | 341.750 | 399.139 | 16.8% |
| Transfers, Collections, Clearing & Bank Reference | 41.274 | 50.049 | 21.3% | 159.151 | 186.553 | 17.2% |
| Mutual Funds & ORI | 3.053 | 10.694 | 250.3% | 14.730 | 26.360 | 79.0% |
| Credit Cards | 38.626 | 79.456 | 105.7% | 124.201 | 251.386 | 102.4% |
| Total | 526.884 | 674.085 | 27.9% | 1,754.421 | 2,447.476 | 39.5% |
| Total Operating Income | 3,552.281 | 3,892.237 | 9.6% | 13,078.258 | 16,160.564 | 23.6% |
| Non-Loan Related Fees to Operating Income** | 14.83% | 17.32% | 16.8% | 13.41% | 15.14% | 12.9% |

^{*} Others includes Syndication, Payment Points, ATMs, Debit Cards, etc.

^{**} Non-Loan related fees & commissions/(Total Operating Income - Non-recurring interest income)

Full-year Cost to Income Ratio steady at 48.4%

Breakdown of Q4 and FY 2006 & 2007 Operating Expenses

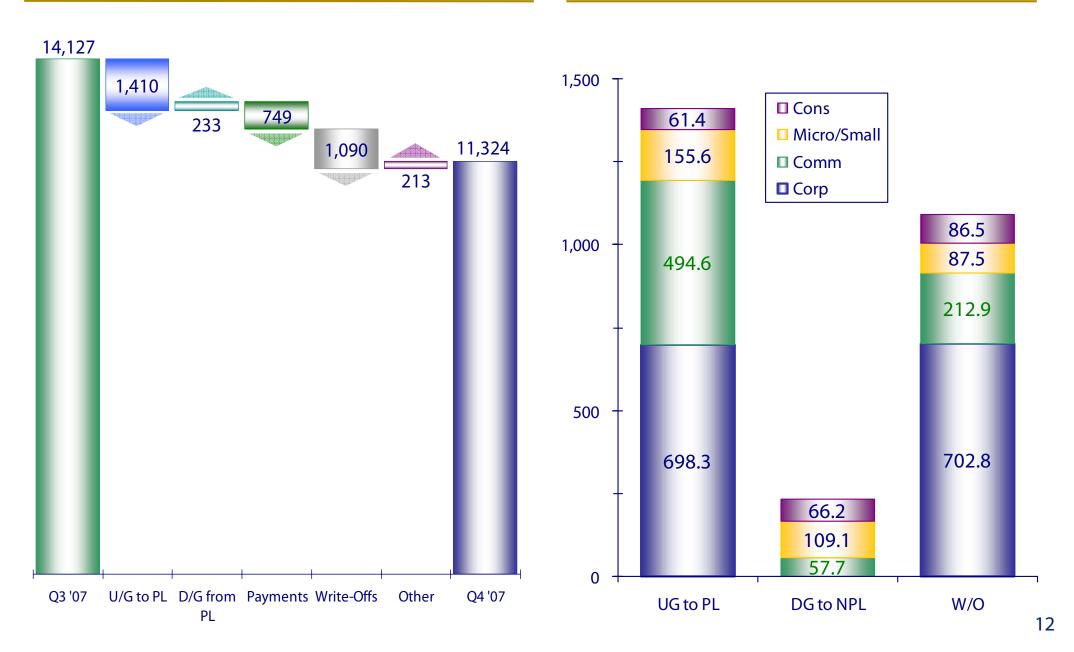
| | Q4 '06 | Q4 '07 | △% (Y-o-Y) | FY '06 | FY '07 | △% (Y-o-Y) |
|------------------------------|-----------|-----------|------------|-----------|-----------|------------|
| Personnel Expenses | | | | | | |
| Base Salary | 249,619 | 314,623 | 26.04% | 1,024,003 | 1,217,547 | 18.90% |
| Other Allowances | 322,140 | 691,855 | 114.77% | 1,254,040 | 1,946,872 | 55.25% |
| Post Employment Benefits | 196,326 | 92,058 | (53.11%) | 337,672 | 309,434 | (8.36%) |
| Training | 38,088 | 94,593 | 148.35% | 123,367 | 237,861 | 92.81% |
| Subsidiaries | 63,286 | 116,010 | 83.31% | 278,420 | 370,509 | 33.08% |
| Total Personnel Expenses | 869,459 | 1,309,139 | 50.57% | 3,017,502 | 4,082,223 | 35.28% |
| G & A Expenses | | | | | | |
| IT & Telecommunication | 210,574 | 193,403 | (8.15%) | 822,181 | 788,585 | (4.09%) |
| Occupancy Related | 279,271 | 278,149 | (0.40%) | 913,882 | 922,452 | 0.94% |
| Promotion & Sponsorship | 201,103 | 166,065 | (17.42%) | 436,792 | 475,276 | 8.81% |
| Transport & Traveling | 79,454 | 84,118 | 5.87% | 270,219 | 281,897 | 4.32% |
| Professional Services | 99,242 | 105,043 | 5.85% | 280,541 | 326,449 | 16.36% |
| Employee Related | 85,203 | 78,567 | (7.79%) | 224,996 | 266,323 | 18.37% |
| Subsidiaries | 60,953 | 88,099 | 44.54% | 302,282 | 348,278 | 15.22% |
| Total G & A Expenses | 1,015,800 | 993,444 | (2.20%) | 3,250,893 | 3,409,260 | 4.87% |
| Cost to Income Ratio* | 54.32% | 59.47% | 9.48% | 48.86% | 48.42% | (0.90%) |

^{*}Excluding the impact of non-recurring interest income & bond gains; including non-recurring items, FY '07 CER = 47.0%

Q4 NPLs drop to Rp11.3 tn on upgrades & collections of Rp2.16 tn

Non-Performing Loan Movements (Rp bn) – Bank Only

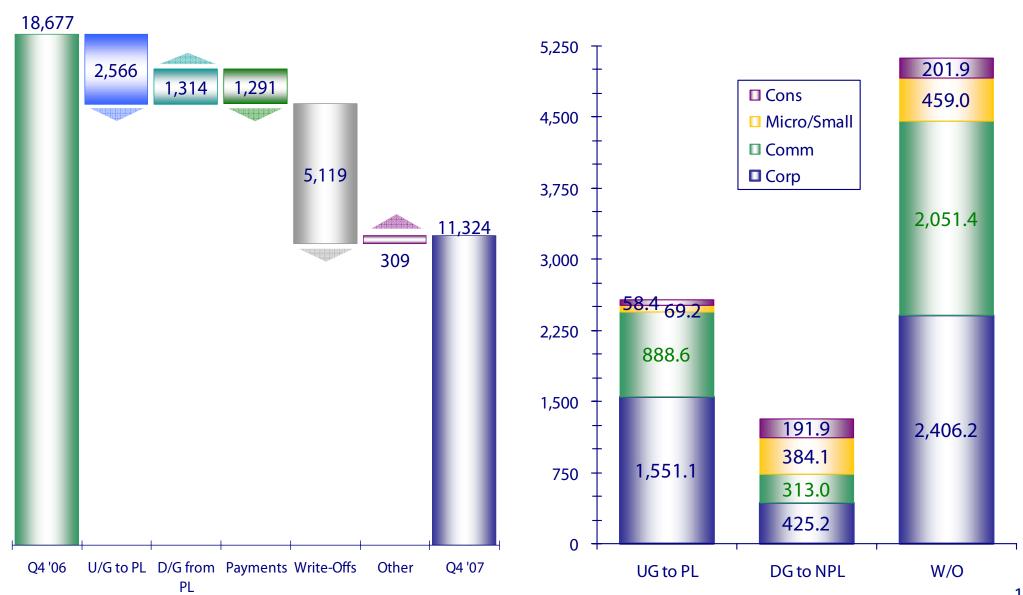
Movement by Customer Segment (Rp Bn)



In FY '07, Rp2.6 tn in NPLs were upgraded, with Rp1.3 tn in collections

Non-Performing Loan Movements (Rp bn) – Bank Only

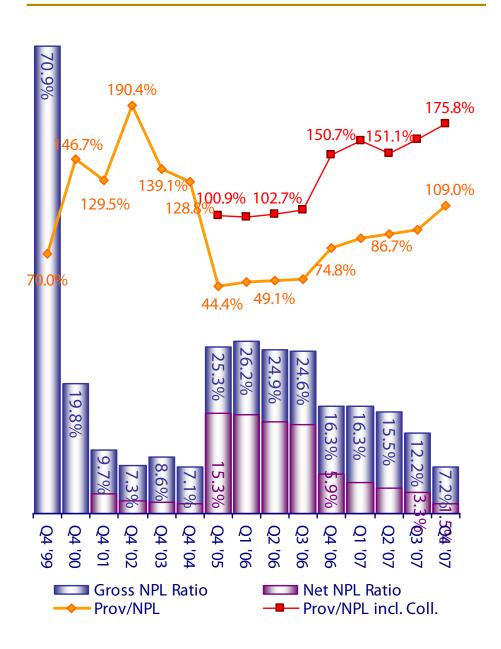
Movement by Customer Segment (Rp Bn)

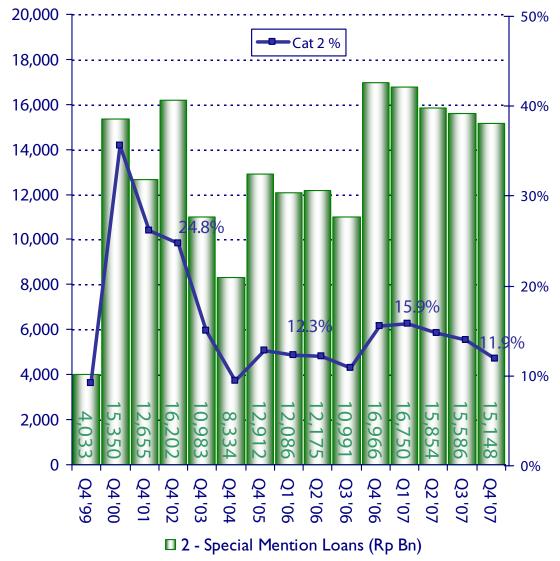


Net NPLs at 1.5% with provisioning coverage of 109.0%

NPL Movement - Consolidated

Category 2 Loans – Bank Only





Cash Provisioning for Category 5 loans now at 96.0%

Non-Performing Loans by Segment

| | NPLs (Rp tn) | Q4△ (Rp tn) | NPLs (%) |
|------------|-----------------|----------------|-------------|
| Corporate | 6.75 | (1.62) | 11.29% |
| Commercial | 3.47 | (0.76) | 9.52% |
| Small | 0.43 | (0.33) | 3.68% |
| Micro | 0.16 | (0.01) | 5.79% |
| Consumer | 0.52 | (0.07) | 3.21% |
| Total | 11.32 | (2.81) | 8.93% |

- Bank Mandiri's current provisioning policy adheres to BI requirements
- As of 31 December '07, loan loss provisions excess to BI requirements = Rp416 bn

| Provisioning Policy | | rming ans | Non-Performing Loans | | | |
|------------------------|----|--------------|-------------------------|------|------|--|
| Collectibility | 1 | 2 | 3 | 4 | 5 | |
| BI Req. | 1% | 5% | 15% | 50% | 100% | |
| BMRI Policy | 1% | 5% | 15% | 50% | 100% | |
| BMRI pre-2005 | 2% | 15% | 50% | 100% | 100% | |

Collateral Valuation Details

| Collectibility | 1 | 2 | 3 | 4 | 5 |
|-----------------------------|-------|-------|-------|-------|-------|
| Total Cash Prov. (Rp bn) | 1,148 | 1,848 | 153 | 148 | 9,398 |
| % Cash Provisions | 1.1% | 12.2% | 12.2% | 51.6% | 96.0% |
| Collateral Prov. (Rp bn) | | 6,700 | 771 | 48 | 475 |
| # of Accounts | | 38 | 4 | 1 | 10 |

- Collateral has been valued for 53 accounts and collateral provisions of Rp7,994 bn (29.5% of collateral value) have been credited against loan balances of Rp10,673 bn
- Collateral value is credited against cash provisioning requirements on a conservative basis. For assets valued above Rp 5bn:
 - Collateral is valued only if Bank Mandiri has exercisable rights to claim collateral assets
 - 70% of appraised value can be credited within the initial 12 months of valuation, declining to:
 - •50% of appraised value within 12 to 18 months
 - -30% of appraised value within 18 to 24 months
 - •No value beyond 24 months from appraisal

Annualized net downgrades of 0.32% on new loans in Q4

Total Loans originated since 2005

| | | | Net Upgrades (%)/Downgrades (%) # | | | | | Q4 2007 Details | | | |
|--------------------|------------------------------|------------|-----------------------------------|------------|------------|------------|------------|-----------------|------------|-------------------|------------------|
| Loan Background | Q4 '07 Balance (Rp bn) | Q1 2006 | Q2 2006 | Q3 2006 | Q4 2006 | Q1 2007 | Q2 2007 | Q3 2007 | Q4 2007 | DG to NPL % | UG to PL % |
| Corporate | 34,926.9 | 0.59 | - | - | 0.02 | - | 0.49 | 0.55 | - | - | - |
| Commercial | 19,389.1 | 1.63 | 1.27 | 1.33 | 2.04 | 0.11 | 0.60 | 0.18 | 0.02 | 0.08 | 0.11 |
| Small/Micro | 11,232.2 | 2.27 | 3.14 | 2.17 | 1.62 | 1.87 | 1.56 | 1.07 | 0.59 | 0.75 | 0.16 |
| Consumer | 11,620.0 | 1.63 | 0.73 | 1.18 | 0.25 | 0.78 | 0.34 | 0.28 | 0.01 | 0.29 | 0.30 |
| | | | | | | | | | | | |
| Total | 77,168.2 | 1.51 | 1.08 | 1.00 | 0.68 | 0.42 | 0.29 | 0.23 | 0.08 | 0.17 | 0.10 |

% downgrades and upgrades are quarterly % figures

Progress on selected debtors as of 31 Dec '07 (1)

Bosowa

- 2 companies (Bosowa Berlian Motor and Bosowa Multi Finance) have been restructured effective
 28 October 2007. The loan collectibility has been upgraded to 2 (Special Mention).
- Through 31 December 2007, the obligations of 6 companies (Bosowa Marga Nusantara, Dataran Bosowa, Bantimurung Indah, Celebes Minahasa, Bosowa Nusantara Motor and Bumi Sawindo Permai) have been repaid, with total repayments of Rp130.2 billion.
- Total remaining outstanding NPLs as of 31 Dec 2007 were Rp1,528.0 billion.
- We are now monitoring the approved restructuring.

Perkebunan Nusantara II

- The loan was restructured on 25 October 2007, and the loan collectibility has been upgraded to 2 (Special Mention).
- Loans outstanding as of 31 December 2007 were Rp253.0 billion.
- We are now monitoring the approved restructuring.

Merpati Nusantara

- The loan was restructured on 25 October 2007, and the loan collectibility has been upgraded to 2 (Special Mention).
- Loans outstanding as of 31 December 2007 were Rp192.5 billion.
- We continue to monitor the approved restructuring.

Bahana Sysfo Utama

- Credit restructuring process was undertaken to settle the credit
- Payment of remaining outstanding balance of Rp236 billion was paid on 1 November 2007

Progress on selected debtors as of 31 Dec '07 (2)

Garuda Indonesia

- Loans outstanding as of 31 December 2007 were Rp1,370.27 billion (Rp1,018.81 billion in a mandatory convertible bond, Rp1.08 billion as a local loan syndication facility and USD37.3 million from the 8% portion of the bank in Export Credit Agency (ECA) syndicated loan).
- The debtor had submitted the restructuring proposal and now in intensive negotiations with creditors.
- The loans have been fully provided.

Djajanti

- Loans outstanding to this group as of 31 December 2007 were Rp716.10 billion.
- The obligor settled loans to PT. Hasil Tambak Amboina and PT. Kinantan Sena Putra in October 2006 amounting to USD1.7 million
- The Bank is in the process of liquidating loan collateral.
- The loans have been fully provided.

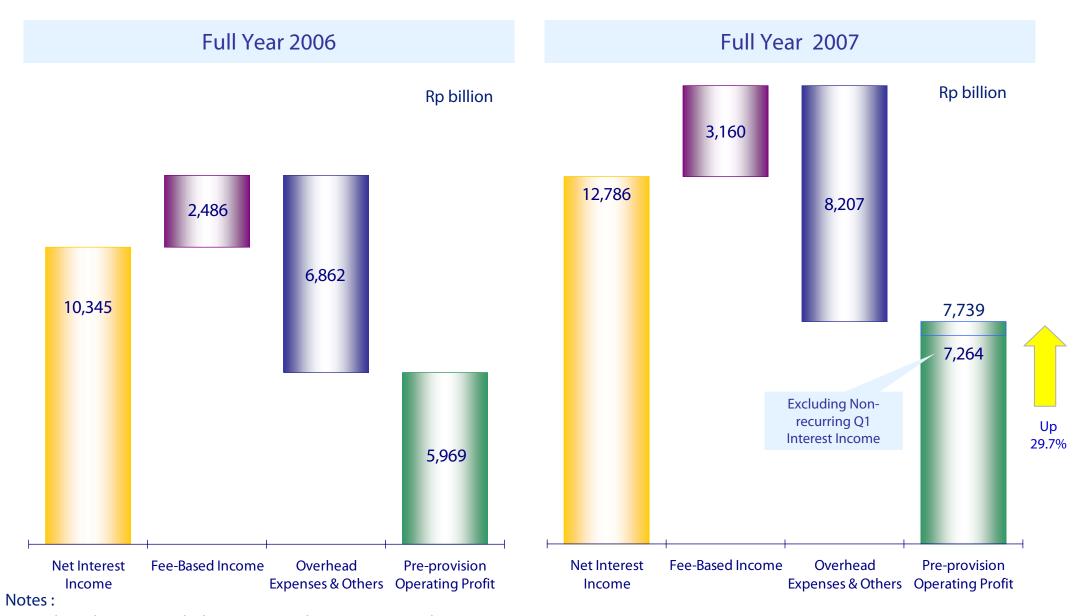
Subah Indah

- Loans outstanding to this debtor as of 31 December 2007 were Rp670.1 billion
- The debtor has filed for bankruptcy in October 2007.
- The curator is now conducting the asset valuation process in advance of an auction.
- One member of the Suba Indah group, Primayudha Mandirijaya (outstanding loans of Rp208.99 billion) is in the process of settlement by investor refinancing.
- The loans have been fully provided.

Morawa Inawood

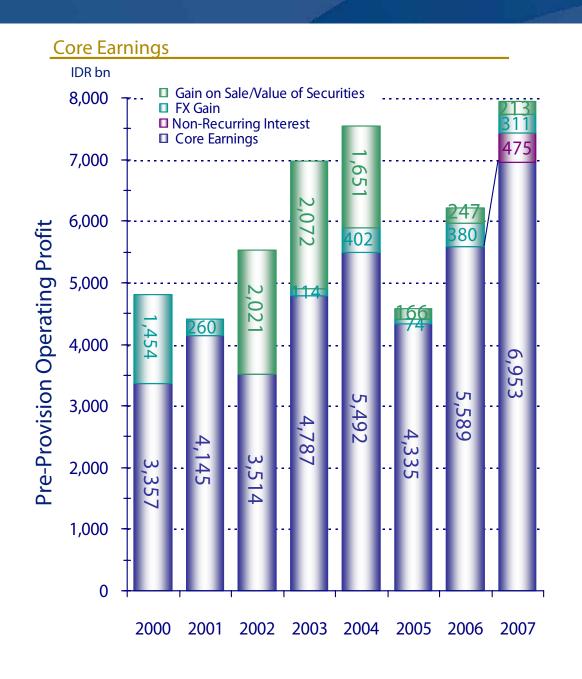
- Credit restructuring process was completed to settle the credit
- Payment of remaining outstanding balance of Rp65.9 billion was paid on 31 October 2007.

2007 operating profit up 29.7% from 2006

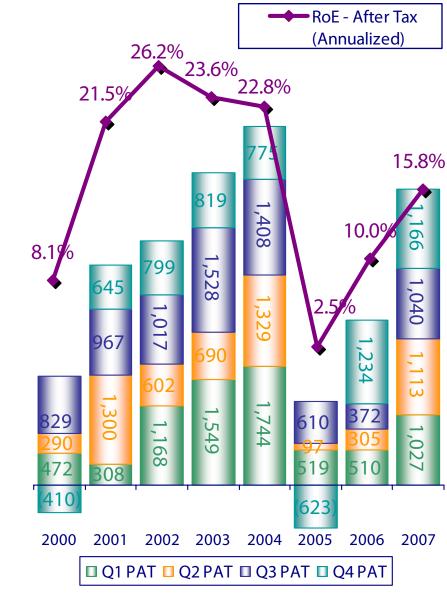


- 1. Fee based income excluding gain on sale & increasing value GB & securities
- 2. Overhead expenses + others excluding provisions

Core earnings up 24.4% to Rp6,953 billion

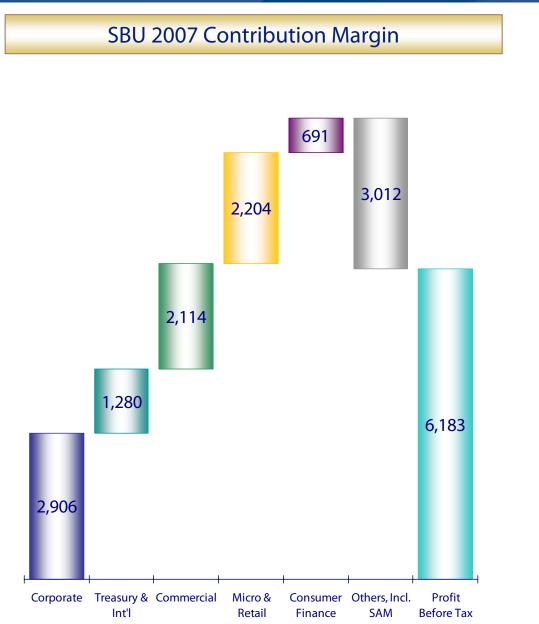


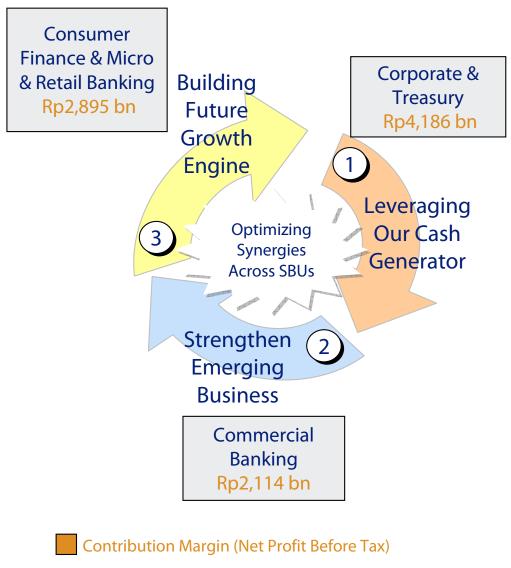
Profit After Tax & ROE



Operating Performance Highlights

Recap: Leveraging leadership in cash generating businesses to build emerging and future growth engines





...supported by 4 pillars of subsidiaries with an additional one soon to be developed

Syariah Banking



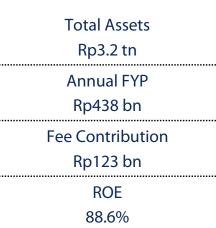


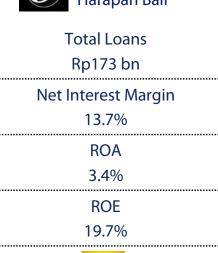




| Total Assets | |
|---------------------|--|
| Rp11.5 tn | |
| Total Financing | |
| Rp9.3 tn | |
| Total Deposits | |
| Rp9.9 tn | |
| ROE | |
| 16.6% | |

| Bond Trading Volume | | | | |
|----------------------------|---|--|--|--|
| Rp70.8 tn | | | | |
| Bond Underwriting | | | | |
| Rp3.5 tn | | | | |
| Equity Trading Volume | | | | |
| Rp49.4 tn | | | | |
| ROA | • | | | |
| 5.8% | | | | |













• Expansion of business to





• Bank assurance products complete our suite of consumer offerings



- Enhance operating model
- Improve risk management systems and IT
- Improve productivity



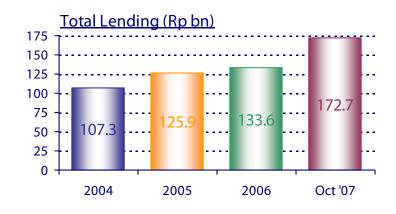
- Capital injection program over 3 years
- Cross-sell syariah products to Mandiri customers

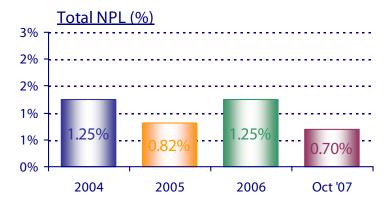


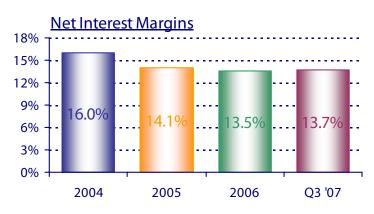


- services to broad range of Mandiri customers
- Refocus business toward higher fee income

Niche Strategy - Bank Sinar Harapan Bali







Our Strategy & Intent

Our main focus will be to strengthen Bank Sinar's capability and infrastructure by assisting the implementation of appropriate Risk Management Tools, an IT Platform, as well as Human Capital Development

We intend to maintain Bank Sinar's positioning as the premiere Micro & SME lending institution in Bali, through the introduction of new products aimed specifically toward this particular segment

Bank Mandiri will also utilize Bank Sinar as a vehicle to further develop and penetrate the Micro & SME segment in Indonesia, which is an integral part of Bank Mandiri's strategy to develop high-margin segment

Actions Going Forward

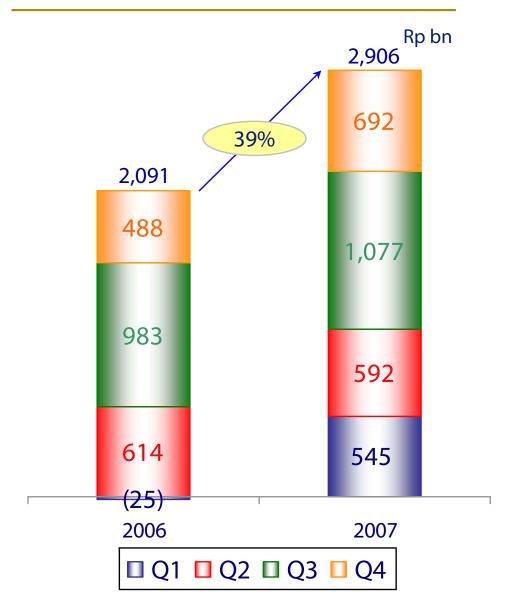
EGM to approve the acquisition of Bank Sinar is planned for March 17th, 2008

Following the EGM, and upon approval from BI (anticipated by end of March 2008), we intend to sign the Sale & Purchase Agreement (SPA) for the ownership of 80% of Bank Sinar

Before completing the transaction, we have assigned personnel to assist Bank Sinar in preparing for post-acquisition business development (with specific focus on strengthening Risk Management and IT platform), product development, and to ensure value preservation of Bank Sinar during the interim period

Corporate Banking: Strong Growth in Contribution Margin of 39%

Contribution Margin (after PPAP)

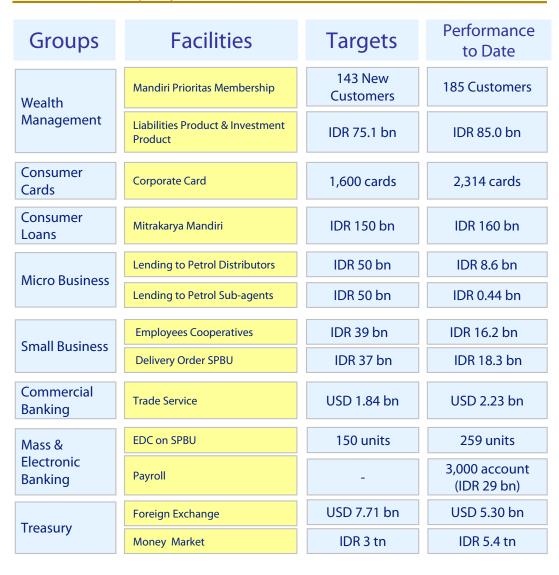


Key Strategies/Imperatives for 2008: Establishing multi-faceted relationships

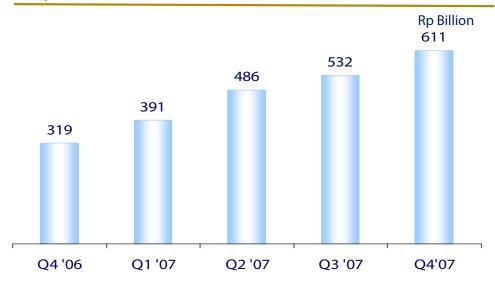
- 1. Strengthen relationships with existing customers where Bank Mandiri has a dominant share, including plantations, infrastructure, SOE's and other government institutions.
- 2. Find opportunities to cross-sell fee-based business through treasury products, cash management and investment banking activities
- 3. Actively target publicly listed companies with which Bank Mandiri is currently not garnering a sufficient share, particularly in attractive sectors.
- 4. Improve our value proposition through more tailored product offerings, total relationship management and fast turnaround to targeted customers.
- 5. Broaden relationships to offer products and services to our corporate clients' suppliers, employees and customers.

Strategic Alliances across SBUs to serve Prime Customers

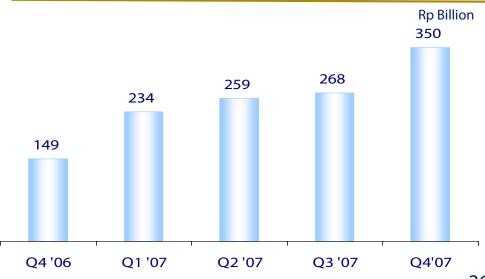
Providing Services & Business Development for Oil & Gas Company



Consumer Loans from Alliance Program (10 top corporate clients)



Plantation Small & Micro Lending from Alliance Program



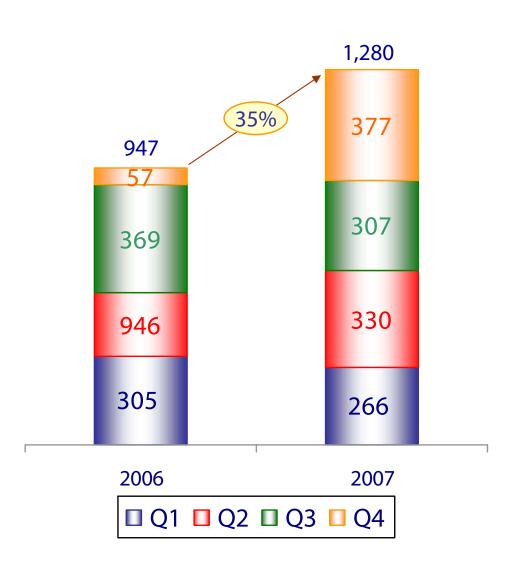
Strong Performance Improvement on Mandiri Sekuritas

| (Rp Bn) | Dec '06 (Audited) | Dec '07 (Audited) | Growth Y-o-Y (%) |
|--|----------------------|----------------------|---------------------|
| Revenues | 221 | 426 | 93% |
| Investment Banking | 71 | 158 | 123% |
| Capital Market | 126 | 226 | 79% |
| Treasury | 4 | 10 | 135% |
| Investment Mgt | 20 | 32 | 61% |
| Operating Expenses Earnings After Tax | 107 43 | 199 108 | 86% 154% |
| Equity Transactions | 19,576 | 49,408 | 152% |
| SUN Transactions | 31,345 | 70,751 | 126% |
| Bonds Underwritten | 792 | 3,452 | 336% |
| ROA ROE | 4.4% 6.0% | 5.8% 14.9% | 31% 148% |
| | | | |

Treasury & International Banking



Rp bn

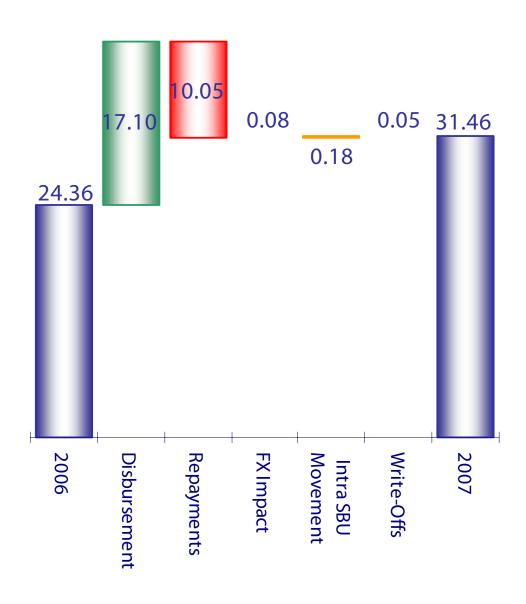


Key Strategies & Imperatives 2008

- Intensify cross-selling of forex products and services to our corporate and large commercial clients.
- 2. Leverage our overseas network to grow our syndicated facilities to high quality customers in selected sectors.
- 3. Partner with 3rd parties to improve Derivative offerings
- 4. Enhancing our regional distribution (RTM) in high growth, export-oriented regions in collaboration with Micro & Retail Banking
- 5. Seek opportunities to enhance the yield of our recent portfolio
- 6. Develop Mandiri Direct Settlement into Multilateral USD Settlement

Commercial Banking: Strong platform, improved distribution

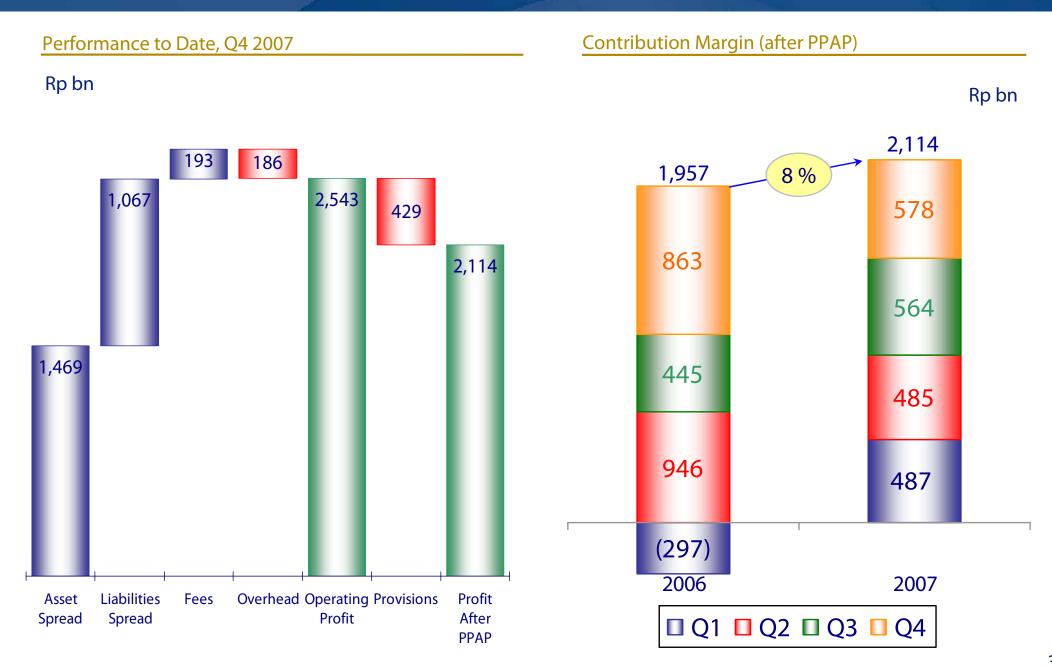
Movement of Commercial Loans (Rp bn)



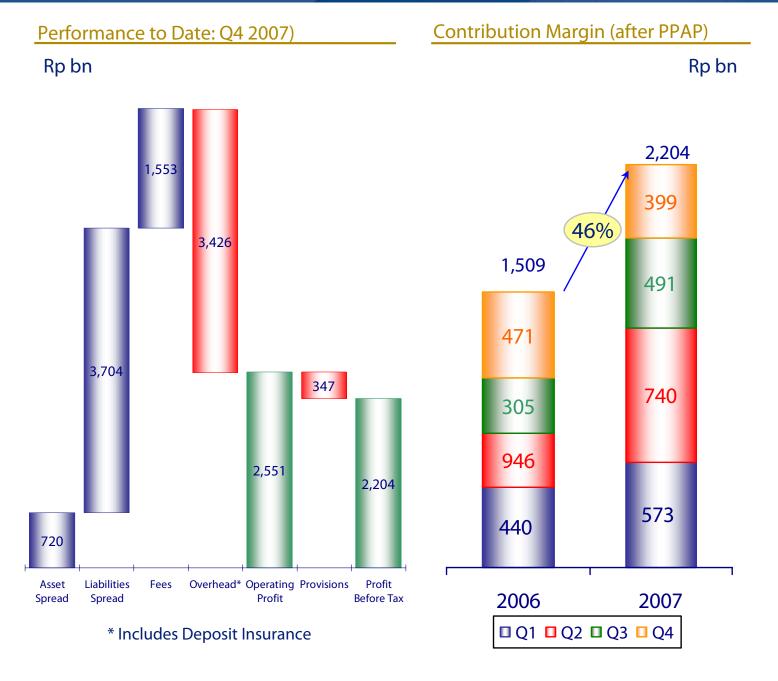
Key Strategies/Imperatives for 2008:

- 1. Focus on large & medium commercial markets with targeted sectors.
- 2. Optimize funding mix and pricing of deposit funds for targeted customers (BUMD,PEMDA & PEMKAB, PTS, DPK) Debtors & Non Debtors.
- 3. Encourage loan volume targets while retaining qualified loan portfolio.
- 4. Increase Fee-based Income from cash management products, Trade Finance & Services, alliances & "kredit program".
- 5. Develop business networks, business models, product features and continuously enhance employee productivity.

Commercial Banking: Strong revenues from both Liabilities & Assets



Micro & Retail Banking: Rapidly growing our high margin business

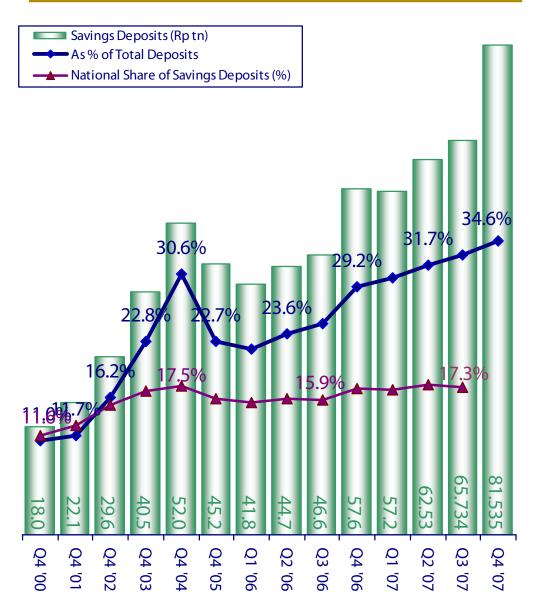


Strategies for 2008

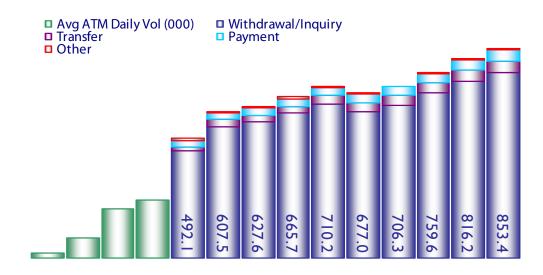
- Leverage our strength in Corporate and large Commercial customers to quickly build high margin business
- 2. Continue to improve our payment infrastructure
- 3. Expand our distribution with a focus on high margin business
- Improve our sales culture and productivity of existing network
- 5. Cross sell to grow our fee based income business

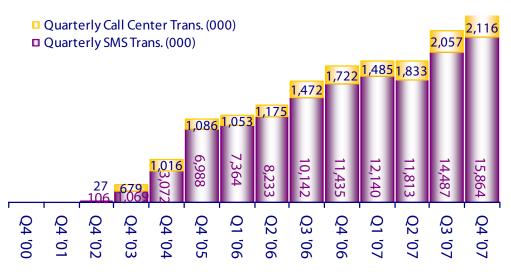
Building a strong savings deposit franchise

Savings Deposit Growth

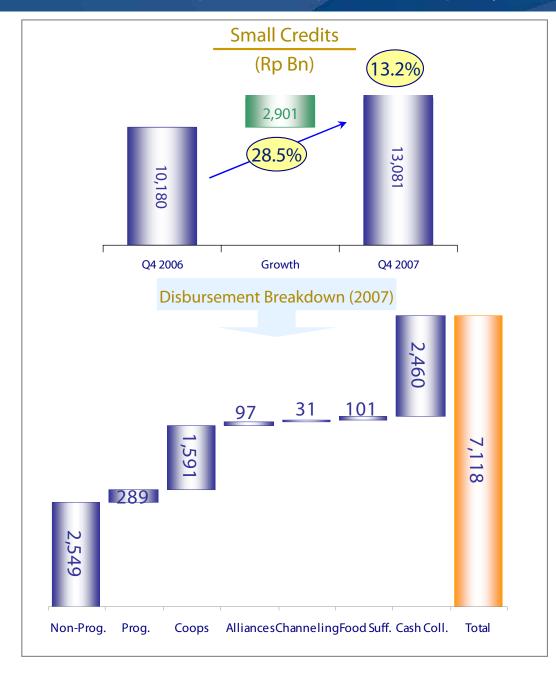


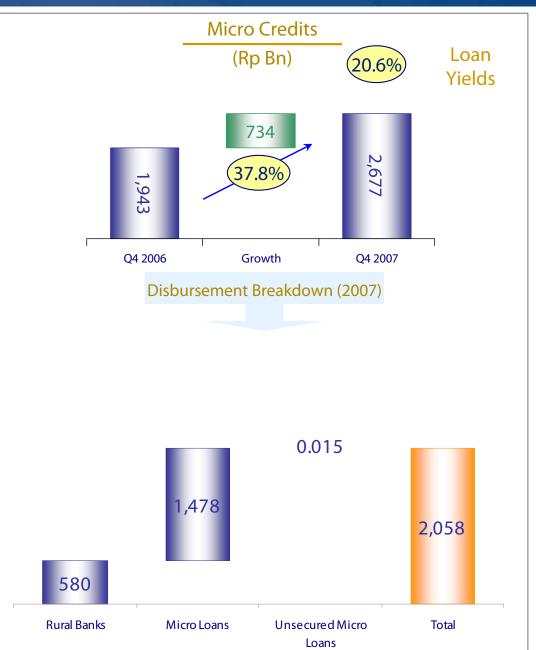
Transaction channel growth



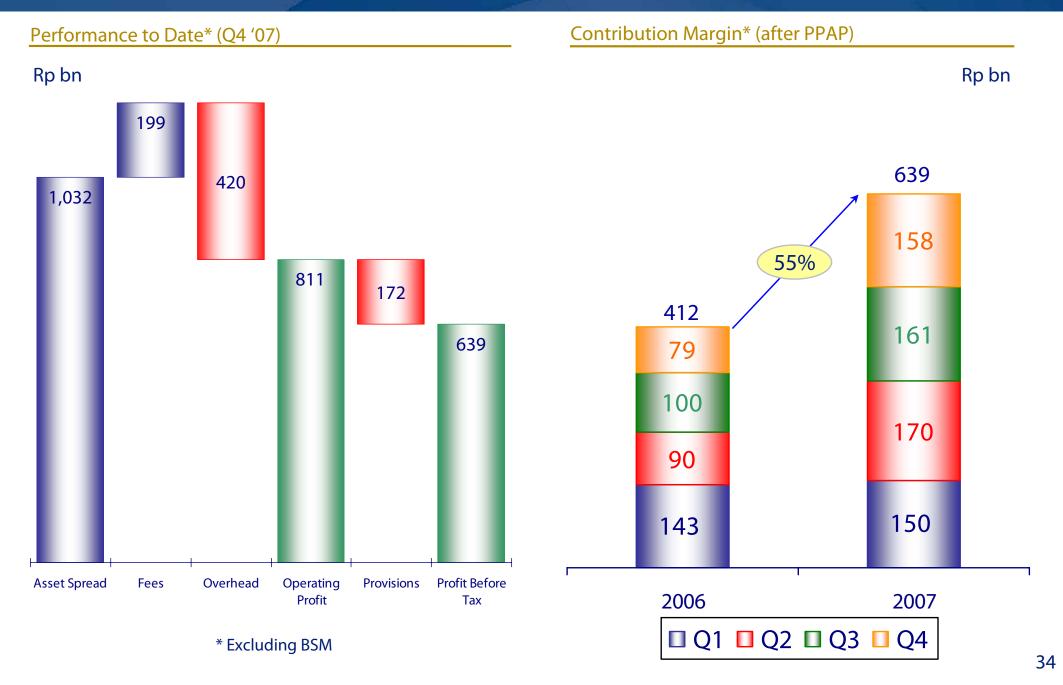


Micro & Retail Banking: Focus on growing our high yield businesses





Consumer Finance: Significant growth in spread and fee income



Consumer lending rose 11.3% Q-o-Q and 27.6% Y-o-Y

Consumer Loan Growth by Type

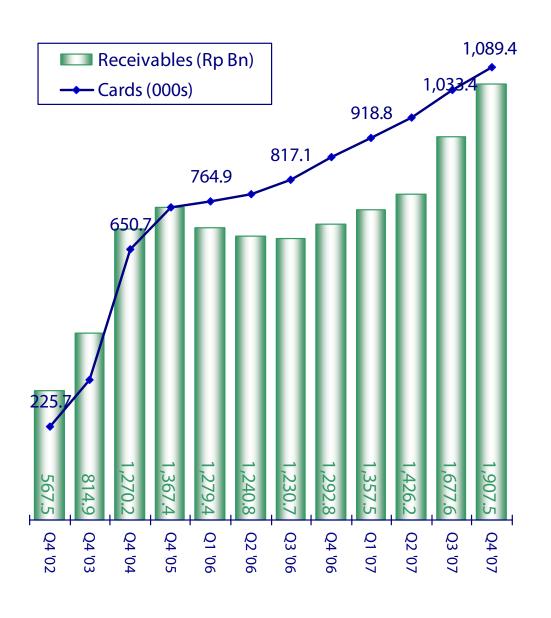
| Loan Type | Q4 '04 | Q4 '05 | Q4 '06 | Q3 '07 | Q4 '07 | Q-o-Q | Y-o-Y | 3-Year CAGR |
|-------------------|--------|--------|--------|--------|--------|-------|--------|----------------|
| Mortgages | 1,522 | 3,050 | 3,610 | 4,501 | 5,382 | 19.6% | 49.1% | 52.4% |
| Home Equity Loans | 2,852 | 4,131 | 3,666 | 3,390 | 3,437 | 1.4% | (6.2%) | 6.4% |
| Payroll Loans | 1,921 | 1,930 | 2,285 | 2,789 | 3,010 | 7.9% | 31.7% | 16.2% |
| Credit Cards | 1,270 | 1,367 | 1,373 | 1,678 | 1,908 | 13.7% | 39.0% | 14.5% |
| Other | 72 | 180 | 224 | 425 | 495 | 16.5% | 121.0% | 89.7% |
| | | | | | | | | |
| Total Consumer | 7,637 | 10,689 | 11,156 | 12,783 | 14,232 | 11.3% | 27.6% | 23.1% |

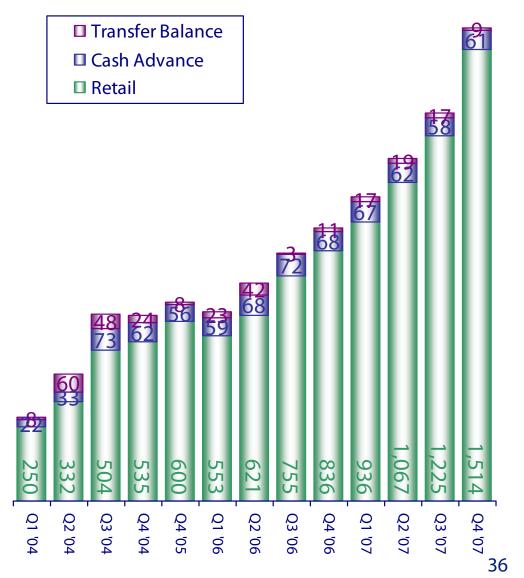
^{*}Auto & Motorcycle Loans channeled or executed through finance companies = Rp4.27 tn in our Commercial Loan Portfolio

1,089k Visa & Mastercards transacted Rp1.6 tn in Q4

Mandiri Visa & Mastercards and EOQ Receivables

Total Card Quarterly Sales by Type of Transaction (Rp Bn)





Strong growth from our Syariah Banking subsidiary

Financial Performance

4.64%

Net NPF

Rp Bn 4Q '06 1Q'07 2Q'07 3Q'07 4Q '07 7,415 **Financing** 7,645 8,465 9,295 10,305 **Deposits** 8,219 8,755 8,851 9,865 11,106 Assets 9,555 10,385 10,438 11,540 12,888 EAT 65.48 35.17 61.80 88.66 114.64 Ratio: **ROA** 1.75% 1.65% 1.54% 1.10% 2.03% ROE 10.23% 20.04% 17.49% 16.57% 15.94%

4.90%

4.56%

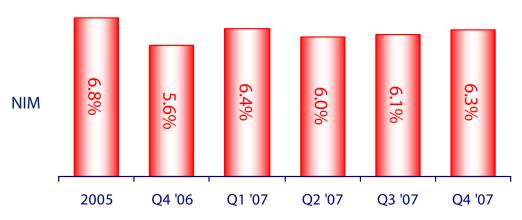
3.89%

3.43%

Syariah Financing **FDR** 95.6% 94.2% 92.8% 90.2% 87.3% 10.31 9.30 8.47 7.64 7.41 Q4'06 Q1 '07 Q2 '07 Q3 '07 Q4 '07

Net Interest Margin & Cost of Funds





2008: Building momentum for growth & leverage on existing advantages





- 1. Scale, reach and product expertise to be Indonesia's dominant multi-specialist bank
- 2. Strong corporate and commercial relationships and extensive deposit base to provide capability to build strong consumer and micro & retail banking franchise
- 3. Advances in technology infrastructure
- 4. Strong branding and quality of services
- 5. Experienced management team with a focus on strong corporate governance

...translated into specific milestones in 2008

| <u>Metric</u> | <u>Target</u> |
|---|---------------|
| Gross NPLs | <5% |
| Normalizing ROE | >19% |
| Gross loan growth* | >22% |
| Corporate[#] | >20% |
| Commercial | >20% |
| Consumer | >30% |
| Micro & Retail | >30% |
| Growth in savings deposits | >Rp90 tn |
| Margin improvement | ~5.2% |
| Retain efficiency ratio | <50% |
| NPL Provision Coverage | >120% |

^{*} Prior to the write-off & repayment of NPLs # Includes Treasury & International

Supporting Materials

Key Quarterly Balance Sheet Items & Financial Ratios

| IDR billion / % | FY 2006 | Q3 '07 | FY 2007 | YoY Change (%) |
|-------------------------------|---------|---------|---------|----------------|
| Gross Loans | 117,671 | 121,738 | 138,530 | 17.73% |
| Government Bonds | 90,648 | 90,791 | 89,465 | (1.31%) |
| Total Assets | 267,517 | 273,714 | 319,086 | 19.28% |
| Customer Deposits | 205,708 | 210,096 | 247,355 | 20.25% |
| Total Equity | 26,341 | 28,033 | 29,244 | 11.02% |
| RoA - before tax (p.a.) | 1.09% | 2.30% | 2.28% | |
| RoE – after tax (p.a.) | 9.95% | 15.50% | 15.75% | |
| Cost to Income ⁽¹⁾ | 48.86% | 43.10% | 46.98% | |
| NIM (p.a.) | 4.69% | 5.70% | 5.23% | |
| LDR | 57.20% | 57.90% | 54.29% | |
| Gross NPL / Total Loans | 16.34% | 12.40% | 7.17% | |
| Provisions / NPLs | 74.83% | 87.80% | 108.97% | |
| Tier 1 CAR ⁽²⁾ | 19.63% | 18.79% | 16.56% | |
| Total CAR ⁽²⁾ | 25.30% | 23.00% | 21.11% | |
| Total CAR incl. Market Risk | 24.62% | 22.40% | 20.75% | |
| EPS (Rp) | 119.1 | 152.0 | 209.8 | 76.17% |
| Book Value/Share (Rp) | 1,295 | 1,354 | 1,412 | 9.03% |

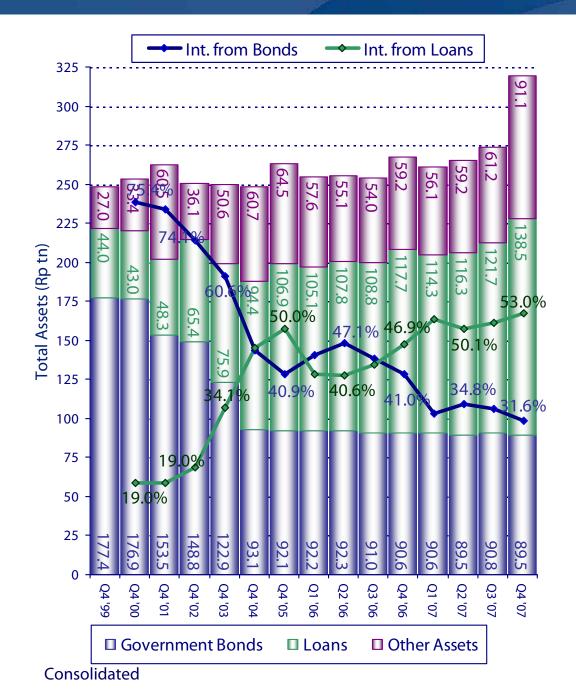
Summary P&L Information – 2006 vs. 2007

| | 2006 | | 200 | 07 | YoY Change |
|---|---------------|--------------------|---------------|----------------|------------|
| | Rp (Billions) | % of Av.Assets* | Rp (Billions) | % of Av.Assets | (%) |
| Interest Income | 26,261 | 10.2% | 23,929 | 9.0% | (8.9%) |
| Interest Expense | (15,916) | (6.2%) | (11,143) | (4.2%) | (30.0%) |
| Net Interest Income | 10,345 | 4.0% | 12,786 | 4.8% | 23.6% |
| Other Operating Income | 2,486 | 1.0% | 3,160 | 1.2% | 27.1% |
| Gain from Increase in Value & Sale of Bonds | 247 | 0.1% | 213 | 0.1% | (13.8%) |
| Provisions, Net | (3,505) | (1.4%) | (1,740) | (0.7%) | (50.4%) |
| Personnel Expenses | (3,018) | (1.2%) | (4,082) | (1.5%) | 35.3% |
| G & A Expenses | (3,251) | (1.3%) | (3,409) | (1.3%) | 4.9% |
| Other Operating Expenses** | (593) | (0.2%) | (716) | (0.3%) | 20.7% |
| Profit from Operations | 2,711 | 1.1% | 6,212 | 2.3% | 129.1% |
| Non Operating Income | 120 | 0.0% | 121 | 0.0% | 0.8% |
| Net Income Before Tax | 2,831 | 1.1% | 6,333 | 2.4% | 123.7% |
| Net Income After Tax | 2,422 | 0.9% | 4,346 | 1.6% | 79.4% |

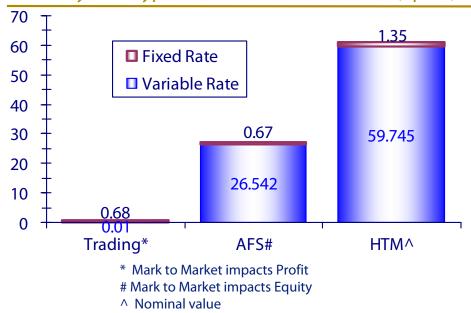
^{* %} of Average Assets on an annualized basis

^{**} primarily premiums paid under the blanket guarantee scheme

Total Assets grew to Rp319.1 trillion at year-end



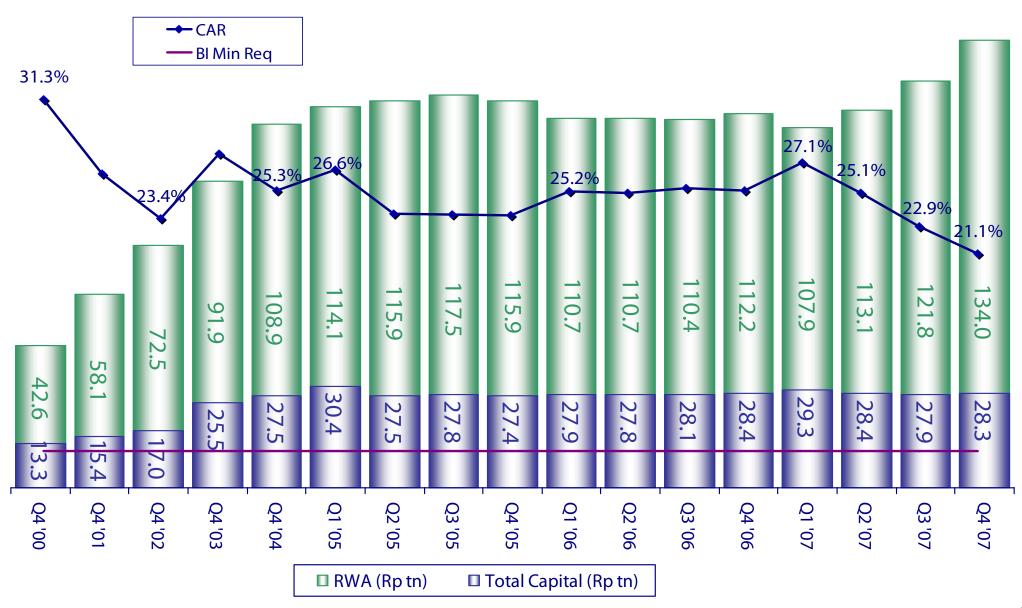
Bonds by Rate Type & Portfolio as of Dec 2007 (Rp bn)



Bond Sales as of Dec 2007 (Rp bn)

| IDR bn | 2003 | 2004 | 2005 | 2006 | 2007 |
|----------------------|--------|--------|-------|-------|------|
| Bonds Sold | 24,505 | 32,334 | 2,544 | 1,852 | 150 |
| Realized Profit | 1,868 | 1,365 | 257 | 43 | 9 |
| Unrealized Profit | (52) | 66 | (66) | 101 | (29) |

CAR fell to 21.1% on a 10.0% gain in risk-weighted assets



Additional Factors

Written-off Loans

 Aggregate of Rp28.858 tn (US\$ 3.072 bn) in written-off loans as of end-December 2007, with significant recoveries on-going:

> 2001: Rp2.0 tn

> 2002: Rp1.1 tn

> 2003: Rp1.2 tn

> 2004: Rp1.08 tn

> 2005: Rp0.818 tn (US\$ 83.2 mn)

> 2006: Rp3.408 tn (US\$ 378.5 mn)*

> 9-Mo '07: Rp0.788 tn (US\$ 86.3 mn)

> Q4 '07: Rp0.743 tn (US\$ 163.0 mn)

> FY '07: Rp1.531 tn (US\$ 249.3 mn)

* including the write-back of RGM loans totaling Rp2.336 tn

Loan
Collateral
Undervalued

 Collateral values included for provisioning purposes on only 53 accounts, carried at approximately 29.5% of appraised value.

Summary Quarterly Balance Sheet: Q4 '06 –'07

| | Q4 '06 | Q1 '07 | Q2 '07 | Q3 '07 | Q4 '07 | | Q-o-Q |
|---|---------|---------|---------|---------|---------|------------|----------|
| | Rp (tn) | US\$ (bn)# | % Change |
| Total Assets | 267.52 | 261.03 | 265.02 | 273.79 | 319.09 | 33.97 | 16.5% |
| Cash | 3.97 | 3.64 | 4.10 | 4.32 | 5.91 | 0.63 | 36.8% |
| Current Accounts w/BI | 21.58 | 19.85 | 20.58 | 20.55 | 28.16 | 3.00 | 37.0% |
| Certificates of BI | 14.33 | 11.10 | 3.77 | 7.68 | 23.52 | 2.50 | 206.3% |
| Other Placements w/Bl | 0.00 | 0.00 | 0.50 | 0.00 | 11.20 | 1.19 | NA |
| Current Accounts & Placements w/Other Banks | 9.97 | 13.18 | 18.88 | 14.89 | 7.02 | 0.75 | (52.8%) |
| Securities - Net | 4.03 | 4.56 | 5.45 | 3.70 | 3.79 | 0.40 | 2.5% |
| Government Bonds | 90.61 | 90.63 | 89.49 | 90.79 | 89.47 | 9.52 | (1.5%) |
| Trading | 0.80 | 0.89 | 0.83 | 1.59 | 0.97 | 0.10 | (38.9%) |
| AFS | 28.72 | 28.64 | 27.56 | 28.00 | 27.29 | 2.91 | (2.5%) |
| HTM | 61.09 | 61.09 | 61.09 | 61.20 | 61.20 | 6.52 | 0.0% |
| Loans | 117.67 | 114.31 | 116.31 | 121.74 | 138.53 | 14.75 | 13.8% |
| Performing Loans | 98.14 | 97.79 | 98.31 | 108.92 | 126.56 | 13.47 | 16.2% |
| Non-Performing Loans | 19.53 | 16.52 | 17.99 | 12.82 | 11.97 | 1.27 | (6.6%) |
| Allowances | -14.39 | 15.51 | -15.60 | -13.39 | -13.04 | -1.39 | (2.6%) |
| Loans – Net | 103.28 | 98.79 | 100.71 | 108.34 | 125.27 | 13.34 | 15.6% |
| Total Deposits – Non-Bank | 205.71 | 198.30 | 206.24 | 210.10 | 247.36 | 26.33 | 17.7% |
| Demand Deposits | 48.81 | 47.92 | 54.68 | 53.25 | 67.01 | 7.13 | 25.8% |
| Savings Deposits | 60.30 | 60.11 | 65.58 | 69.06 | 85.36 | 9.09 | 23.6% |
| Certificate & Time Deposits | 96.59 | 90.27 | 85.98 | 87.79 | 94.99 | 10.11 | 8.2% |
| Shareholders' Equity | 26.34 | 27.36 | 26.95 | 28.06 | 29.24 | 3.11 | 4.2% |

Summary P&L Information – Q4 2007

| | Q4 2006 | | Q3 2007 | | Q4 2007 | | Q-o-Q Change |
|---|---------------|--------------------|---------------|--------------------|---------------|-------------------|--------------|
| | Rp (Billions) | % of Av.Assets* | Rp (Billions) | % of Av.Assets* | Rp (Billions) | % of Av.Assets | (%) |
| Interest Income | 5,574 | 8.6% | 5,639 | 8.4% | 5,955 | 8.0% | 5.6% |
| Interest Expense | (2,681) | (4.1%) | (2,647) | (3.9%) | (2,853) | (3.9%) | 7.8% |
| Net Interest Income | 2,893 | 4.4% | 2,992 | 4.4% | 3,102 | 4.2% | 3.7% |
| Other Operating Income | 808 | 1.2% | 868 | 1.3% | 777 | 1.0% | (10.5%) |
| Gain from Increase in Value & Sale of Bonds | 211 | 0.32% | (33) | (0.05%) | 11 | 0.01% | (133.3%) |
| Provisions, Net | (458) | (0.7%) | (119) | (0.2%) | 242 | 0.3% | (303.4%) |
| Personnel Expenses | (929) | (1.4%) | (1,049) | (1.6%) | (1,302) | (1.8%) | 24.1% |
| G & A Expenses | (748) | (1.1%) | (958) | (1.4%) | (990) | (1.3%) | 3.3% |
| Other Operating Expenses** | (181) | (0.3%) | (178) | (0.3%) | (193) | (0.3%) | 8.4% |
| Profit from Operations | 1,596 | 2.4% | 1,523 | 2.3% | 1,647 | 2.2% | 8.1% |
| Non Operating Income | 6 | 0.0% | (2) | 0.0% | 108 | 0.1% | N/A |
| Net Income Before Tax | 1,602 | 2.5% | 1,521 | 2.3% | 1,755 | 2.4% | 15.4% |
| Net Income After Tax | 1,114 | 1.7% | 1,039 | 1.5% | 1,193 | 1.6% | 14.8% |

^{* %} of Average Assets on an annualized basis

^{**} primarily premiums paid under the blanket guarantee scheme

Reconciliation to IFRS

| | FY '03 | FY '04 | FY '05 | FY '06 | FY '07 |
|---|---------------|---------------|---------------|---------------|---------------|
| | Rp (Billions) |
| Net profit under Indonesian GAAP | 4,586 | 5,256 | 603 | 2,421 | 4,346 |
| IFRS Adjustments | | | | | |
| Allow. for possible losses on earning assets | (662) | (309) | (2,681) | 1,598 | 1,934 |
| Allow. for possible losses on commitments & contingencies | 104 | 70 | (223) | 44 | (2) |
| Change in fair value of derivatives | 52 | - | - | _ | - |
| Employee benefits | (21) | 25 | - | _ | - |
| Accretion on deferred inc. arising from loan purchase from IBRA | 55 | 10 | 9 | 4 | (17) |
| De-recognition of revaluation of premises & equipment | 199 | 75 | 25 | 30 | 26 |
| Rights of Lands amortization | - | - | - | (137) | (7) |
| De-recognition of allowances | - | - | - | _ | - |
| Deferred income taxes | 82 | 38 | 861 | (503) | (583) |
| Net Adjustment | (191) | (90) | (2,008) | 1,037 | 1,351 |
| Net profit in accordance with IFRS | 4,395 | 5,166 | (1,405) | 3,458 | 5,697 |

Recap Bond Portfolio, 31 Dec 2007 – Bank Only

| | | Interest Pate | | Nominal | | | | Fair Value | |
|-------------|-------------------------------------|----------------------|--------------|------------|------------|---------|---------------|------------|-------------------|
| Series | Maturity Date | Interest Rate (%) | Trading | AFS | HTM | M to M | Trading | AFS | HTM |
| FR0002 | 15-Jun-09 | 14.00% | 68 | AF3 - | - | 108,471 | Trading 74 | AF3 - | |
| FR0010 | 15-Mar-10 | 13.15% | - | _ | 1,350,000 | 100.000 | | _ | 1,350,000 |
| FR0014 | 15-Nov-10 | 15.58% | _ | 2,947 | - | 117.871 | _ | 3,474 | - |
| FR0015 | 15-Feb-11 | 13.40% | 30,000 | =,= :: | _ | 112.919 | 33,876 | = | _ |
| FR0016 | 15-Aug-11 | 13.45% | - | 30,000 | _ | 114.739 | - | 34,422 | - |
| FR0017 | 15-Jan-12 | 13.15% | 40,000 | 10,000 | _ | 113.495 | 45,398 | 11,350 | - |
| FR0018 | 15-Jul-12 | 13.18% | 39,000 | - | _ | 114.739 | 44,748 | - | - |
| FR0019 | 15-Jun-13 | 14.25% | 10,000 | 231,028 | _ | 120.144 | 12,014 | 277,566 | _ |
| FR0020 | 15-Dec-13 | 14.28% | 40,000 | 10,291 | _ | 121.034 | 48,414 | 12,456 | - |
| FR0021 | 15-Dec-10 | 14.50% | , <u> </u> | 359 | - | 115.519 | - | 415 | - |
| FR0023 | 15-Dec-12 | 11.00% | 1,551 | - | - | 107.115 | 1,661 | - | - |
| FR0025 | 15-Oct-11 | 10.00% | 5,264 | _ | - | 102.886 | 5,416 | - | - |
| FR0026 | 15-Oct-14 | 11.00% | 45,000 | 76,100 | - | 106.867 | 48,090 | 81,326 | - |
| FR0027 | 15-Jun-15 | 9.50% | 14,883 | 41,000 | - | 98.774 | 14,701 | 40,497 | - |
| FR0028 | 15-Jul-17 | 10.00% | 11,703 | _ | - | 101.035 | 11,824 | - | - |
| FR0030 | 15-May-16 | 10.75% | 5,000 | 15,000 | - | 105.137 | 5,257 | 15,771 | - |
| FR0031 | 15-Nov-20 | 11.00% | 42,750 | 10,000 | - | 104.112 | 44,508 | 10,411 | - |
| FR0033 | 15-Mar-13 | 12.50% | 2,576 | 40,000 | - | 113.135 | 2,914 | 45,254 | - |
| FR0034 | 15-Jun-21 | 12.80% | 30,000 | | - | 116.823 | 35,047 | = | - |
| FR0036 | 15-Sep-19 | 11.50% | 50,000 | - | - | 108.767 | 54,384 | - | - |
| FR0038 | 15-Aug-18 | 11.60% | 41,084 | - | - | 109.398 | 44,945 | - | - |
| FR0039 | 15-Aug-23 | 11.75% | 40,506 | 20,000 | - | 108.193 | 43,825 | 21,639 | - |
| FR0040 | 15-Sep-25 | 11.00% | 80,090 | _ | - | 103.925 | 83,234 | - | - |
| FR0042 | 15-Jul-27 | 10.25% | 11,959 | _ | - | 98.166 | 11,740 | - | - |
| FR0043 | 15-Jul-22 | 10.25% | 31,016 | _ | - | 98.532 | 30,561 | - | - |
| FR0044 | 15-Sep-24 | 10.00% | 9,053 | - | - | 96.584 | 8,744 | - | - |
| FR0045 | 15-May-37 | 9.75% | 4,164 | - | - | 91.971 | 3,830 | - | - |
| FR0046 | 15-Jul-23 | 9.50% | 10,000 | - | - | 92.320 | 9,232 | - | - |
| FR0047 | 15-Feb-28 | 10.00% | 12,604 | 67,675 | - | 96.050 | 12,106 | 65,002 | - |
| FR0048 | 15-Sep-18 | 9.00% | 30,000 | 59,217 | - | 92.627 | 27,788 | 54,851 | - |
| Sub | Total | | 638,271 | 613,617 | 1,350,000 | | 684,329 | 674,432 | 1,350,000 |
| VR0013 | 25-Jan-08 | 8.10% | - | 738,384 | - | 100.154 | - | 739,521 | - |
| VR0017 | 25-Jun-11 | 7.83% | 10,000 | 298,270 | - | 100.254 | 10,025 | 299,028 | - |
| VR0019 | 25-Dec-14 | 7.83% | - | 5,050,000 | 1,114,300 | 99.949 | - | 5,047,425 | 1,114,300 |
| VR0020 | 25-Apr-15 | 8.10% | - | 4,100,000 | 391,029 | 99.942 | - | 4,097,622 | 391,029 |
| VR0021 | 25-Nov-15 | 7.83% | - | 2,400,000 | 690 | 99.891 | - | 2,397,384 | 690 |
| VR0022 | 25-Mar-16 | 7.83% | - | 692,844 | 6,796,813 | 99.899 | - | 692,144 | 6,796,813 |
| VR0023 | 25-Oct-16 | 8.10% | - | 659,738 | 4,086,068 | 99.842 | - | 658,696 | 4,086,068 |
| VR0024 | 25-Feb-17 | 7.83% | - | - | 8,210,550 | 100.000 | - | - | 8,210,550 |
| VR0025 | 25-Sep-17 | 7.83% | - | - | 5,210,550 | 100.000 | - | - | 5,210,550 |
| VR0026 | 25-Jan-18 | 8.10% | - | - | 3,475,267 | 100.000 | - | - | 3,475,267 |
| VR0027 | 25-Jul-18 | 8.10% | - | - | 3,475,267 | 100.000 | - | - | 3,475,267 |
| VR0028 | 25-Aug-18 | 7.83% | - | 1,696,428 | 3,475,267 | 99.841 | - | 1,693,731 | 3,475,267 |
| VR0029 | 25-Aug-19 | 7.83% | - | 5,344,421 | 3,475,267 | 99.791 | - | 5,333,251 | 3,475,267 |
| VR0030 | 25-Dec-19 | 7.83% | - | | 8,016,765 | 100.000 | - | | 8,016,765 |
| VR0031 | 25-Jul-20 | 8.10% | - | 5,597,343 | 12,016,765 | 99.742 | - | 5,582,902 | 12,016,765 |
| | Total | | 10,000 | 26,577,428 | 59,744,598 | | 10,025 | 26,541,703 | 59,744,598 |
| Grand Total | | | 648,271 | 27,191,045 | 61,094,598 | | 694,354 | 27,216,134 | 61,094,598 |
| /C+++I | : D \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | \ | 0.73% | 30.57% | 68.70% | | 0.78% | 30.58% | 68.64% |
| (Stated | in Rp Millio | ms) L | Total Nomina | ai vaiue | 88,933,914 | | Total Fair V | aiue | 89,005,086 /LQ |

Bank Mandiri Credit Ratings

| | S&P | Moody's | Fitch | Pefindo |
|------------------------------------|--------|----------|----------|---------|
| Bank Mandiri Ratings | | | | |
| Long Term Foreign Currency Outlook | Stable | Positive | Positive | |
| Long Term Bank Deposits | | B2 | | |
| Long Term Foreign Currency Debt | BB- | WR | BB- | |
| Short Term Outlook | | Stable | | |
| Short Term Foreign Currency Debt | В | NP | В | |
| Subordinated Debt | | Ba3 | B+ | |
| Individual Rating | | | D | |
| Support Rating | | | 4 | |
| Bank Financial Strength | | D- | | |
| Long Term Local Currency Outlook | Stable | | | |
| Long Term Local Currency Debt | BB- | | BB- | idAA- |
| Short Term Local Currency Debt | В | | | |
| National Rating | В | | idnAA | |

Corporate Actions

Dividend Payment

Net Profit for the financial year of 2006 of Rp2,421,405,120,753.71 distributed as follows:

- 50%, or Rp1,210,702,560,376.86, for the annual dividend
- 10%, or Rp242,140,512,075.37, for a one-time "special dividend"
- Total Dividend Payment of Rp70.28 per share

Total Dividend payments for FY 2006 = Rp301,684,655,575.70

Schedule:

a. Cum Date : June 19, 2007

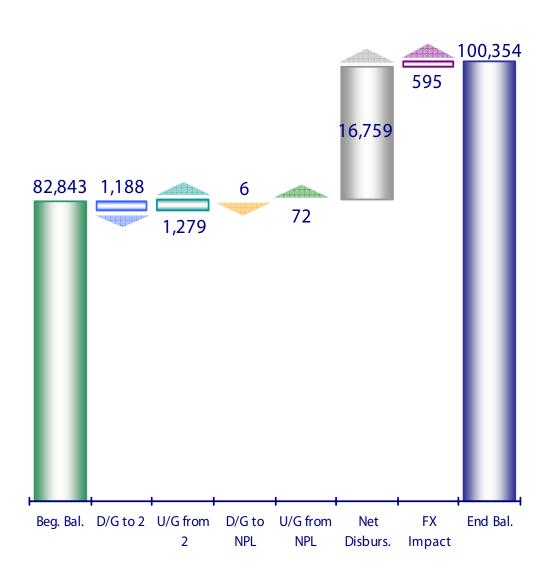
b. Ex Date : June 20, 2007

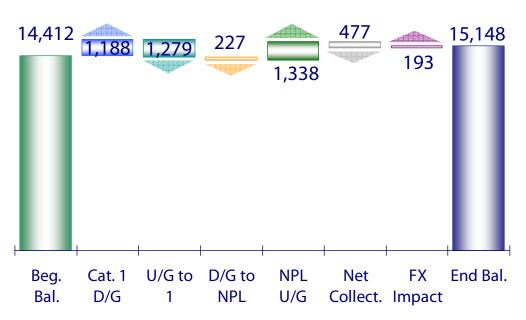
c. Payment Date : June 29, 2007

Q4 2007 Movement in Category 1 and 2 Loans

Category 1 Loan Movements (Rp bn) – Bank Only

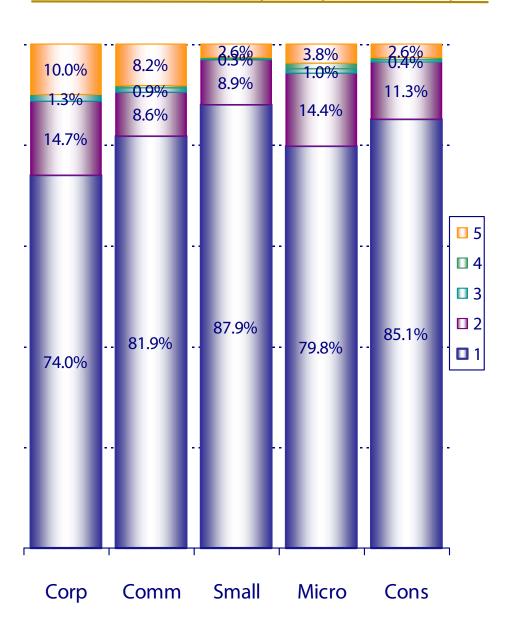
Category 2 Loan Movements (Rp bn) – Bank Only



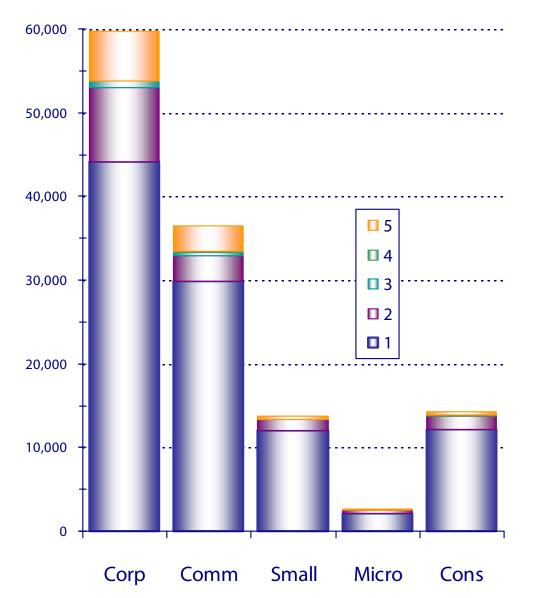


Q4 2007 Loan Detail: Collectibility by BU

Loan Profile: Q4 Collectibility (%) by BU - Bank Only

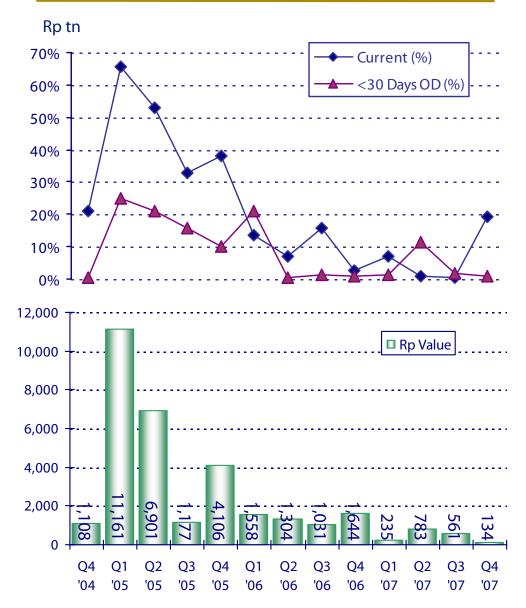


Loan Profile: Q4 Collectibility (Rp bn) by BU - Bank Only

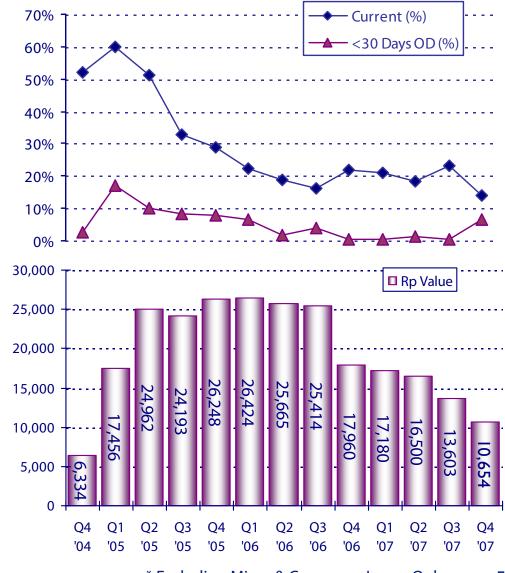


NPL Loan Detail*: Quarterly by Days Past Due





Quarterly NPL Stock & Interest DPD - Bank Only

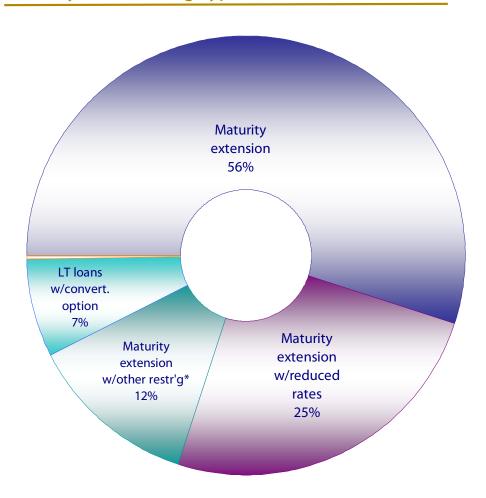


Rp921 bn in loans were restructured in Q4'07

Restructured Loan Movement 2000 - Q4 2007

Others# ■ Write-Offs IDR bn Repayments ■ Restructuring ■ Balance Add 2001 Deduct Add 2003 2005 Deduct Add Deduct Add Add 2006 Deduct Deduct 2002 Deduct 2004 Deduct Add Q4'07 (Rp billions) 9-M '07 '04 **'05** '06 Loans Restructured 5,573 921 391 718 1,524 **NPL Collections** 813 1,118 2,398 2,070 497

Loans by Restructuring Type in Q4 2007

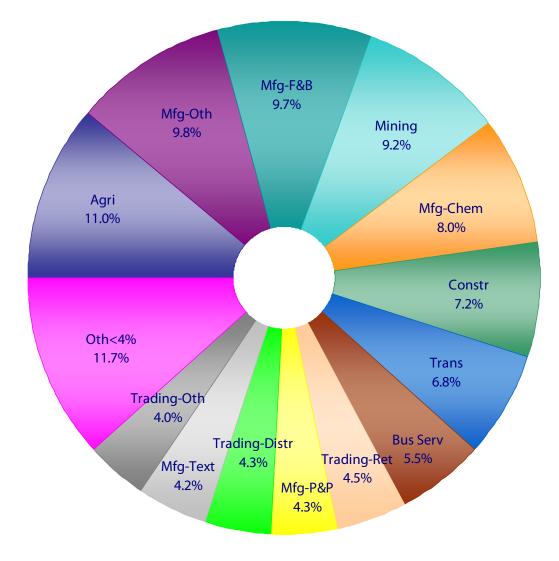


*Other Restructuring includes reduction of interest rates, rescheduling of unpaid interest & extension of repayment period for unpaid interest

#Others includes partial payments, FX impacts, and fluctuation in Working Capital facilities

Loan Portfolio Sector Analysis, Q4 2007

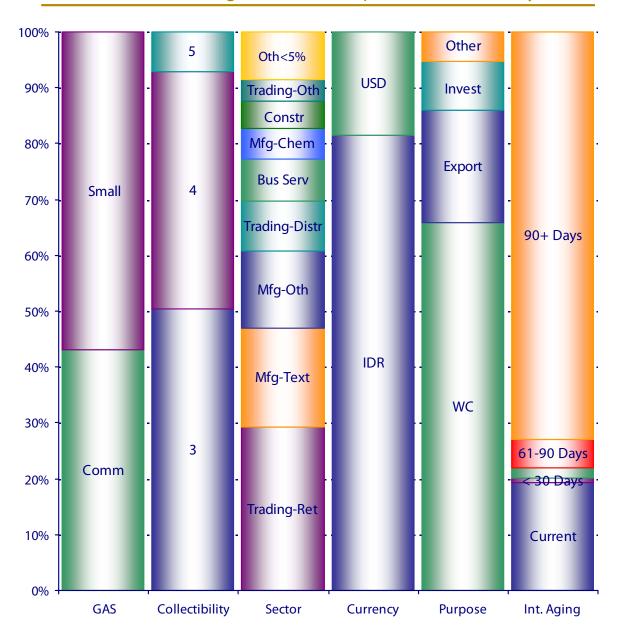




⁽¹⁾ Non-consolidated numbers * Each sector < 4%

Q4 2007 Loan Detail*: Downgrades to NPL

Loan Profile: Q4 Downgrades to NPL (Rp134 bn) - Bank Only



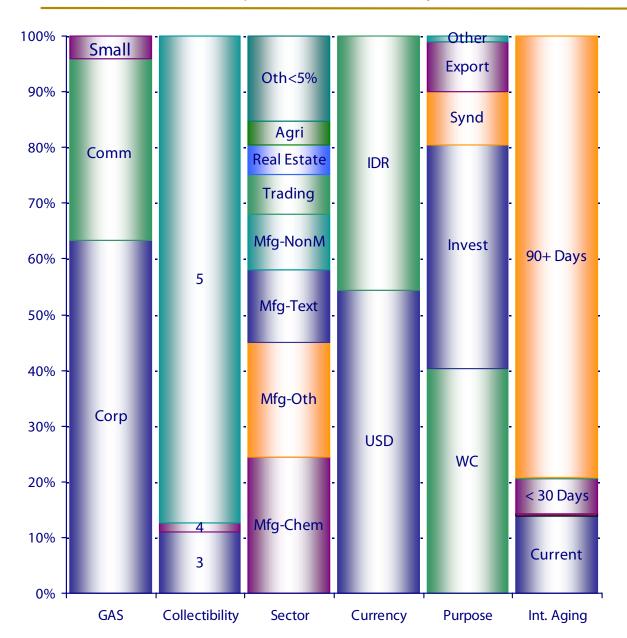
Corporate, Commercial & Small Business loans downgraded to NPL in Q4 totaled Rp134 billion (0.11% of total loans). Of these loans:

- 19.3% were still current on interest payments while 0.9% were less than 30 days overdue
- 57.0% were Small Business borrowers and 43.0% came from our Commercial portfolio
- 18.2% were loans previously restructured
- Largest downgrades by sector:
 - Retail Trading
 - > Textile Manufacturing
 - Distribution
- 81.5% were IDR loans
- 65.8% were Working Capital loans
- 73.0% were more than 90 days overdue in interest payments

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: Non-Performing Loans

Loan Profile: Q4 NPLs (Rp10,654 bn) Bank Only



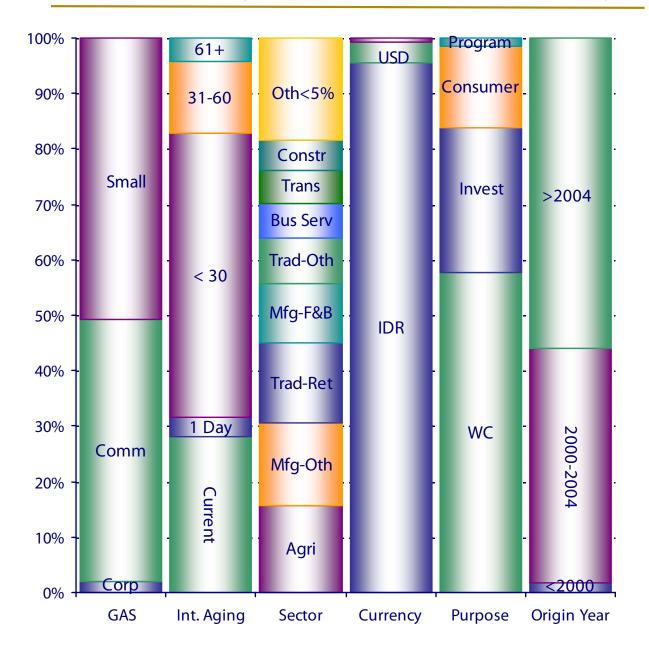
Corporate, Commercial & Small Business NPLs totaled Rp10,654 billion in Q4, or 8.4% of total loans. Of these NPLs in Q4:

- 13.9% remain current on interest payments and 6.9% are less than 90 days overdue
- 63.3% are to Corporate customers
- 40.3% are Working Capital loans and 40.0% are Investment loans
- Primary sectors are:
 - Manufacturing
 - Chemicals
 - Textiles
 - Non-Metals
 - Trading
- 54.3% are USD loans
- 51.7% were previously restructured
- None of these loans were purchased from IBRA
- 10.9% are Cat. 3 & 1.7% are Cat. 4

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: Downgrades to Cat. 2

Loan Profile: Q4 Downgrades to Cat. 2 loans (Rp598 bn) - Bank Only



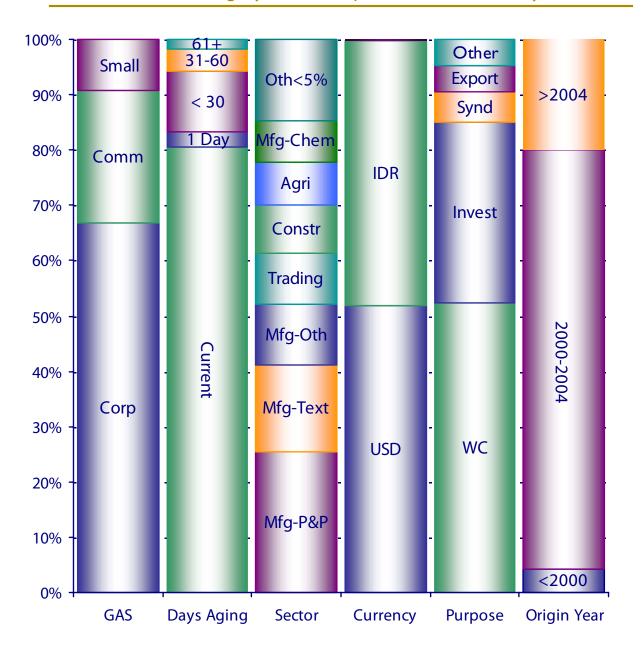
Rp598 billion (0.5% of total loans) in Corporate, Commercial & Small Business loans were downgraded to Category 2 in Q4. Of the Special Mention Loans downgraded in Q4:

- 47.3% are for Commercial & 50.8% are to Small Business customers
- 28.2% are current & 3.5% are 1 day overdue
- Primary sectors downgraded are:
 - Agriculture
 - Retail Trading
 - > F&B Manufacturing
 - Business Services
- 95.5% are Rupiah loans
- 57.7% are Working Capital loans
- 4.5% are Restructured loans

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: Category 2 Loans

Loan Profile: Q4 Category 2 Loans (Rp13,155 bn) Bank Only



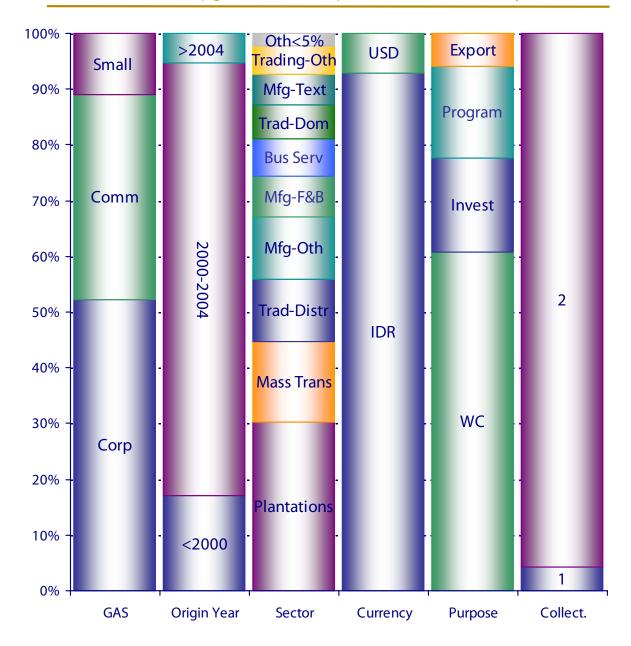
Rp13,155 billion (10.4% of total loans) in Corporate, Commercial & Small Business loans were in Category 2 in Q4. Of these Special Mention loans in Q4:

- 66.9% are to Corporate customers
- 83.2% are current or 1 day overdue
- Primary sectors in Category 2 are:
 - Pulp & Paper
 - Textile Manufacturing
 - > Trading
 - Construction
 - Agriculture
- 52.0% are US Dollar loans
- 52.4% are Working Capital loans
- 71.5% are Restructured loans
- 1.2% were purchased from IBRA
- 80.1% were Category 2 in Q3 '07

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: Upgrades to PL

Loan Profile: Q4 Upgrades to PL (Rp1,339 bn) - Bank Only



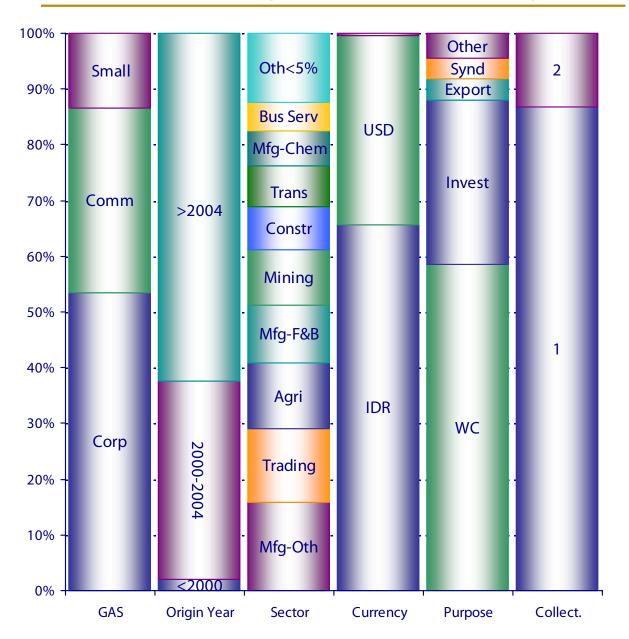
Corporate, Commercial & Small Business loans upgraded to PL in Q4 totaled Rp1,339 billion (1.1% of total loans). Of these loans:

- 52.1% were to Corporate borrowers
- 77.6% originated between 2000 and 2004
- 11.8% were loans with no previous restructuring history
- Largest upgrades by sector:
 - Plantations
 - Mass Transportation
 - Distribution
- 92.9% were Rupiah loans
- 60.9% were Working Capital loans
- 95.7% of upgrades to PL were NPLs moving to Category 2

^{*} Excluding Micro & Consumer Loans Only

Q4 2006 Loan Detail*: Performing Loans

Loan Profile: Q4 Performing Loans (Rp99,232 bn) Bank Only



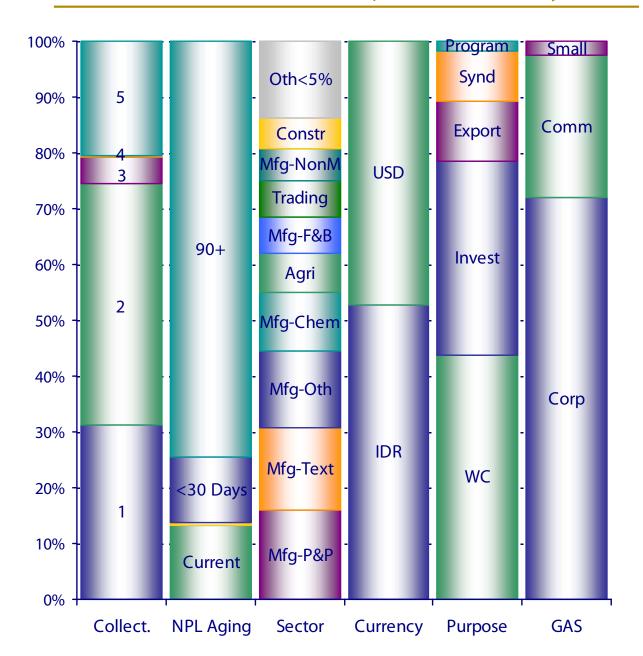
Rp99,232 billion (72.5% of total loans) in Corporate, Commercial & Small Business loans were performing in Q4. Of these performing loans in Q4:

- 53.4% are to Corporate customers & 33.2% are to Commercial customers
- 62.5% originated since 2005
- 83.7% have no restructuring history
- 16.3% are Restructured loans
- 0.5% were purchased from IBRA
- Primary sectors are:
 - > Trading
 - Agriculture
 - Food & Beverage Mfg
 - Mining
- 65.6% are Rupiah loans
- 58.6% are Working Capital loans
- 78.4% saw no change in collectibility
- 1.4% were upgraded from NPL

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: Restructured Loans

Loan Profile: Q4 Restructured Loans (Rp21,677 bn) Bank Only



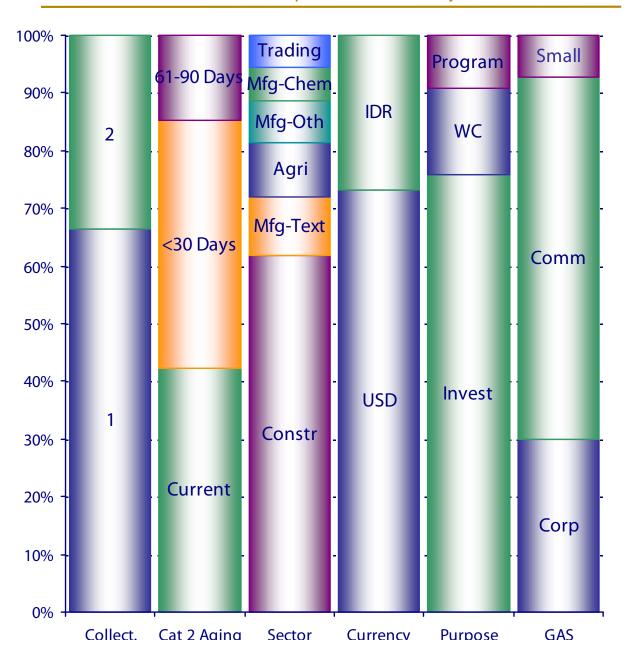
Of the remaining Rp21,677 billion in restructured Corporate, Commercial & Small Business loans in Q4, or 17.1% of total loans:

- 74.6% are performing
- 91.8% of loans in Category 2 are current in interest payments
- Of the 25.4% which are in NPL, 13.2% are current in interest payments
- Primary sectors are:
 - Manufacturing
 - Chemicals
 - Textiles
 - Pulp & Paper
 - Agriculture
- 52.8% are Rupiah loans
- 43.8% are Working Capital loans
- 72.1% are to Corporate customers
- 0.3% deteriorated in collectibility
- 6.6% showed improved collectibility

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: IBRA Loans

Loan Profile: Q4 IBRA Loans (Rp472 bn) Bank Only



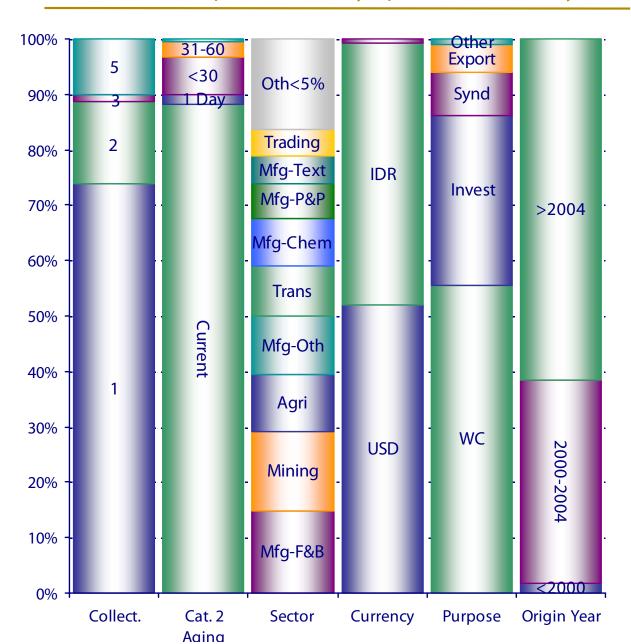
Rp472 billion in loans purchased from IBRA remain on the books as of Q4, accounting for 0.4% of total loans:

- 100% are performing
- 42.3% of loans in Category 2 are current in interest payments
- Primary sectors are:
 - Construction
 - Textile Manufacturing
 - Agriculture
- 73.1% are US Dollar loans
- 75.9% are Investment loans, with another14.8% Working Capital loans
- 62.9% are to Commercial customers
- 9.2% improved in collectibility during the quarter

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail: Corporate Loans

Loan Profile: Q4 Corporate Loans Only (Rp59,740 bn) Bank Only

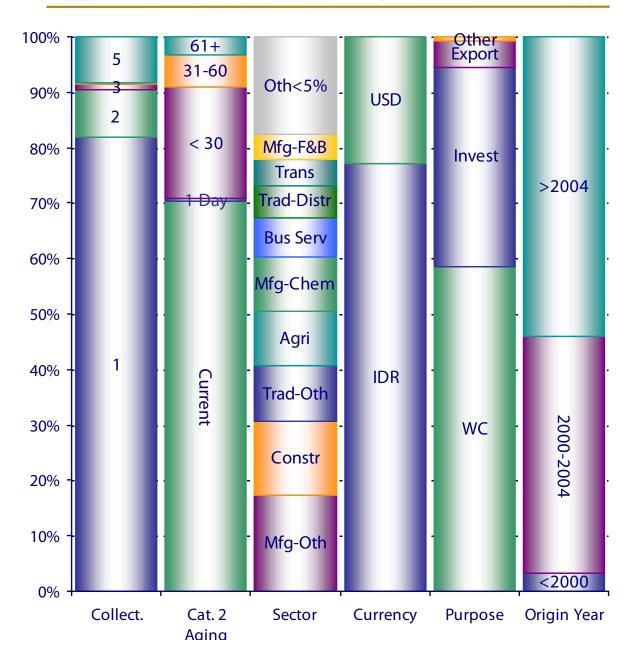


Rp59,740 billion in loans were in the Corporate portfolio in Q4, or 47.1% of total loans. Of the Corporate Loans in Q4:

- 88.7% are performing loans, with 14.7% in Category 2
- 88.3% of Category 2 loans are current in interest payments
- 17.4% of NPLs are current in interest payments
- Primary sectors in Corporate are:
 - Food & Beverage Mfg
 - Mining
 - Agriculture
 - Transportation
- 52.1% are USD loans
- 55.6% are Working Capital loans
- 26.2% are Restructured loans
- 0.2% were purchased from IBRA

Q4 2007 Loan Detail: Commercial Loans

Loan Profile: Q4 Commercial Loans* Only (Rp36,420 bn) Bank Only

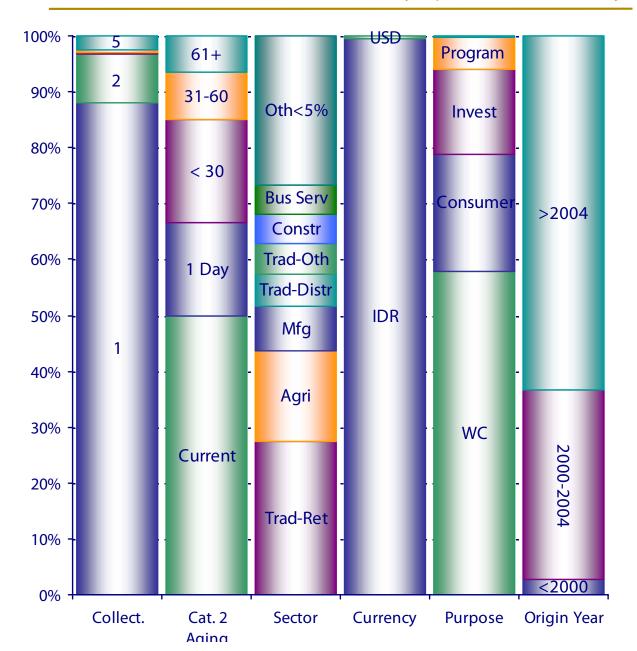


Rp36,420 billion in loans were in the Commercial portfolio in Q4, or 28.7% of total loans. Of the Commercial Loans in O4:

- 90.5% are performing, with 8.6% in Category 2
- 70.8% in Category 2 are current or 1 day overdue in interest payments
- 8.7% of NPLs are current in interest payments
- Primary sectors in Commercial are:
 - > Trading
 - Agriculture
 - Construction
 - Chemical Manufacturing
- 77.1% are Rupiah loans
- 58.4% are Working Capital loans
- 15.2% are Restructured loans
- 0.8% were purchased from IBRA

Q4 2007 Loan Detail: Small Business Loans*

Loan Profile: Q4 Small Business Loans* Only (Rp13,726 bn) Bank Only



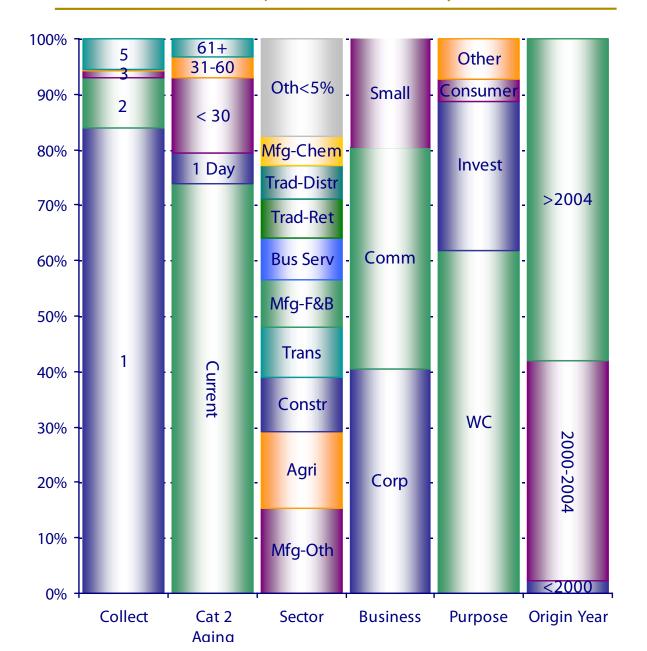
Rp13,726 billion in loans were in the Small Business portfolio in Q4, or 10.8% of total loans. Of the Small Business Loans* in Q4:

- 96.8% are performing, with 8.9% in Category 2
- 66.6% in Category 2 are current or 1 day overdue in interest payments
- 2.0% of NPLs are current in interest payments
- Primary sectors in Commercial are:
 - Retail Trading
 - Plantations
 - Manufacturing
 - Distribution
- 99.4% are Rupiah loans
- 57.9% are Working Capital loans
- 3.8% are Restructured loans

* Excluding Micro Loans

Q4 2007 Loan Detail*: Rupiah Loans

Loan Profile: Q4 Loans (Rp69,926 bn) Bank Only



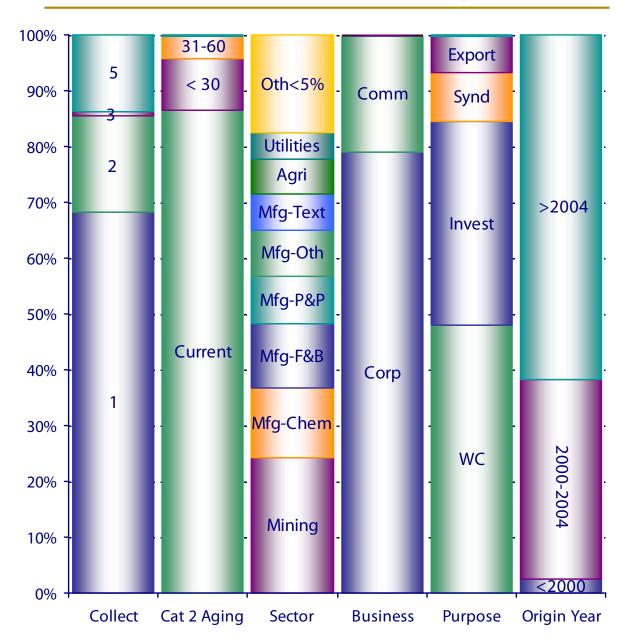
Rp69,926 billion in loans were Rupiah denominated in Q4, or 55.1% of total loans. Of the Rupiah Loans in Q4:

- 93.1% are performing loans with 9.0% in Category 2
- 73.9% of Category 2 loans are current in interest payments
- 3.8% of NPLs are current in interest payments
- Primary sectors in Corporate are:
 - Plantations
 - Construction
 - Transportation
 - Food & Beverage Mfg
- 40.3% are Corporate loans
- 61.8% are Working Capital loans
- 16.4% are Restructured loans
- 0.2% were purchased from IBRA

^{*} Excluding Micro & Consumer Loans Only

Q4 2007 Loan Detail*: Foreign Currency Loans

Loan Profile: Q4 FX Loans (Rp39,960 bn) Bank Only



Rp39,960 billion in loans were foreign currency denominated in Q4, or 31.5% of total loans. Of the FX Loans in Q4:

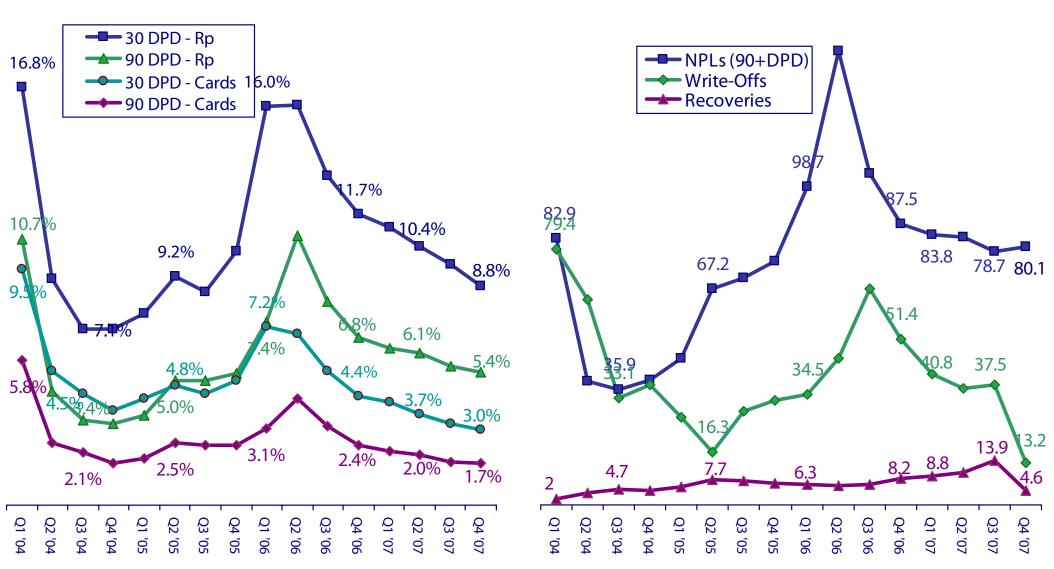
- 85.5% are performing loans with 17.2% in Category 2
- 86.5% of Category 2 loans are current in interest payments
- 22.5% of NPLs are current in interest payments
- Primary sectors in Corporate are:
 - Mining Oil & Gas
 - Manufacturing of
 - **□**Chemicals
 - □F&B
 - □Pulp & Paper
 - **□**Textiles
- 78.9% are Corporate loans
- 48.1% are Working Capital loans
- 25.6% are Restructured loans
- 0.9% were purchased from IBRA

^{*} Excluding Micro & Consumer Loans Only

Credit Card portfolio improved in Q4

Mandiri Credit Card Delinquency Rates (%)

Monthly Charge-offs, NPLs & Recoveries (Rp Bn)



Regs. on Asset Classification: PBI No 7/2/PBI/2005

Classification by Aging of Interest Payments#

| Classification by Payment History | Previously | Current | No change to BI Prov. Req. |
|-----------------------------------|----------------|----------------|----------------------------|
| Category 1 - Current | Current | Current | 1% |
| Category 2 – Special Mention | 1 – 90 days | 1 – 90 days | 5% |
| Category 3 – Sub-Standard | 91 – 180 days | 91 – 120 days | 15% |
| Category 4 - Doubtful | 181 – 270 days | 121 – 180 days | 50% |
| Category 5 - Loss | 271+ days | 181+ days | 100% |

Detailed
Classification
Guidance#

Business Outlook

- Business growth potential
- Market condition & debtor position in the market
- Management quality
- Group support
- > Environmental factors

Financial Condition

- > Profitability
- > Capital structure
- > Cash flow
- > Sensitivity to market risk

Payment Ability

- > On time payment
- > Availability of debtor's financial information
- > Completeness of credit documentation
- > Compliance toward credit agreement
- > Nature of payment source
- > Appropriateness of funds usage

BI Collectibility takes precedence#

In instances where there is disagreement in the determination of earning asset collectibility between the bank, its external auditors and BI, the bank *must* adopt BI's determination

One Debtor, One Project Concept*

- > The Bank must classify all of its earning assets to a single debtor at the level of the lowest quality asset
- > For debtors with exposures to more than one bank, all banks must adopt the lowest classification applied by any one bank to the debtor.
- > All earning assets related to a particular project must be classified at the same level

Completeness of Financial Report*

- > Banks must require debtors to submit current financial statements
- > Failure to submit financial statements must result in an automatic downgrade of collectibility by one level, or to a maximum classification of sub-standard

* Implemented in Q2 2005

7

Accounting for Interest, Provisions & Collateral

| | Classification | Regular Loans | Restructured Loans | IBRA Loans | |
|-----------------|--------------------------|---------------------------------|---|--|--|
| | Cat. 1 - Current | Accrual Basis | Accrual Basis | Cash Basis | |
| Recognition of | Cat. 2 – Special Mention | Accrual Basis | Cash Basis | Cash Basis | |
| Interest Income | Cat. 3 – Sub-Standard | Cash Basis | Cash Basis | Cash Basis | |
| | Cat. 4 - Doubtful | Cash Basis | Cash Basis | Cash Basis | |
| | Cat. 5 - Loss | Cash Basis | Cash Basis | Cash Basis | |
| | Classification | Regular Loans | Restructured Loans | IBRA Loans (w/o new agreement) | |
| Booking of | Cat. 1 - Current | Interest | Interest | Principal | |
| Payments from | Cat. 2 – Special Mention | Interest | Interest | Principal | |
| Borrowers | Cat. 3 – Sub-Standard | Interest | Interest | Principal | |
| | Cat. 4 - Doubtful | Principal | Principal | Principal | |
| | Cat. 5 - Loss | Principal | Principal | Principal | |
| | Classification | Regular Loans | Restructured Loans | IBRA Loans | |
| | Cat. 1 - Current | 1% | As per BI regulations, except: – Not reversed by upgrading | As per BI regulations, except: | |
| D | Cat. 2 – Special Mention | 5% | Reversed by principal repayment | Difference between principal and purchased value book as | |
| Provisioning | Cat. 3 – Sub-Standard | 15% | Beginning provisions determined at 31 Dec. 2004 Based on net book value after | Provisions, or Deferred income if a new agreement has been made | |
| | Cat. 4 - Doubtful | 50% | restructuring loss | agreement has been made | |
| | Cat. 5 - Loss | 100% | | | |
| | Classification | Collateral | All Lo | pans | |
| Valuation of | Cat. 1 - Current | Not valued | Collateral valuation for provisioning is determined by the aging of the most recent independent appraisal (for assets over Rp 5bn): - 70% of appraised value within the initial 12 months - 50% of appraised value within 12 to 18 months | | |
| Collateral & | Cat. 2 – Special Mention | –Can be credited against | | | |
| Provisioning | Cat. 3 – Sub-Standard | cash provisions for Cat. 2-5 | | | |
| riovisioning | Cat. 4 - Doubtful | ۷-၁ | 30% of appraised value within 18 to No value after 24 months from appraised | | |
| | Cat. 5 - Loss | | talac a.te. 2o.ia.is iroin app | 7. | |

Summary of Principal Subsidiaries

Bank Syariah Mandiri

Mandiri Sekuritas

AXA Mandiri

- Equity Investment of Rp809.92 billion
- Total Assets of Rp12,888billion, with total financing extended amount to Rp10,305billion and total funds of Rp11,106billion
- Operating Income amounting to Rp1,197.9billion and Profit After Tax of Rp114.6 billion
- Market share against of Syariah Banking: 35.27% in assets, 36.88% in financing extended and 39.65% in deposits
- CAR=12.44%
- ROA=1.54%
- ROE=15.94%
- 253 outlets, consisting of 212 branches & cash offices, 41 KLS, 92 cash outlets & payment points; along with 63 branded ATMs

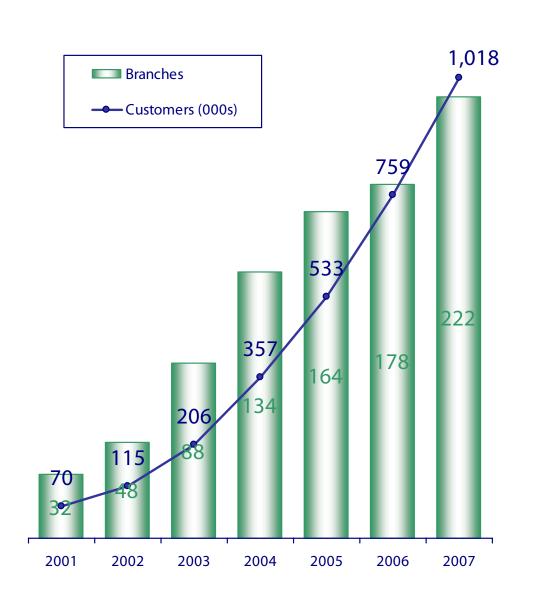
- Equity Investment of Rp785.63 billion
- Total Assets Rp2,757 billion, total liabilities Rp1,936 billion and Equity Rp820.8billion
- Operating Income amount to Rp224.6 billion, and PAT Rp108.4 billion
- Bond underwriting amounting to Rp3.78 trillion
- Equity transactions in BEI of Rp49.4trillion
- Bond transactions (SUN) through BEI of Rp70.57 trillion (rank#1 with 18% market share)
- Through Mandiri Manajemen Investasi, offered a range of 25 products, consisted of 24 mutual funds and 1 discretionary fund. Total Asset Under Management amounting to Rp3.56 trillion

- Equity Investment of Rp111.22 billion
- Total Assets Rp4,200.09 billion, Annual First Year Premium (AFYP) of Rp674.32 billion and total profit Rp117.34billion
- Total Gross Written Premium (GWP)
 Rp2,204.40 billion, consists of unit-linked
 premium of Rp2,165.79 billion (98.34%) and
 traditional product premium of Rp36.61
 billion (1.66%). Group business accounted
 for Rp36.60 billion (1.62%) while Rp2,166.80
 billion (98.38%) came from individual
 premiums.
- Embedded value of Rp567.06 billion (before expense overrun) and appraisal value of Rp2,561.87 billion
- Operating since December 2003, had a presence in 687 Bank Mandiri branches with a team consisting of 936 Financial Advisors (FAs)
- In Q3 2007, AXA Mandiri's market share in acquiring new business out of all life insurance companies in Indonesia was 6.15%

Bank Syariah Mandiri

Branch Network & Customer Growth

Summary Balance Sheet (Rp Billions)



| Rp Bn | 2004 | 2005 | 2006 | 2007 |
|---|-------|-------|-------|--------|
| Total Assets | 6,870 | 8,273 | 9,612 | 12,888 |
| Cash & placement w/ BI | 796 | 1,689 | 1,377 | 1,583 |
| Current Accounts & Placements w/Other Banks | 235 | 168 | 326 | 299 |
| Securities - Net | 427 | 383 | 497 | 778 |
| Total Financing | 5,267 | 5,791 | 7,401 | 10,305 |
| Allowances | (86) | (127) | (262) | (331) |
| Total Financing - Net | 5,181 | 5,664 | 7,138 | 9,974 |
| Third Party Funds | 5,882 | 7,037 | 8,219 | 11,106 |
| Demand Deposits | 981 | 1,261 | 2,059 | 1,858 |
| Savings Deposits | 1,567 | 1,958 | 2,662 | 3,860 |
| Time Deposits | 3,334 | 3,818 | 3,498 | 5,388 |
| Shareholders Equity | 549 | 633 | 694 | 810 |

Bank Syariah Mandiri

Summary P&L (Rp billions)

| | 2003 | 2004 | 2005 | 2006 | 2007 |
|----------------------------------|-------|-------|-------|-------|---------|
| Total Operating Income | 279.4 | 584.2 | 865.5 | 935.2 | 1,197.9 |
| 3rd Party Share on Returns | 148.4 | 269.2 | 386.4 | 455.5 | 511.9 |
| Bank's Share in Operating Income | 131.1 | 315.0 | 479.1 | 479.7 | 686.0 |
| Other Operating income | 51.9 | 102.0 | 93.6 | 142.4 | 109.2 |
| Operating Expenses | 159.9 | 276.4 | 435.6 | 383.0 | 475.9 |
| Income from Operations | 23.0 | 140.6 | 137.2 | 102.1 | 268.1 |
| Net Income before tax | 24.5 | 150.4 | 136.7 | 95.5 | 169.7 |
| Net Income after tax | 15.8 | 103.4 | 83.8 | 62.6 | 114.6 |

Selected Financial Ratios

| LDR | 66.1% | 83.3% | 75.6% | 90.21% | 92.79% |
|-----|-------|-------|-------|--------|--------|
| CAR | 20.9% | 10.6% | 11.9% | 12.56% | 12.44% |
| ROA | 1.0% | 2.9% | 1.8% | 1.10% | 1.54% |
| ROE | 3.6% | 22.3% | 14.6% | 10.23% | 15.94% |

Mandiri Sekuritas

Summary Balance Sheet

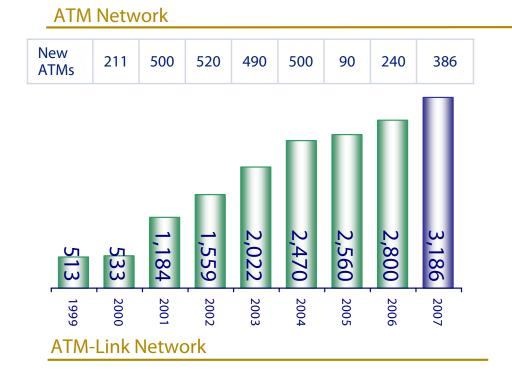
| Rp Bn | 2004 | 2005 | 2006 | 2007 |
|--|---------|---------|---------|---------|
| Total Assets | 1,435.7 | 1,258.7 | 2,367.4 | 2,757.2 |
| Cash & Equivalent | 117.4 | 51.8 | 80.1 | 57.4 |
| Time deposit | 50.0 | - | - | - |
| Marketable Securities | 538.8 | 746.5 | 480.1 | 396.9 |
| Receivables | 478.6 | 84.3 | 1,267.0 | 1,036.0 |
| Property & Equipment-net | 11.8 | 9.6 | 10.9 | 12.9 |
| Total Liabilities | 699.3 | 565.9 | 1,619.7 | 1,936.3 |
| Payable to Clearing & Guarantee body | 39.1 | 30.1 | 546.2 | 240.6 |
| Payable to customers | 420.3 | 52.7 | 664.7 | 557.8 |
| Repo | 2.0 | 137.1 | 269.4 | 407.5 |
| Bank Loans | 190.0 | 305.0 | 75.0 | 620.0 |
| Shareholders Equity | 736.4 | 692.8 | 747.6 | 820.8 |

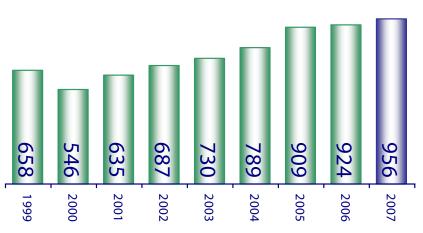
Summary P&L

| Rp Bn | 2004 | 2005 | 2006 | 2007 |
|---|-------|--------|--------|--------|
| Operating Revenue | 244.0 | 197.3 | 221.6 | 423.7 |
| Brokerage Commissions | 15.6 | 20.9 | 20.2 | 80.8 |
| Investment Mgmt Fees | 53.0 | 42.6 | 16.0 | 28.9 |
| Advisory fees | 10.4 | 6.0 | 3.4 | 21.0 |
| Underwriting & Selling Fees | 20.6 | 9.0 | 5.8 | 19.0 |
| Gain on Trading of Marketable Securities | 61.9 | (13.1) | 51.8 | 69.8 |
| Interest & Dividends | 82.7 | 131.8 | 124.2 | 202.8 |
| Operating Expenses | 134.6 | 114.5 | 122.4 | 198.1 |
| G & A expenses | 23.4 | 20.6 | 18.3 | 29.3 |
| Salaries and allowances | 53.7 | 48.4 | 62.2 | 104.1 |
| Commissions | 36.2 | 21.2 | 15.8 | 28.6 |
| Profit from operations | 109.4 | 82.8 | 99.2 | 224.6 |
| Other income (charges) - net | (8.1) | (34.8) | (29.4) | (63.8) |
| Income before tax | 101.3 | 48.0 | 69.8 | 160.8 |
| Net Income after tax | 63.0 | 18.4 | 42.6 | 108.4 |

Staffing and Distribution Network Growth





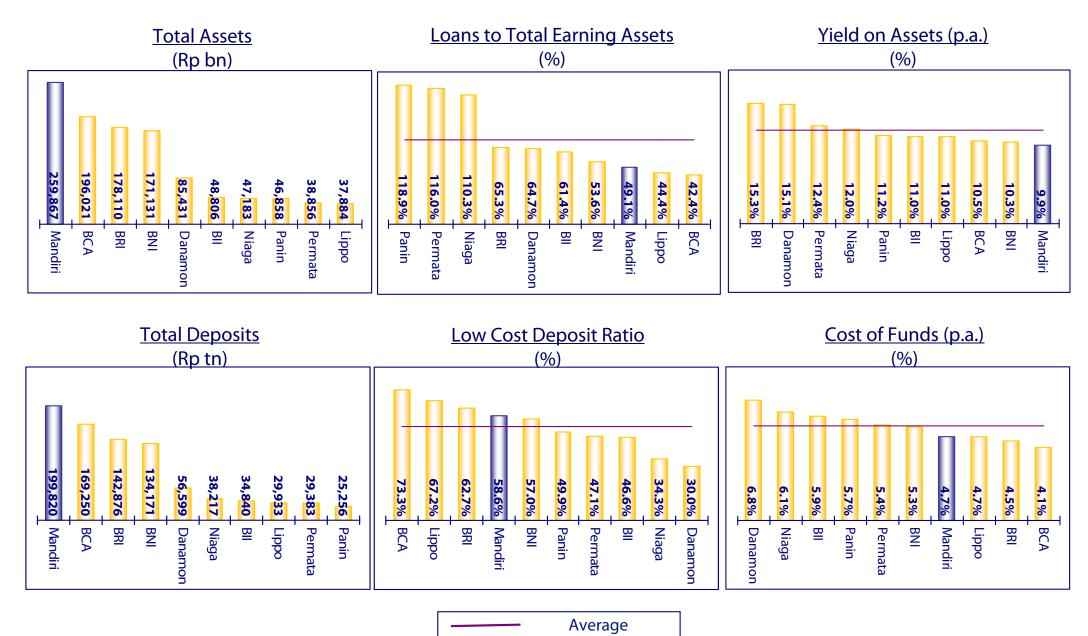




Loan growth, quality & provisioning relative to peers Bank Only, As of September 2007



Asset and liability mix relative to peers Bank Only, As of September 2007

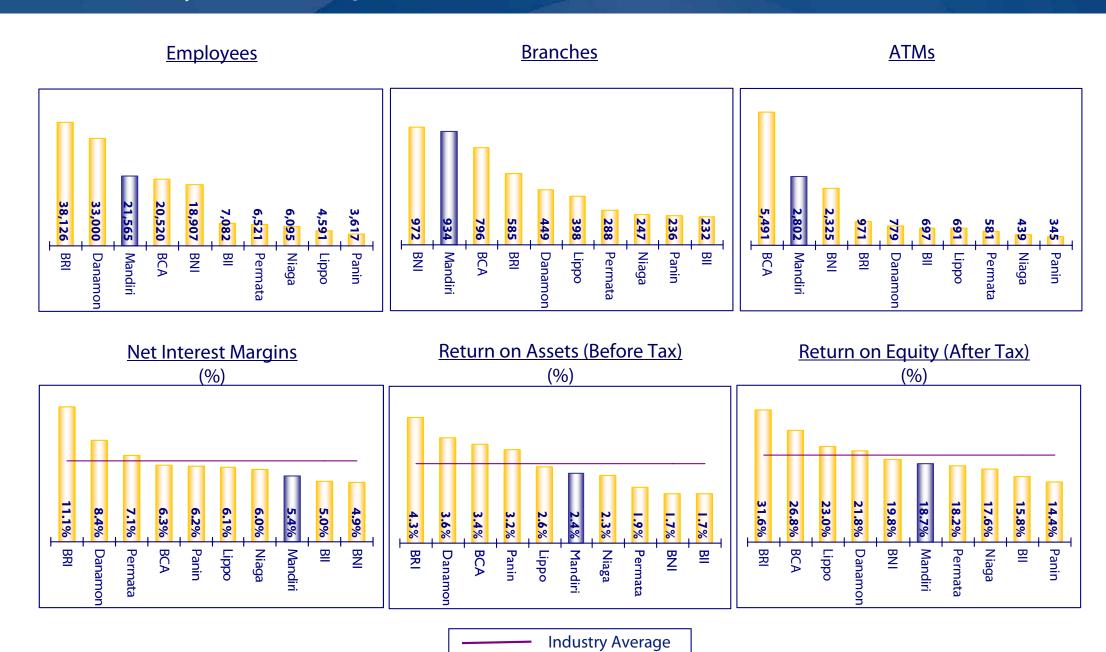


Efficiency measures relative to peers Bank Only, As of September 2007



*Annualized 80

Measures of scale and returns relative to peers Bank Only, As of September 2007



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