

Jakarta, 29 April 2025

# Scan To Download The Materials







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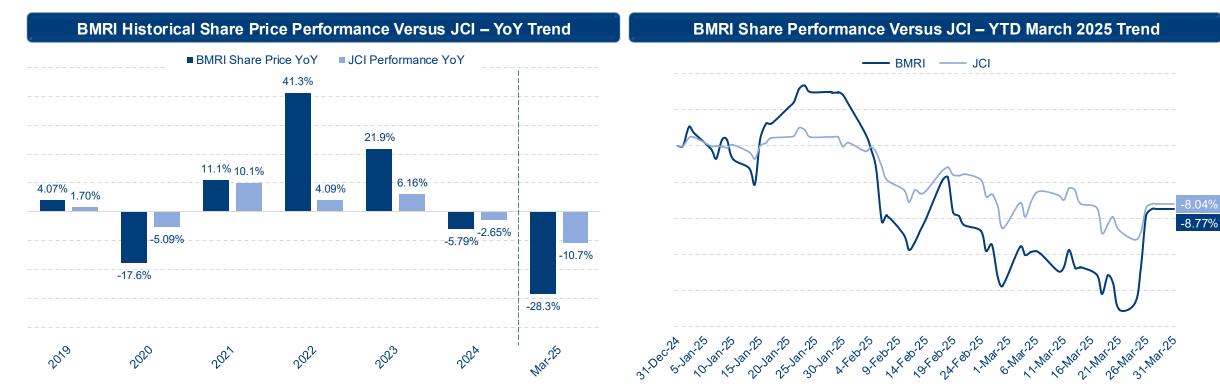
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# **BMRI Share Price Performance & Shareholder Composition**



No	Shareholder	March 2024	ŀ	March 2025		
NO	Sharenoidei	Number of Shares	%	Number of Shares	%	
1	Government of RI	48,533,333,334	52.0%	48,533,333,334	52.0%	
2	INA	7,466,666,666	8.0%	7,466,666,666	8.0%	
3	Local Institutions	3,755,269,610	4.0%	4,437,870,561	4.7%	
4	Local Retail	1,395,933,431	1.5%	3,049,737,010	3.3%	
5	Foreign	32,182,130,291	34.5%	29,845,725,761	32.0%	
	Total	93,333,333,332	100.0%	93,333,333,332	100.0%	

BMRI	2024A	Mar-25	2025E <sup>a)</sup>	2026E <sup>a)</sup>	5y Avg. <sup>b)</sup>	10y Avg. <sup>b)</sup>
Net Profit (Rp Bn)	56,224	13, 197	57,898	62,505		
Net Profit YoY Growth (%)	2%	4%	3%	8%		
ROA – After Tax (%)	2.42	2.16	2.35	2.31	2.04	2.02
ROE – After Tax <sup>c)</sup> (%)	21.2	18.9	19.6	19.5	17.6	15.2
P/E <sup>d)</sup> (x)	9.54	8.70	7.49	6.96	12.1	13.5
P/B <sup>d</sup> ) (x)	1.87	6.21	1.40	1.28	1.84	1.87
Dividend Yield <sup>d)</sup> (%)	6.21	6.81	8.09	8.49		



#### Notes:

NDONESIA

a) Bloomberg consensus as of 29 January 2025
b) 5y avg. From 2020 – 2024. 10y avg. from 2015 – 2024
c) ROE = PATMI / average shareholders' equity excluding minority interest, Cons. ROE = PATMI / average total equity d) Trailing numbers, using ending period price

# **Board of Commissioners**



#### **KUSWIYOTO** PRESIDENT COMMISSIONER

Experience

- 2019 President Director of PT Pegadaian
- 2017 Director of BBRI Consumer • Banking



ZAINUDIN AMALI DEPUTY PRESIDENT COMMISSIONER

- 2024 to date Vice President Commissioner of BMRI
- 2019-2023 Minister of Youth &
- 2014-2019 Chairman of Commission II of The House of Representatives of the Republic
- 2009-2014 Deputy Chairman of Commission VII of The House of Representatives of the Republic



#### MUHAMMAD YUSUF ATEH COMMISSIONER

#### Experience

- · 2021 to date Commissioner of BMRI
- 2020 Head of Indonesia's National Government Internal Auditor
- 2013-2020 Deputy of Ministry of State Apparatus Utilization and Bureaucratic Reform



#### LUKY ALFIRMAN COMMISSIONER

#### Experience

- 2022 General Directorate of Fiscal Balance of Indonesia's Ministry of Finance
- 2019 to date Commissioner of . Lembaga Penjamin Simpanan
- 2017 General Directorate of Budget Financing & Risk Management of Indonesia's Ministry of Finance



#### YULIOT COMMISSIONER

#### Experience

- 2025 Deputy Minister of Energy & Mineral Resources
- 2024 Vice Minister of Investment / Vice President of BKPM
- 2023 Deputy for Investment • Implementation Control of вкрм



#### **MIA AMIATI** INDEPENDENT COMMISSIONER

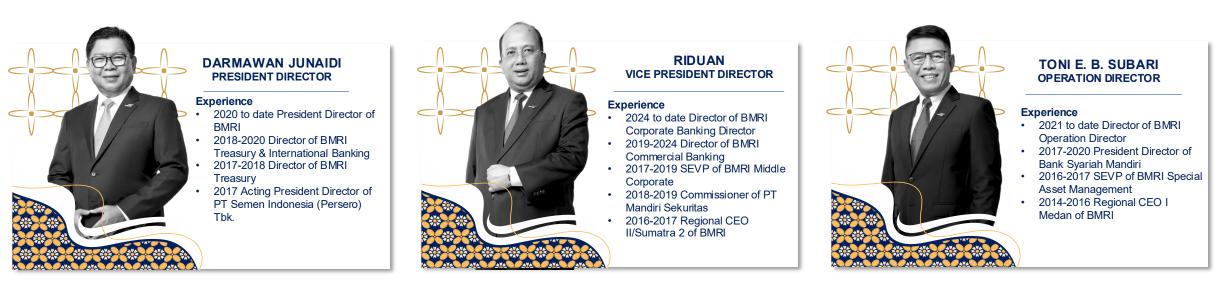
#### Experience

- 2022 Head of the East Java High Prosecutor's Office
- 2021 Director of Strategic Development Security of Indonesia's Attorney General's Office for Intelligence





# Board of Directors (1/2)





Information Technology 2016-2021 Managing Director of Citibank 2012-2015 Chief Operations & Technology Officer of Singapore Exchange 2010-2012 Director of Operation & Technology of Bank Permata



#### **EKA FITRIA COMPLIANCE & HUMAN CAPITAL** DIRECTOR

#### Experience

- 2023 to date Director of BMRI **Treasury & International** 2021-2022 Group Head of BMRI
- International Banking & Financial Institution
- 2020-2021 Deputy Group Head of BMRI Treasury 2017-2020 General Manager Hong
  - Kong Branch of BMRI



#### **DANIS SUBYANTORO RISK MANAGEMENT** DIRECTOR

#### Experience

- 2024 to date Director of BMRI **Risk Management**
- 2021-2024 SEVP of BMRI Internal Audit
- 2020-2021 SEVP of BMRI Wholesale Risk
- 2018-2020 Group Head of BMRI Corporate Risk





# Board of Directors (2/2)





#### **ARI RIZALDI TREASURY & INTERNATIONAL BANKING DIRECTOR**

#### Experience

- 2024 Director of BRIS Treasury & International Banking
- 2020 Group Head of BMRI Treasury
- 2019 Group Head Deputy of BMRI Treasury Group



#### **NOVITA WIDYA ANGGRAINI FINANCIAL & STRATEGY DIRECTOR**

#### Experience

- 2020 Director of BBNI Finance
- 2020 Group Head of BMRI Strategy & Performance
- Management 2017 Group Head of BMRI
  - Accounting



#### JAN WINSTON TAMBUNAN **NETWORK & RETAIL BANKING** DIRECTOR

#### Experience

- 2023 Regional CEO of BMRI Area IV / Jakarta 2
- 2021 Regional CEO of BMRI Area IX / Kalimantan
- 2020 PJ Regional Credit & Buss.Development Head I of BMRI





# Bank Mandiri Group Investment Thesis



Strong Foundation to Sustain Low Costs Across Funding, Operations and Credit

Achieving Market Leadership With High Returns at Modest Valuations







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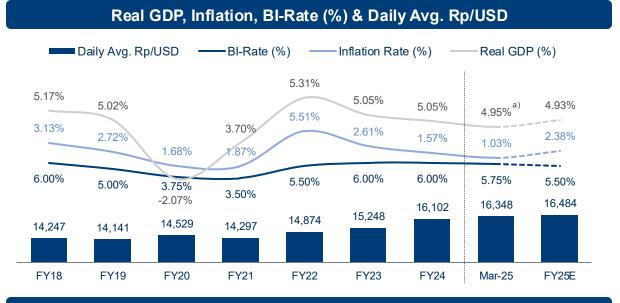
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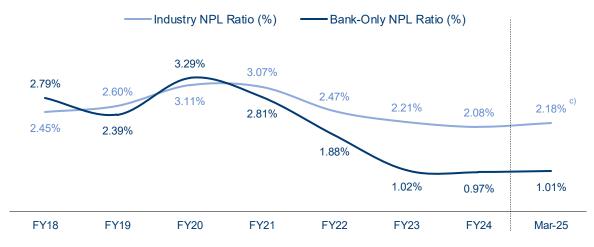
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# Macroeconomic Highlights & Forecasts



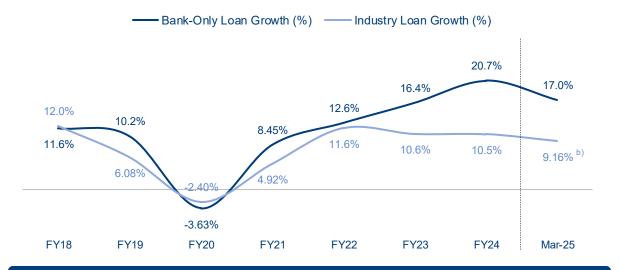
### NPL Ratio: Mandiri vs. Industry



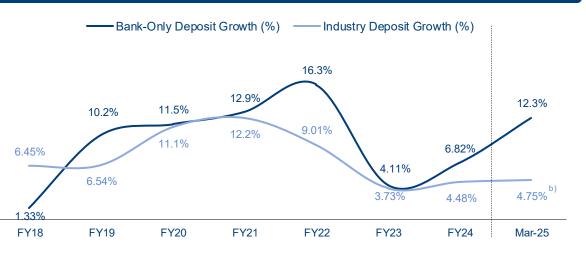
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Source: Bloomberg, Financial Services Authority (OJK), Central Bank publication Notes: a) Real GDP Mar-25 is BMRI's Chief of Economist nowcast b) Sourced from Bank Central of Indonesia's statement. **INDONESIA** c) As of 29 April 2025, the latest industry figure from Indonesian Financial Services Authority is Jan-25.

#### Loan Growth YoY: Mandiri vs. Industry

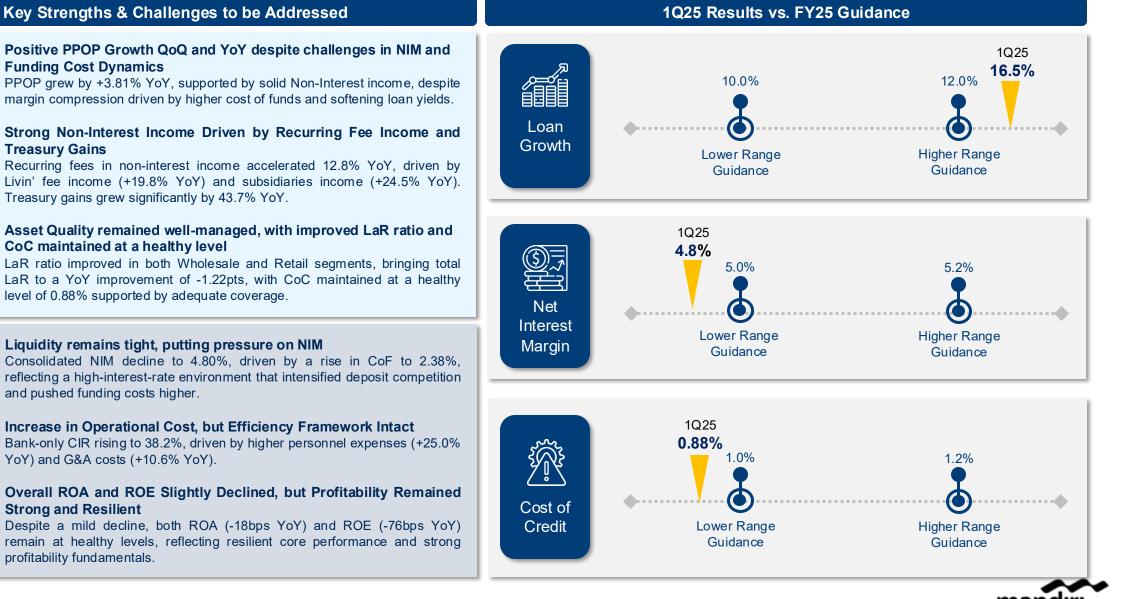


### Deposit Growth YoY: Mandiri vs. Industry





# 1Q 2025: Strengths and Challenges to be Addressed



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### Strong Non-Interest Income Driven by Recurring Fee Income and **Treasury Gains**

Livin' fee income (+19.8% YoY) and subsidiaries income (+24.5% YoY). Treasury gains grew significantly by 43.7% YoY.

**Strengths** 

#### Asset Quality remained well-managed, with improved LaR ratio and CoC maintained at a healthy level

LaR ratio improved in both Wholesale and Retail segments, bringing total LaR to a YoY improvement of -1.22pts, with CoC maintained at a healthy level of 0.88% supported by adequate coverage.

#### Liquidity remains tight, putting pressure on NIM

reflecting a high-interest-rate environment that intensified deposit competition and pushed funding costs higher.

### Increase in Operational Cost, but Efficiency Framework Intact

Bank-only CIR rising to 38.2%, driven by higher personnel expenses (+25.0% YoY) and G&A costs (+10.6% YoY).

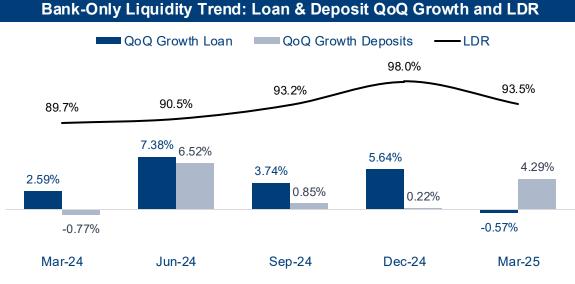
Challenges

### **Overall ROA and ROE Slightly Declined, but Profitability Remained** Strong and Resilient

remain at healthy levels, reflecting resilient core performance and strong profitability fundamentals.

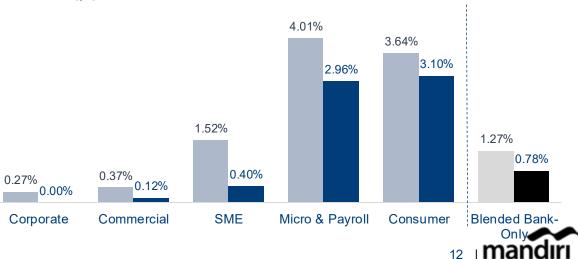
# Achieving Growth While Maintaining Adequate Liquidity and Sound Asset Quality

**Consolidated Loan Growth Breakdown Analysis** Mar-25 YoY (%) Mar-25 QoQ (%) 21.1% 20.4% 20.0% 16.5% 16.2% 15.8% 14.8% 13.3% 12.7% 10.8% 9.99% 8.68% 5.42% 4.60% 3.14% 2.00% 1.52% 1.07% 1.10% 0.34% 0.09% 0.11% -0.94% -0.97% -1.95% -2.34% Auto Loan SME Mantap Micro Payroll Loan Credit Card BSI Corporate Commercial Retail Wholesale BMRI Mortgage (Subsidiary) (incl. Multi-(Subsidiary) (KUM+KUR) (Bank-Only) (Bank-Only) Consolidated Finance Subsidiaries) % to total consolidated loans in March 2025 100% 5% 5% 3% 6% 6% 1% 4% 17% 36% 18% 24% 54%



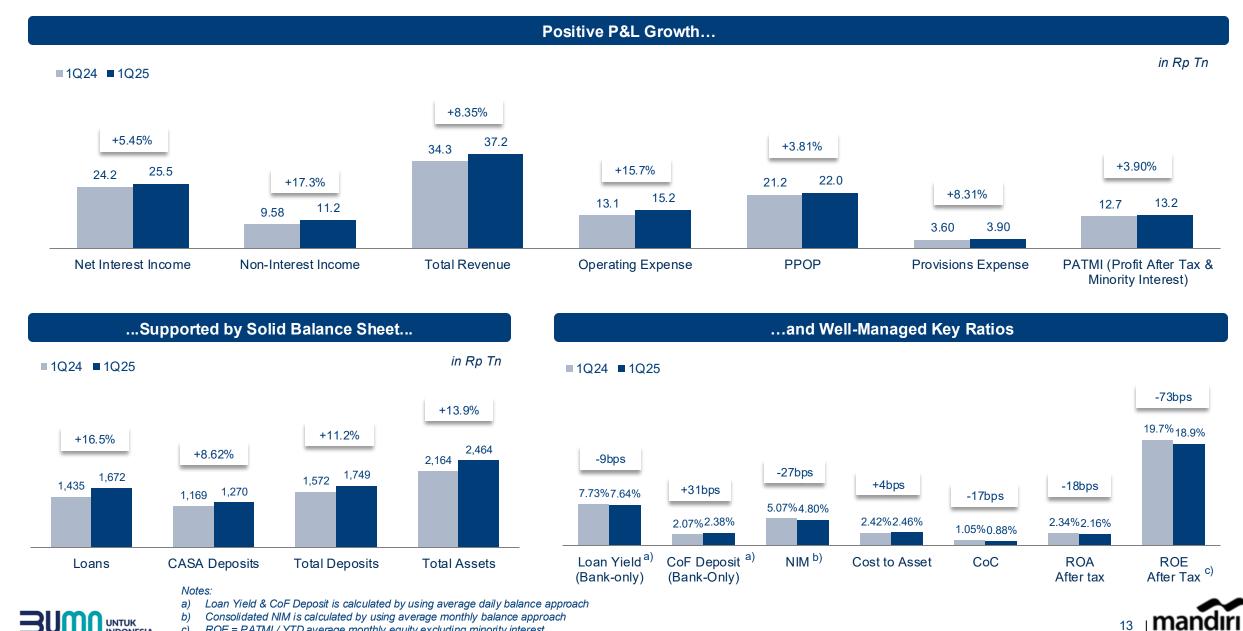
### Net NPL Formation<sup>a)</sup> Trend by Segment (Bank-Only, annualized)







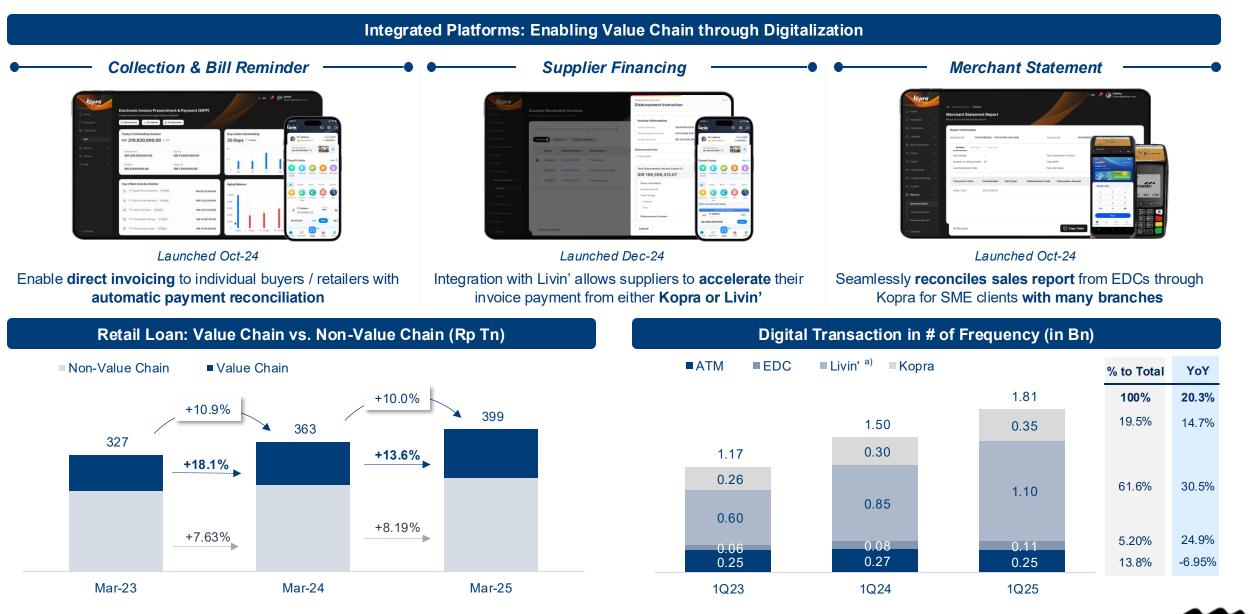
# Gradual Improvement in PPOP and Net Profit Growth



C) ROE = PATMI / YTD average monthly equity excluding minority interest

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# Seamless Integration of Digital Platforms to Unlock Value Chain Execution

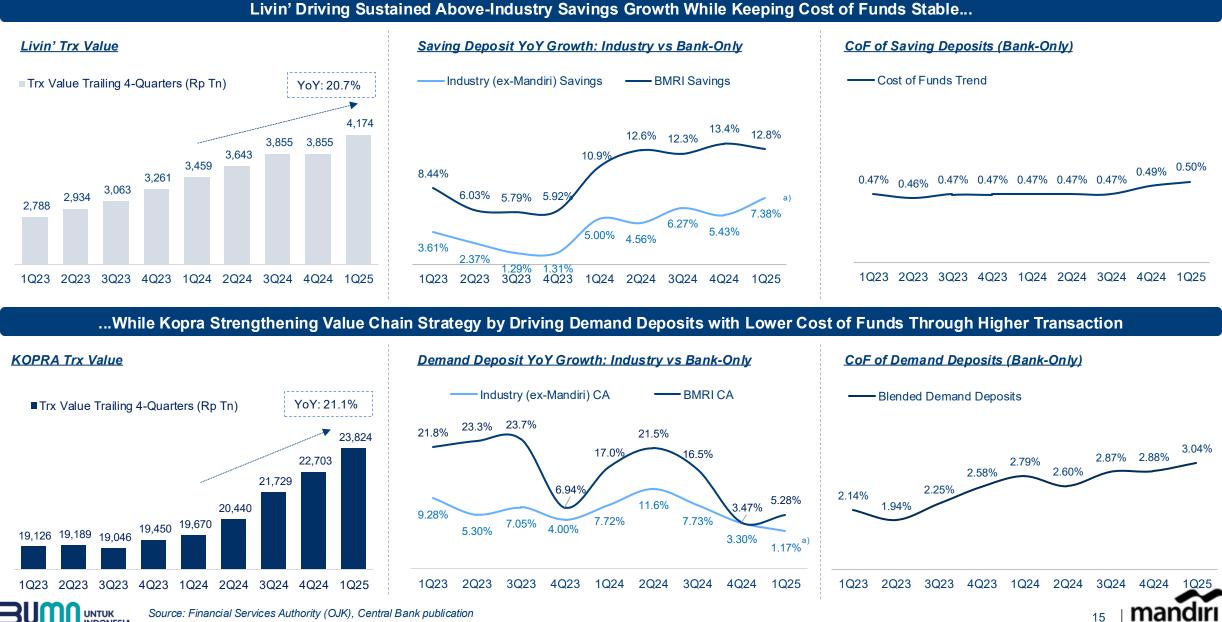


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UNTUK INDONESIA Notes: a) Transaction Frequency of Livin' include SMS Banking

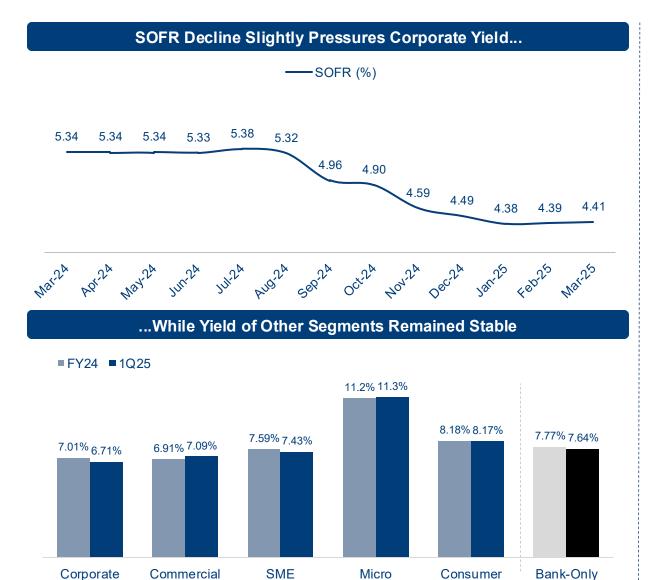
# Strengthening CASA Franchise Through Digital Innovation Amid Tight Liquidity Environment

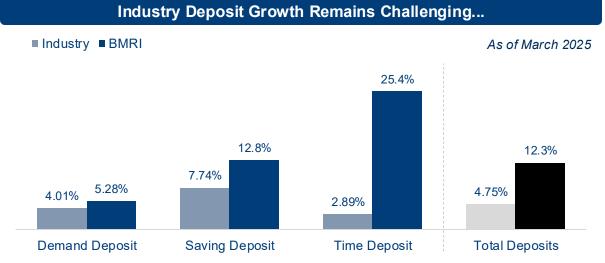


Note: a) Industry data is sourced from Bank Central of Indonesia's statement.

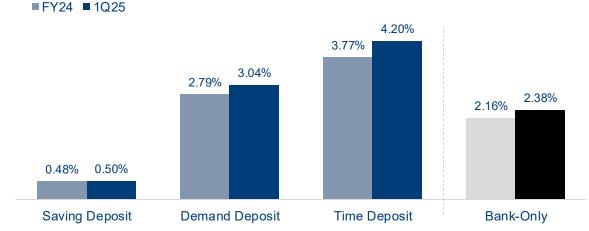
INDONESIA

### Yield Resilience Despite Funding Cost Headwinds





...Resulting in Higher Cost of Funds for the Bank





• SOFR data is sourced from Bloomberg

Notes:

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**INDONESIA** 

Industry deposit growth per product data is sourced from Bank Central of Indonesia's statement.

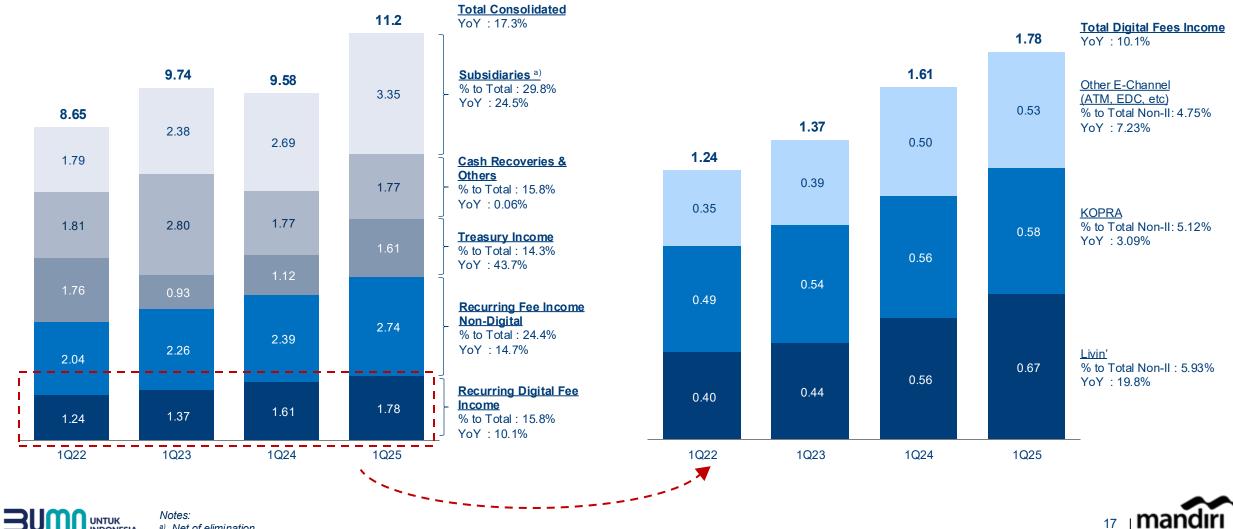
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· Loan Yield and Cost of Deposits are calculated by using average daily balance approach

## Strong Non-Interest Income Growth Across the Board

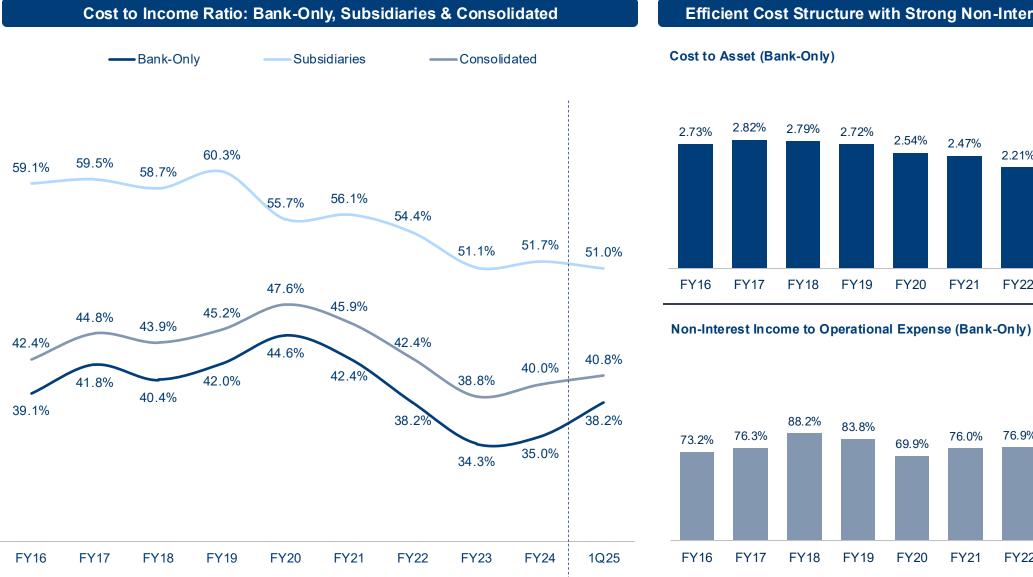
### Consolidated Non-Interest Income Breakdown by Type (Rp Tn)

Digital Fees Income Breakdown (Rp Tn)

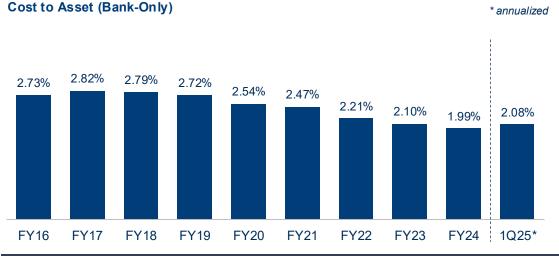


UNTUK a) Net of elimination INDONESIA

# Consolidated Cost to Income Ratio Stabilizing at ~40%



### Efficient Cost Structure with Strong Non-Interest Income Coverage



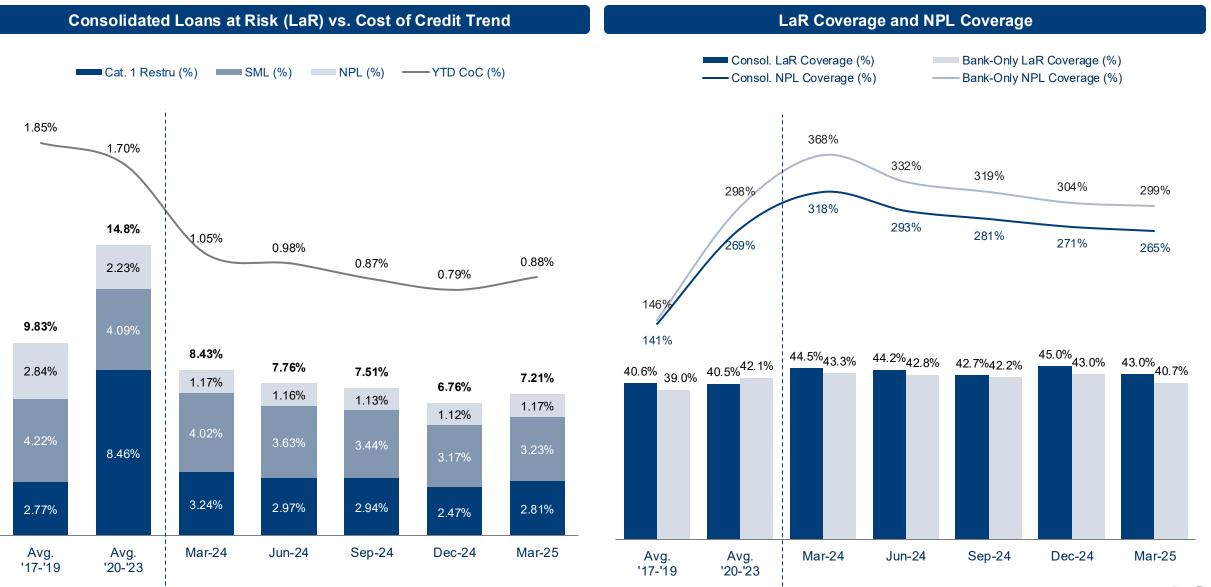


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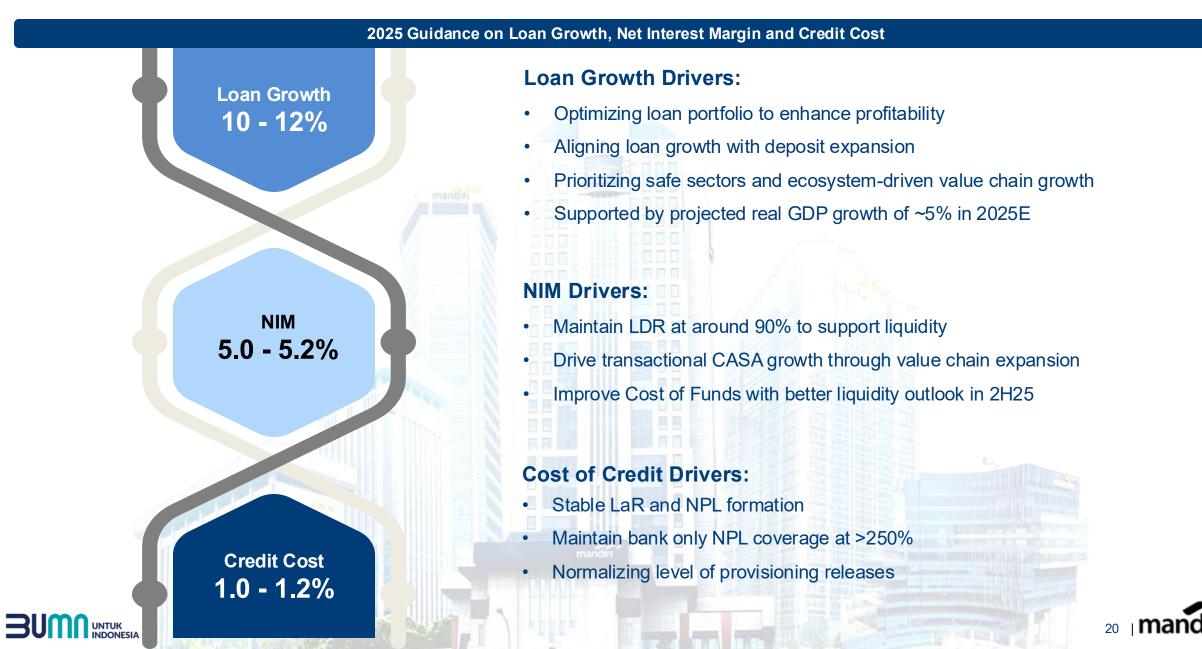


# Strong Risk Discipline Supports Stable Trend of Asset Quality



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# Bank Mandiri Consolidated FY-2025 Guidance





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# **Optimized Balance Sheet**

-					Consondated
Balance Sheet (Rp Bn)	Mar-24	Dec-24	Mar-25	QoQ	YoY
Cash and Placement with BI & Other Banks	214,833	246,710	255,192	3.44%	18.8%
Receivables (Acceptances & Others)	39,025	39,288	38,962	-0.83%	-0.16%
Gov't Bonds & Marketable Securities	396,708	391,041	403,673	3.23%	1.76%
Loans	1,435,487	1,670,547	1,672,429	0.11%	16.5%
Loan Provisions	(53,018)	(50,392)	(51,439)	2.08%	-2.98%
Other Provisions	(3,263)	(3,076)	(3,303)	7.38%	1.23%
Fixed & Other Assets	134,014	133,106	148,144	11.3%	10.5%
Total Assets	2,163,785	2,427,223	2,463,659	1.50%	13.9%
CASA:	1,168,935	1,271,210	1,269,712	-0.12%	8.62%
Current Account	562,103	605,765	590,295	-2.55%	5.02%
Savings Account	606,832	665,446	679,417	2.10%	12.0%
Time Deposits	402,956	427,686	479,007	12.0%	18.9%
Third Party Funds	1,571,891	1,698,897	1,748,719	2.93%	11.2%
Wholesale Funding	222,797	316,574	282,375	-10.8%	26.7%
Other Liabilities	100,311	98,278	147,387	50.0%	46.9%
Total Liabilities	1,894,999	2,113,749	2,178,481	3.06%	15.0%
Equity excl. Minority Interest	240,687	283,796	254,164	-10.4%	5.60%
Minority Interest	28,100	29,678	31,014	4.50%	10.4%
Total Liabilities & Equity	2,163,786	2,427,223	2,463,659	1.50%	13.9%





# Solid PPOP & Net Profit Growth

Consolidated

P&L Summary (Rp Bn)	1Q24	4Q24	1Q25	QoQ	YoY
Interest Income	35,535	40,600	39,626	-2.40%	11.5%
Interest Expense	(11,349)	(13,446)	(14,121)	5.02%	24.4%
Net Interest Income	24,186	27,154	25,505	-6.07%	5.45%
Net Premium Income	543	1,219	428	-64.9%	-21.2%
Total NII & Premium Income	24,729	28,373	25,933	-8.60%	4.87%
Non-Interest Income	9,584	11,530	11,245	-2.47%	17.3%
Total Operating Income	34,313	39,903	37,178	-6.83%	8.35%
Total Operating Expenses:	(13,112)	(18,774)	(15,169)	-19.2%	15.7%
Personnel Expenses	(6,046)	(5,840)	(7,178)	22.9%	18.7%
G&A Expenses	(5,335)	(9,839)	(6,064)	-38.4%	13.7%
Other Expenses	(1,731)	(3,095)	(1,927)	-37.7%	11.3%
Pre-Provision Operating Profit (PPOP)	21,201	21,129	22,009	4.16%	3.81%
Provision Expenses	(3,596)	(2,396)	(3,895)	62.6%	8.31%
Profit from Operations	17,605	18,733	18,114	-3.30%	2.89%
Non-Operating Income	(3)	325	65	-80.0%	-2267%
Net Income Before Tax	17,602	19,058	18,179	-4.61%	3.28%
Profit After Tax & Minority Interest (PATMI)	12,702	13,766	13,197	-4.13%	3.90%





# Key Liquidity Highlight in 1Q25

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Loan-Deposit Ratio (LDR) & Macroprudential Intermediation Ratio (MIR)



1Q20 2Q20 3Q20 4Q20 1Q21 2Q21 3Q21 4Q21 1Q22 2Q22 3Q22 4Q22 1Q23 2Q23 3Q23 4Q23 1Q24 2Q24 3Q24 4Q24 1Q25

### Liquidity Coverage Ratio (LCR) & Net Stable Funding Ratio (NSFR)



#### Notes: MIR : Macroprudential Intermediation Ratio, defined as Total Financing (Loan & Bonds) divided by Total Funding (3rd partyfunds & qualified wholesale funding) LCR : Liquidity Coverage Ratio, defined as High Quality Liquid Asset divided by Net Cash Outflow



NSFR : Net Stable Funding Ratio, defined as Bank's available stable funding ("ASF") divided by its required stable funding ("RSF")

# Key Profitability Ratios

Consolidated
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Ratios in %	FY22	FY23	FY24	1Q24	4Q24	1Q25	QoQ	YoY
PROFITABILITY				I QL-T	TQLT		ava	
NIM	5.47	5.48	5.15	5.07	5.27	4.80	-47bps	-27bps
Cost to Income Ratio	42.4	38.8	40.0	38.2	47.9	40.8	-7.11pts	2.59pts
Cost to Asset Ratio (annualized)	2.67	2.48	2.41	2.42	2.80	2.46	-34bps	4bps
Non-Interest Income to Asset Ratio	1.89	1.95	1.84	1.77	1.88	1.84	-4bps	7bps
Cost of Credit	1.44	0.85	0.79	1.05	0.55	0.88	33bps	-17bps
RoA – after tax	2.21	2.64	2.42	2.34	2.23	2.16	-7bps	-18bps
RoRWA – after tax	3.63	4.50	4.12	4.01	4.07	3.57	-50bps	-44bps
RoE – after tax <sup>a)</sup>	19.7	23.2	21.2	19.7	19.5	18.9	-64bps	-73bps
FUNDING, LIQUIDITY & CAPITAL								
CASA Ratio	73.4	74.3	74.8	74.4	74.8	72.6	-2.22pts	-1.76pts
Loan to Deposit Ratio (LDR) – Bank Entity <sup>b)</sup>	78.3	85.8	95.1	88.2	95.1	92.5	-2.60pts	4.25pts
Loan to Funding Ratio (LFR)	72.8	78.0	82.9	80.0	82.9	82.3	-56bps	2.34pts
Deposit to Interest Bearing Liabilities Ratio	90.2	88.0	84.3	87.6	84.3	86.1	1.80pts	-1.49pts
Tier-1 Capital	18.6	20.8	19.6	18.7	19.6	17.3	-2.31pts	-1.40pts
CAR	19.7	22.0	20.8	19.9	20.8	18.5	-2.32pts	-1.40pts
ASSET QUALITY								
NPL Ratio	1.92	1.19	1.12	1.17	1.12	1.17	5bps	-
Special Mention Loan Ratio	3.76	3.89	3.17	4.02	3.17	3.23	6bps	-79bps
Coll. 1 Restructured Loan Ratio – incl. Covid Restructured	6.19	3.54	2.47	3.24	2.47	2.81	34bps	-43bps
Loan at Risk Ratio	11.9	8.62	6.76	8.43	6.76	7.21	45bps	-1.22pts
NPL Coverage	285	326	271	318	271	265	-5.84pts	-52.4pts
Loan at Risk Coverage	46.4	45.3	45.0	44.5	45.0	43.0	-2.04pts	-1.50pts



Notes: a) ROE = PATMI / YTD average monthly equity excluding minority interest b) Exclude Loan from Multi-finance Subsidiaries and Loan to Bank



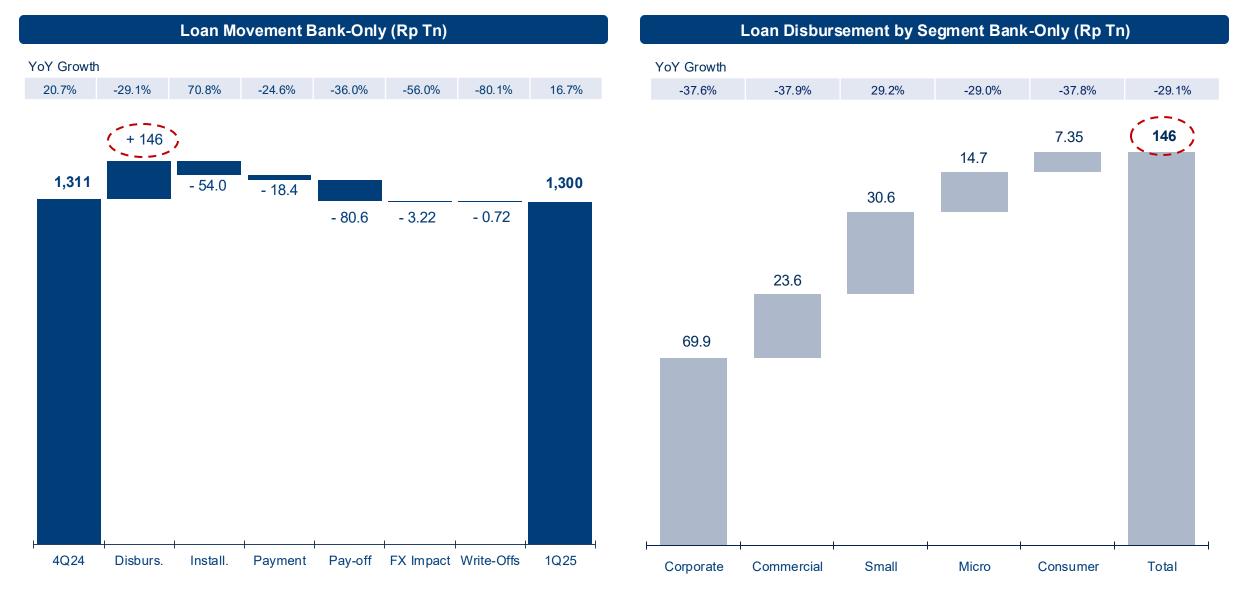
# Consolidated Loan & Deposit Breakdown

Loan Breakdown (Rp Tn)								Thi	rd-Party-Fเ	und Break	down (Rp 1	Γn)				
■ Corporate <sup>a</sup> ■ Micro & Pa			Commercial Consumer	SME Subsi		Break down	QoQ	ΥοΥ		rrent Account ne Deposit		avings Accoun <sup>.</sup> ubsidiaries <sup>b)</sup>	t	Break down	QoQ	ΥοΥ
			1,590	1,671	1,672	100%	0.11%	16.5%		1,651	1,667	1,699	1,749	100%	2.93%	11.2%
1,436		532	349	360	369	22.1%	2.61%	14.8%	1,572	338	344	372	365	20.9%	-1.90%	7.53%
322		36	118	123	122	7.29%	-0.72%	6.42%	339	330						
115		16 74	184	188 <b>87</b>	192 85	11.5% 5.06%	2.27% -2.34%	13.0% 8.68%	253	267	286	261	318	18.2%	21.5%	25.4%
170 78		82	84 275	293	296	17.7%	1.10%	21.1%		488	495	515	532	30.4%	3.47%	12.8%
244	2	262							472							
507	5	561	581	620	608	36.4%	-1.95%	20.0%	507	558	543	551	534	30.5%	-3.13%	5.28%
Mar-24	Jun	า-24	Sep-24	Dec-24	Mar-25	_			Mar-24	Jun-24	Sep-24	Dec-24	Mar-25			



Notes: a) includes Institutional Banking and International Banking indonesia b) as of Mar-25, CASA Ratio for BSI is 61.0% & Mantap is 21.1% vs. Mandiri Bank-Only 77.1%. Bringing Consolidated CASA Ratio to 72.6%.

# Bank-Only Loan Movement Analysis

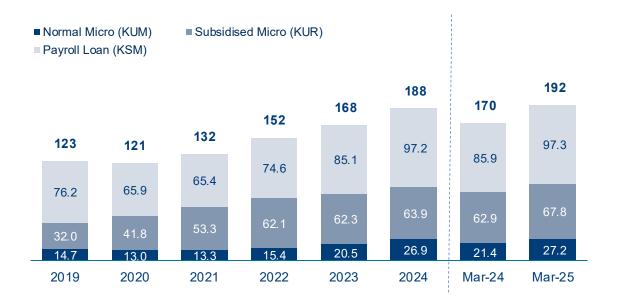






# Micro, Payroll & Consumer Loans

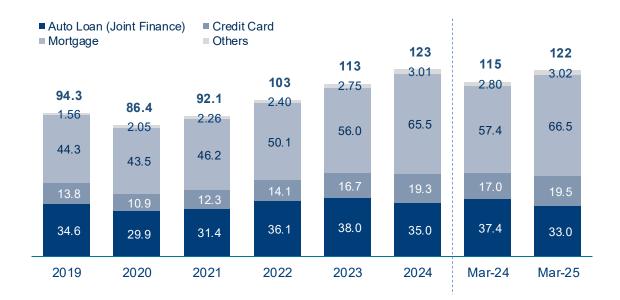
Micro & Payroll Loans (Rp Tn)



### Micro & Payroll Loan Growth as of Mar-25

Loan Type	% to Consolidated Loan	% to Bank-Only Loan	% to Micro & Payroll	YoY (%)
Normal Micro (KUM)	1.63	2.09	14.2	27.2
Subsidised Micro (KUR)	4.05	5.20	35.2	7.71
Payroll Loan (KSM)	5.82	7.47	50.6	13.3
Total Micro + Payroll	11.5	14.8	100	13.0

### Consumer Loan Breakdown (Rp Tn)



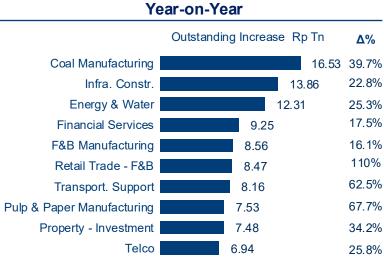
### Consumer Loan Growth Breakdown as of Mar-25

Loan Type	% to Consolidated Loan	% to Bank- Only Loan	% to Total Consumer Loan	YoY (%)
Mortgage	3.98	5.10	54.5	15.8
Credit Card	1.16	1.49	16.0	14.8
Auto Loan (JF)	1.97	2.53	27.0	-11.9
Others	0.18	0.23	2.47	7.68
Total Consumer	7.29	9.35	100	6.42



# Wholesale Segment (Corporate & Commercial) Analysis by Industries

### Top 10 Industries **Contributing to Wholesale** (Corporate + Commercial) Loan Growth in Mar-25



### Quarter-on-Quarter

Outstanding Increase Rp Tn							
	- <b>5</b> 1						
Infra. Constr.		8.06	12.1%				
Pulp & Paper Manufacturing	2.43		15.0%				
Energy & Water	2.32		3.97%				
Metal Mining	2.02		3.70%				
Retail Trade - F&B	1.59		10.9%				
Property - Investment	1.22		4.33%				
Wholesal Trade - F&B	0.99		9.74%				
Water Transport. Serv	0.98		2.75%				
Shipyard Manufacturing	0.89		16.0%				
Trading - CPO	0.74		50.3%				

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Top 10 Industries <b>Contributing to</b> Corporate Loan Growth in Mar-25										
Year-on-Year										
Outstanding Increase Rp Tn ∆%										
Infra. Constr.			13.39	23.5%						
Energy & Water		28.6%								
Retail Trade - F&B	Retail Trade - F&B 8.48									
Transport. Support		7.74		68.2%						
Coal Manufacturing		7.62		22.6%						
Pulp & Paper Manufacturing		7.04		87.3%						
Financial Services		6.41		17.5%						
Telco 6.12										
F&B Manufacturing 6.01										
Property - Investment 5.75										

### Quarter-on-Quarter

#### Outstanding Increase Rp Tn **Δ%**

12.3%

19.1%

11.2%

10.1%

2.68%

9.99%

57.2%

48.8%

370%

0.75%

Infra. Constr.		7.68
Pulp & Paper Manufacturing	2.43	
Retail Trade - F&B	1.60	
Property - Investment	1.34	
Metal Mining	1.15	
Wholesal Trade - F&B	0.85	
Trading - CPO	0.74	
Retail Trade - Household	. 0.47	
Non-Metal Mining	0.38	
Energy & Water	0.33	

#### Top 10 Industries **Contributing to Commercial** Loan Growth in Mar-25

Year-on-Year								
	Outsta	anding Incr	ease	Rp Tn	Δ%			
Coal Manufacturing				8.91	112%			
Metal Mining			6.61		112%			
Oil & Gas		3.99			371%			
Financial Services		2.84			17.6%			
F&B Manufacturing		2.55			21.9%			
Energy & Water		2.36			17.1%			
Land Transport.		2.31			53.5%			
Water Transport. Serv		2.27			8.06%			
Mining Services		2.13			32.1%			
Palm Plantation & CPO		2.11			4.06%			

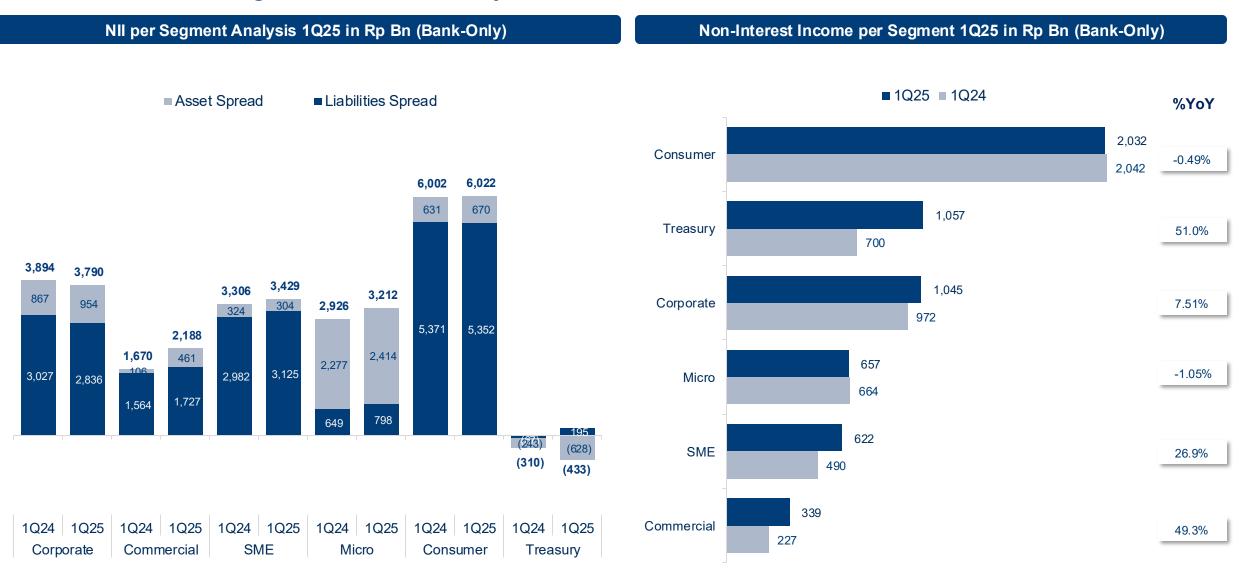
### Quarter-on-Quarter

Outstanding Increase Rp Tn	Δ%
Energy & Water 1.99	14.1%
Water Transport. Serv 1.29	4.42%
Shipyard Manufacturing 0.87	17.7%
Metal Mining 0.87	7.46%
Mining Services 0.44	5.29%
Metal Manufacturing & Trade 🗾 0.41	10.3%
Infra. Constr. 📃 0.38	9.12%
Fertilizer Manufacturing 📕 0.28	6.89%
Non-Financial Services 📕 0.26	5.69%
Coal Manufacturing 📕 0.25	1.53%



# Notes: All figures are using Bank-Only loan Exclude loan to Gov. of Indonesia

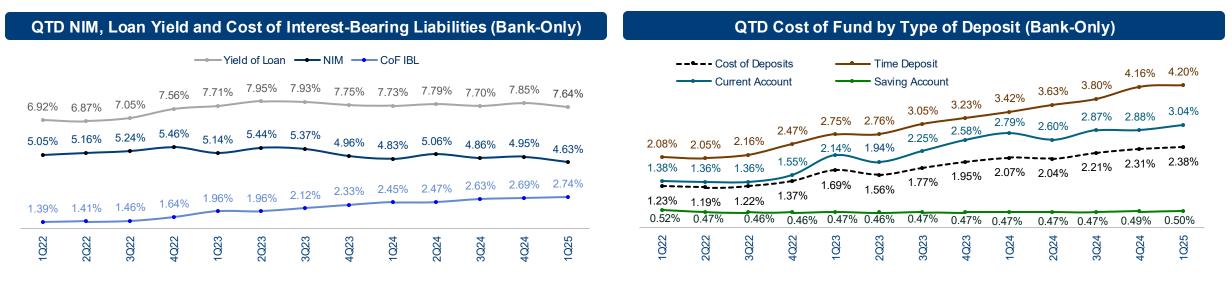
# Balanced Earnings Contribution by Business Units



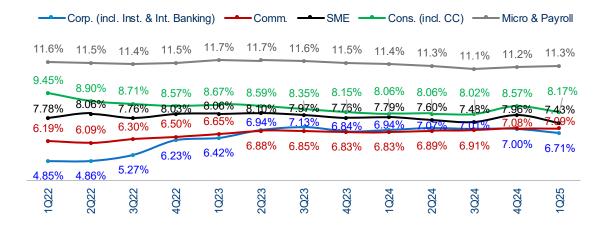




# Net Interest Margin Trend Analysis

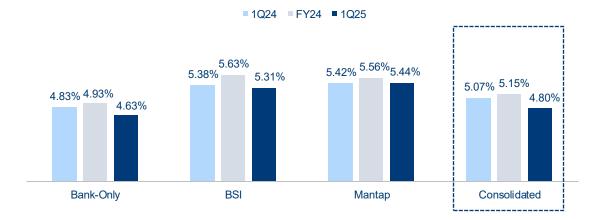


### QTD Loan Yield per Segment (Bank-Only)



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YTD NIM Analysis – Bank-Only, Banks Subsidiaries and Consolidated



31 | mand

Notes: Consolidated NIM is calculated by using average monthly balance approach Bank-only NIM, Loan Yield, and Cost of Funds are calculated by using average daily balance approach **INDONESIA** 

# Non-Interest Income Analysis

32 | mandiri

Non-II Breakdown (Rp Bn)	1Q24	4Q24	1Q25	% to Total	QoQ	YoY
Loan Related Fee	827	1,033	970	8.63%	-6.10%	17.2%
Deposit Related and Remittance Fee	1,048	1,105	1,123	9.99%	1.59%	7.13%
Credit Card	366	451	492	4.38%	9.03%	34.3%
Mutual Fund & Bancassurance	148	180	156	1.39%	-13.6%	5.32%
KOPRA Fee	558	654	575	5.12%	-12.1%	3.04%
E-Channel	1,055	1,320	1,200	10.7%	-9.08%	13.8%
АТМ	111	128	126	1.12%	-1.87%	13.5%
Livin' App <sup>a)</sup>	557	765	667	5.93%	-12.9%	19.8%
Other E-Channel	387	426	407	3.62%	-4.43%	5.12%
Recurring Non-Interest Income	4,002	4,744	4,516	40.2%	-4.81%	12.8%
Fixed Income, FX & Derivatives	1,118	1,496	1,606	14.3%	7.45%	43.7%
FX & Derivatives	568	793	797	7.08%	0.45%	40.3%
Fixed Income	550	702	810	7.20%	15.4%	47.2%
Cash Recoveries	1,494	1,795	1,686	15.0%	-6.12%	12.8%
Other Income	279	142	89	0.79%	-37.8%	-68.3%
Non-Recurring Non-Interest Income	2,891	3,433	3,380	30.1%	-1.52%	16.9%
Total Non-Interest Income (Bank-Only)	6,894	8,177	7,897	70.2%	-3.43%	14.5%
Subsidiaries <sup>a)</sup>	2,690	3,353	3,348	29.8%	-0.16%	24.5%
Total Non-Interest Income (Consolidated)	9,584	11,530	11,244	100%	-2.48%	17.3%
Non-Interest Income to Revenue Ratio	27.9%	28.9%	30.2%			



# **Operating Expense Trend Analysis**

**Operating Expense Highlights** 

#### -CIR Consol (%) -Cost to Asset Consol (%) - Cost to Asset Bank Only (%) 47.6% 45.9% 45.2% 43.9% 42.4% 40.8% 40.0% 38.8% 38.2% 44.6% 42.4% 42.0% 40.4% 38.2% 38.2% 3.12% 3.04% 35.0% 34.3% 34.3% 2.89% 2.85% 2.67% 2.48% 2.46% 2.41% 2.42% 2.79% 2.72% 2.54% 2.47% 2.21% 2.10% 2.08% 2.04% 1.99% 58.6 53.9 53.3 8.10 49.1 6.52 6.71 44.5 6.94 40.1 5.96 37.7 5.22 4.77 24.4 15.2 13.1 1.93 1.73 16.6 17.6 18.9 19.5 22.1 22.7 26.5 5.34 6.06 FY18 FY19 FY20 1Q25 FY21 FY22 FY23 FY24 1Q24

■ G&A Expenses (Rp Tn) ■ Personnel Expenses (Rp Tn) ■ Other Expense (Rp Tn)

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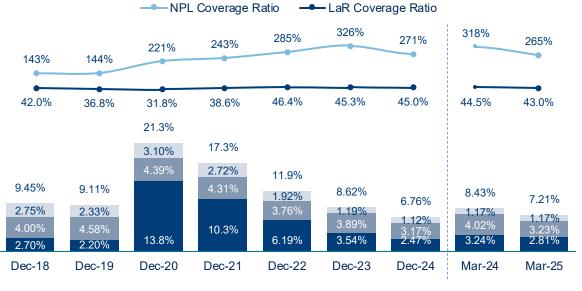
	4004	1024 1024		Grov	Growth	
Rp Bn	1Q24	4Q24	1Q25	QoQ	YoY	%
Base Salary	1,417	1,382	1,478	6.96%	4.30%	9.74%
Other Allowances	2,510	1,554	3,450	122%	37.4%	22.7%
Training	63	161	59	-63.1%	-6.20%	0.39%
Bank-Only Personnel Expenses	3,990	3,096	4,987	61.1%	25.0%	32.9%
IT & telecoms	539	1,224	604	-50.6%	12.0%	3.98%
Occupancy Related	709	1,550	755	-51.3%	6.54%	4.98%
Promo & Sponsor	327	706	363	-48.6%	10.9%	2.39%
Transport & Travel	144	179	154	-13.7%	7.23%	1.02%
Goods, Prof. Svc. & Other	828	1,626	818	-49.7%	-1.24%	5.39%
Employee Related	706	1,468	905	-38.3%	28.2%	5.97%
Bank-Only G&A Expenses	3,254	6,754	3,599	-46.7%	10.6%	23.7%
Bank-Only Other Expenses	1,263	2,231	1,411	-36.7%	11.7%	9.30%
Bank-Only OPEX (a)	8,507	12,081	9,998	-17.2%	17.5%	65.9%
Subsidiaries - Personnel Expense	2,056	2,744	2,191	-20.1%	6.58%	14.4%
Subsidiaries - G&A Expense	2,081	3,084	2,464	-20.1%	18.4%	16.2%
Subsidiaries - Others Expense	468	864	516	-40.3%	10.2%	3.40%
Subsidiaries OPEX (b)	4,606	6,692	5,171	-22.7%	12.3%	34.1%
Consolidated - Personnel Expense	6,046	5,840	7,178	22.9%	18.7%	47.3%
Consolidated - G&A Expense	5,335	9,839	6,064	-38.4%	13.7%	40.0%
Consolidated - Other Expense	1,731	3,095	1,927	-37.7%	11.3%	12.7%
Consolidated OPEX (a+b)	13,112	18,773	15,169	-19.2%	15.7%	100%





# Asset Quality Key Highlights

### Loan at Risk Ratio Breakdown & Coverage (Consolidated)



■Cat. 1 Restru ■Cat 2 ■NPL

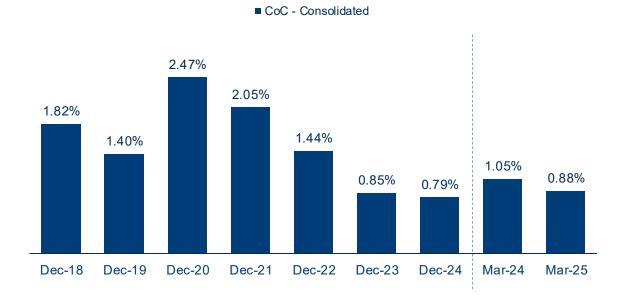
### 1Q 2025 Loan Loss Reserve (Bank-Only, Rp Tn)

Stage	Loan Loss Reserve (LLR)	Loan Loss Reserve (LLR) Total Loan	
1	9.05	1,197	0.76%
2	17.0	84.6	20.1%
3	13.0	21.2	61.3%
Total	39.1	1,303	3.00%

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### Gross CoC (Consolidated, YTD annualized)



#### 1Q 2025 Loan Stage Profile by Segment (Bank-Only)

Stage	Corporate	Commercial	SME	Micro & Payroll	Consumer
1	89.9%	91.5%	95.9%	95.3%	94.2%
2	8.39%	7.42%	3.11%	2.46%	3.51%
3	1.67%	1.08%	0.96%	2.23%	2.28%
Total	100%	100%	100%	100%	100%





# Write-Offs, Recoveries and NPL Trend



### NPL by Segment – Bank Only & Subsidiaries

Commont	NPL /	Amount (R	p Tn)	NPL Ratio (%)			QoQ	YoY
Segment	1Q24	4Q24	1Q25	1Q24	4Q24	1Q25	(bps)	(bps)
Corp.	1.24	2.26	2.26	0.24	0.36	0.37	1	13
Comm.	3.87	3.23	3.21	1.58	1.10	1.08	-2	13
New	0.11	0.05	0.05	0.06	0.02	0.02	0	-4
Legacy	3.77	3.18	3.16	5.07	4.04	4.08	4	-99
SME	0.80	0.80	0.80	1.02	0.92	0.95	3	-8
Micro & Payroll	2.80	3.65	4.17	1.65	1.94	2.17	23	52
Consumer	2.56	2.67	2.61	2.23	2.18	2.14	-4	-9
Bank Only <sup>c)</sup>	11.3	12.6	13.1	1.02	0.97	1.01	4	-1
Subsidiaries	5.44	6.02	6.31	1.69	1.63	1.68	5	-1
Consolidated <sup>c)</sup>	16.7	18.6	19.4	1.17	1.12	1.17	5	0

Net NPL Formation <sup>b)</sup> (%) – Bank Only								
	Corp	Comm	SME	Micro & Payroll	Cons	Total Bank Only		
2019	0.07	4.22	3.41	2.18	2.88	1.80		
2020	1.20	4.67	1.80	2.27	3.52	2.37		
2021	0.16	3.27	2.27	2.79	3.07	1.69		
2022	0.07	1.69	2.79	2.75	2.64	1.32		
2023	0.22	0.67	2.55	3.53	4.10	1.45		
2024	0.27	0.37	1.52	4.01	3.64	1.27		
1Q24	0.00	1.07	2.79	4.67	4.37	1.57		
1Q25	0.00	0.12	0.40	2.96	3.10	0.78		

### NPL Movement (Rp Tn) – Bank Only

1Q24	2Q24	3Q24	4Q24	1Q25
5.6	5.1	5.5	5.4	5.5
0.6	1.7	0.1	0.2	0.1
0.0	0.1	0.0	0.0	0.0
0.1	0.0	0.0	0.1	0.0
1.1	1.2	0.0	0.1	0.0
0.0	0.0	-0.1	0.0	0.0
5.1	5.5	5.4	5.5	5.5
5.4	6.2	6.5	6.6	7.1
4.3	4.2	3.4	3.3	3.1
0.6	0.8	0.6	0.7	0.7
0.4	0.4	0.6	0.6	0.5
2.5	2.6	2.1	1.5	1.5
0.0	0.0	0.0	0.0	0.0
6.2	6.5	6.6	7.1	7.6
	5.6 0.6 0.0 0.1 1.1 0.0 5.1 5.4 4.3 0.6 0.4 2.5 0.0	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

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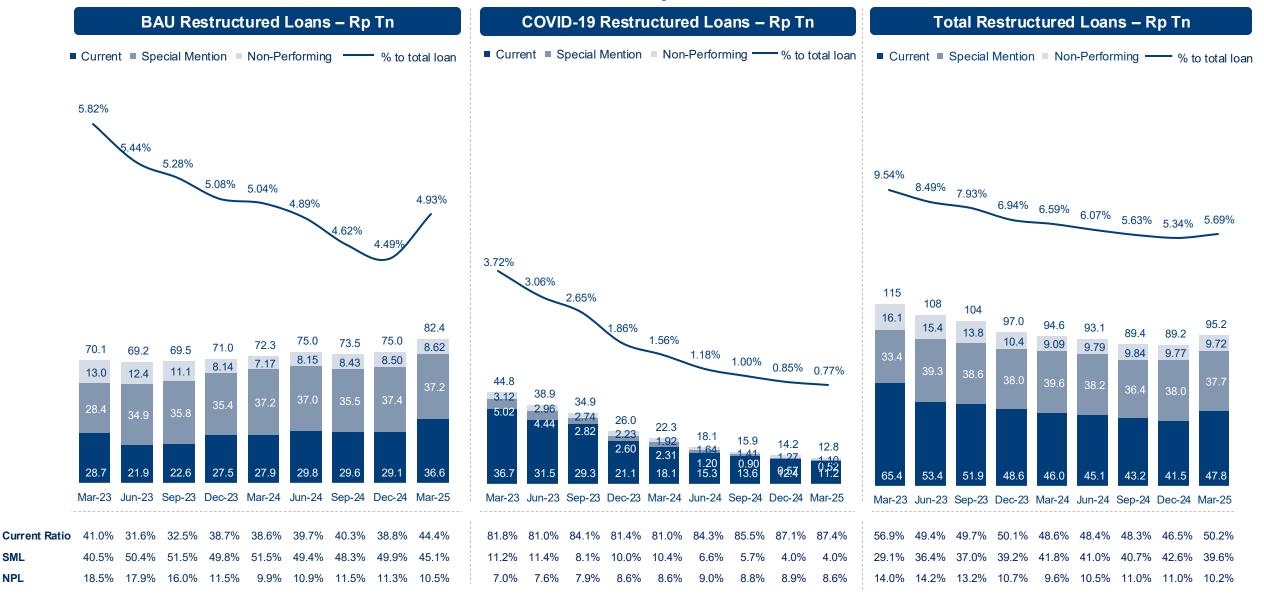


#### Notes: a) Recovery exclude penalty

b) Net NPL Formation = (Downgrade – Upgrade) / Average Balance Bank Only Loan

c) Exclude Loan to Bank

# **Consolidated Restructured Loan Trend Analysis**

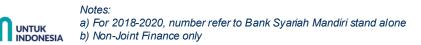


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# Provisioning by Segments

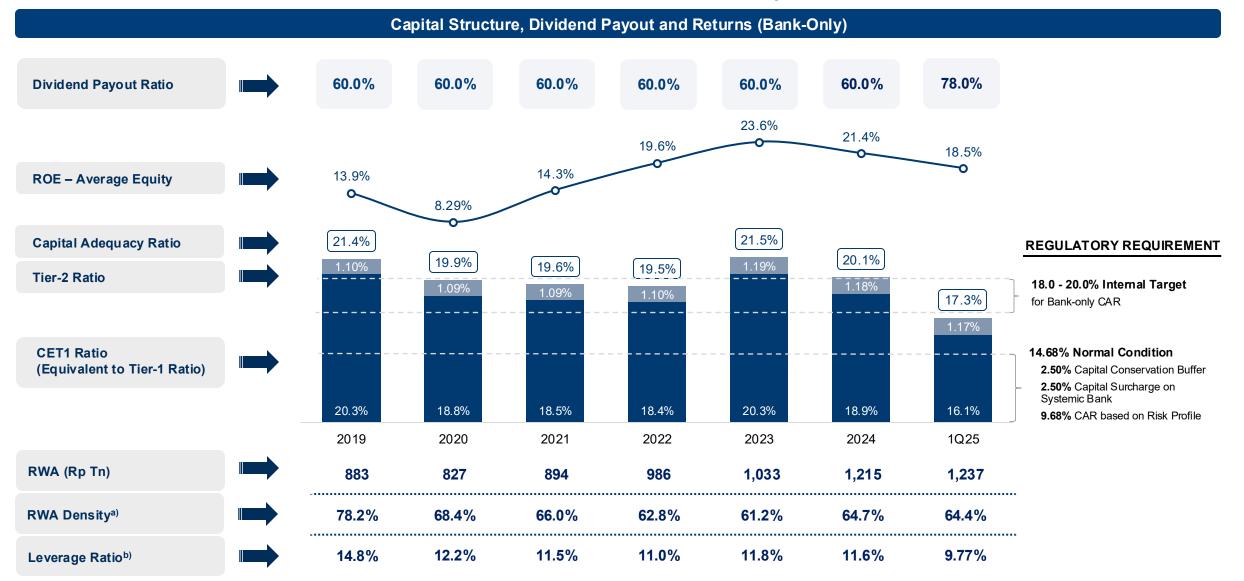
Business Segments		Cost of Credit (%)												
	2019	2020	2021	2022	2023	2024	1Q25	2019	2020	2021	2022	2023	2024	1Q25
Corporate	40.07	35.54	35.25	34.44	35.03	37.14	36.38	0.35	1.08	1.26	0.28	(0.23)	(0.05)	0.30
Commercial	16.74	16.41	16.55	16.33	17.02	17.53	17.71	2.54	3.35	2.73	1.14	(0.76)	(0.21)	0.16
SME	6.51	5.74	5.73	5.61	5.49	5.18	5.06	3.16	2.15	1.55	1.84	1.16	0.20	0.05
Micro & Payroll	13.55	12.51	12.56	12.65	12.01	11.26	11.50	1.69	3.05	2.58	2.78	2.69	2.36	1.84
Consumer	10.22	9.31	8.03	8.35	8.11	7.35	7.29	2.09	4.38	2.29	2.37	3.58	2.95	2.77
Total Bank-Only	87.32	79.15	78.86	77.58	77.66	78.46	77.94	1.31	2.31	1.91	1.21	0.63	0.62	0.71
Bank Syariah Indonesia <sup>a)</sup>	8.28	16.08	16.22	17.28	17.19	16.67	17.17	2.10	2.30	2.35	1.96	1.13	0.83	0.92
Mandiri Taspen	2.24	2.66	2.99	3.07	2.96	2.77	2.82	0.50	1.60	2.61	1.80	0.75	0.11	0.19
Mandiri Tunas Finance <sup>b)</sup>	1.88	1.85	1.73	1.87	2.01	1.96	1.92	2.60	4.30	3.68	1.94	2.04	2.72	4.05
Mandiri Utama Finance <sup>b)</sup>	0.51	0.50	0.55	0.55	0.69	0.83	0.85	3.40	3.80	4.19	4.68	6.42	4.34	5.24
Total Subsidiaries	12.91	21.09	21.48	22.76	22.85	22.23	22.77	1.90	2.50	2.54	2.00	1.30	1.02	1.27
Elimination	(0.22)	(0.24)	(0.34)	(0.34)	(0.51)	(0.69)	(0.69)							
Total Consolidated	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1.40	2.47	2.05	1.44	0.85	0.79	0.88



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# CAR and CET1 Ratios Are Well Above Minimum Requirement



#### Notes:

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a) RWA Density = Total RWA divided by Total Asset

b) Based on OJK Regulation No. 31/POJK.03/2019, Leverage Ratio = Tier 1 Capital divided by Total Exposure (On Balance Sheet Exposure + Derivatives Exposure + Securities Financing Transaction Exposure + Other Off-Balance Sheet Exposures)



# Digital Innovations & Performance

kopra

livin

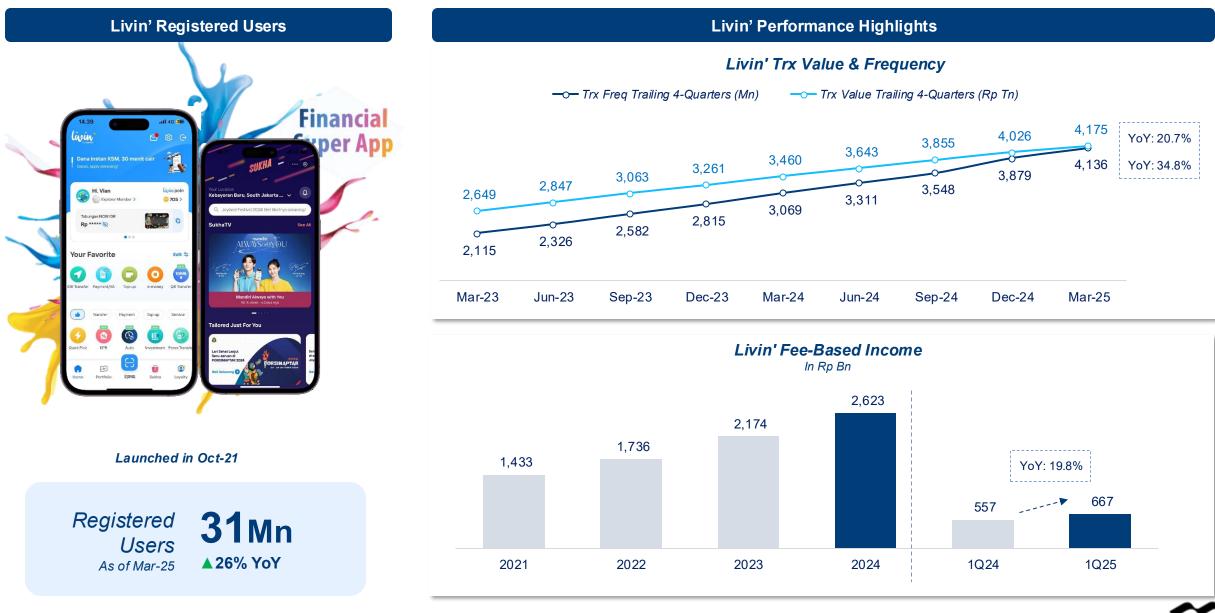
livin

**köpra** 

livin

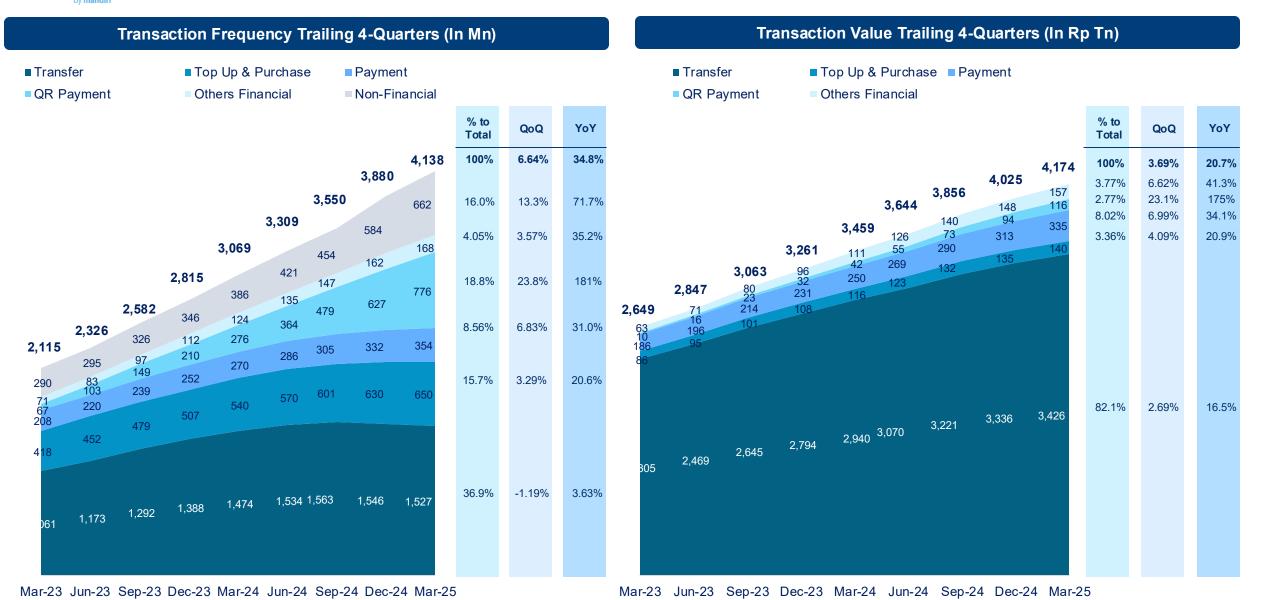
livin' merchant

# General Performance Highlights



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# win' Strong Transactional Growth: An Evidence of a Solid Franchise





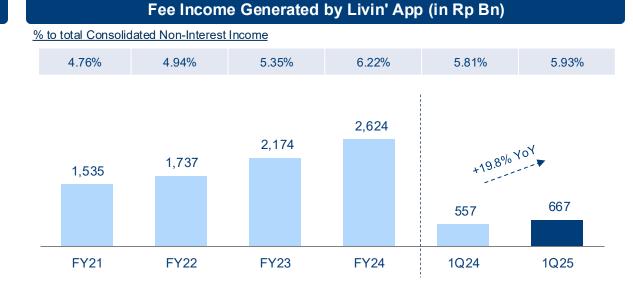


# Quality Livin' Users Driving Strong Growth of Fee Generating Transactions

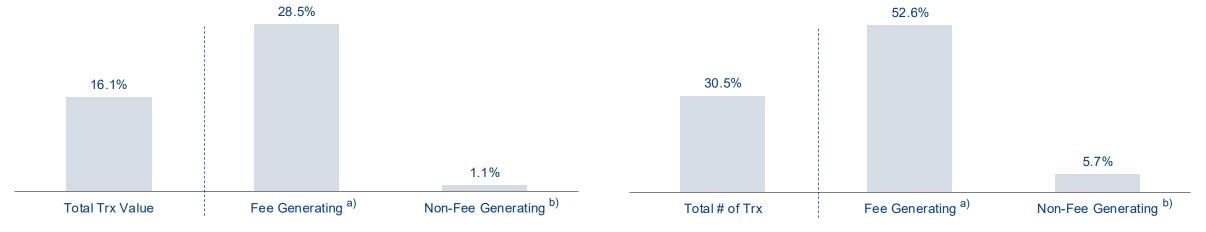
# of Users Registered in Livin' App (in Mn)



Growth of Transaction Value in 1Q25 (% YoY)



#### Growth in # of Transaction Volume (% YoY)



#### Notes:

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a) Example of fee generating transactions: Payment (including QRIS), Powercash, e-Wallet Top-up, Interbank Transfers, Bond investment, etc.

b) Example of non-fee generating transactions: Cardless withdrawal at ATM, E-money, Opening Accounts, Transfer Inhouse, etc.

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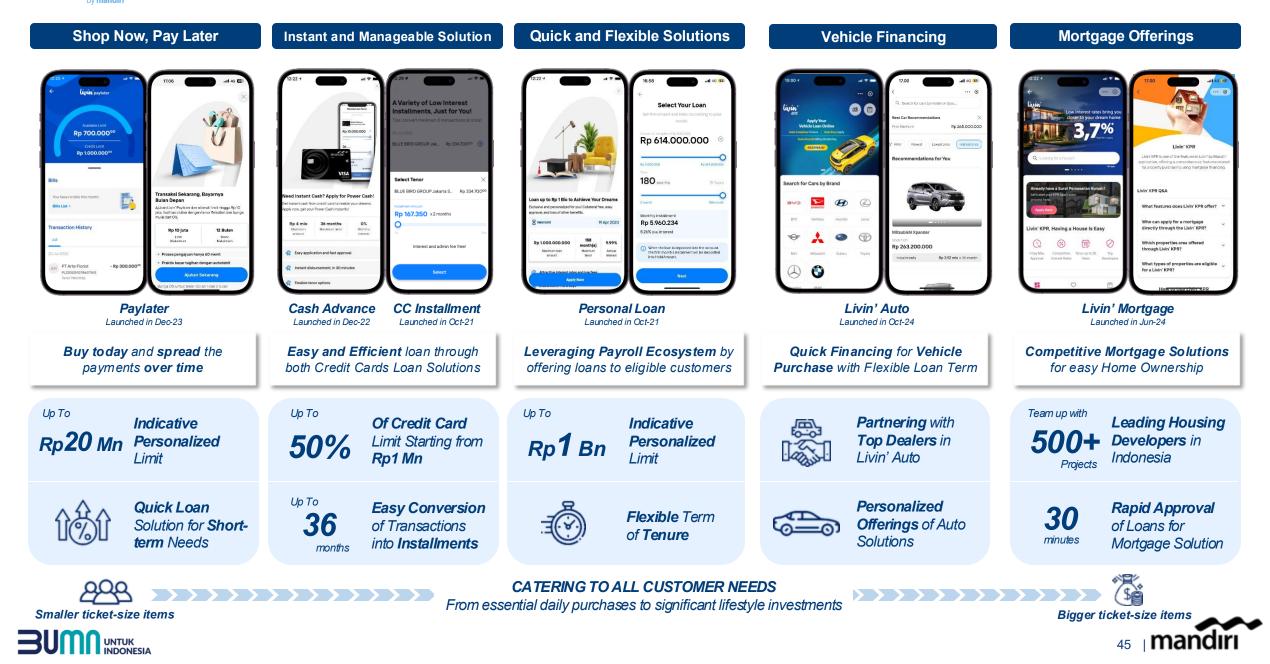
# Consistently Supporting Balance Sheet Growth Through Loans and Deposits



Notes: a) D UNTUK b) C Source: Indonesian Banking Statistics, Latest Industry Savings Data as of Jan-25



# Offering Extensive Range of Retail Lending Products





Rp 105.300.000°

Rp 15.300.000

Mandiri Investa Saham

Ro 150.000<sup>34</sup>

Pendapatan Tetap

0

Money Marke

30.000.000

Rp 500.000°

Smart Top-ups & Pre-Login

-Loss.

 $\Box$ 

ARIAN

-Wallet

Rp 5.378

Pay Popular e-Commerce & Ticke

Special For Mandirian

Rp 2.36

O ovo

.



growin

Rp 21,750,741

(2) Withdraw

1

7,000 25(+0.36%)

138

Good Morning, Livia Mandira

Rp 25,045,842

Deposit

C

Stock Investment

Your Stocks

#### **Multicurrency Solutions & Seamless Cross-Border Transfer**

Select Currency

4

Tab Multiccy Main USD

EUR

. JPY

USD 10<sup>44</sup> USD 10<sup>93</sup>

USD 07

USD 193

E USD

SGD

Confirm Account Opening

Open Account in Seconds, Available

EUF

• JPY

# GBP

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n 11 Currencies

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Forex Transfer

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73.520.442\*\*

🕌 USD 💊

Total Fe

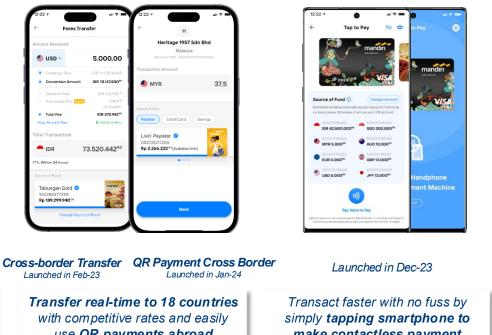
Within 24 hou

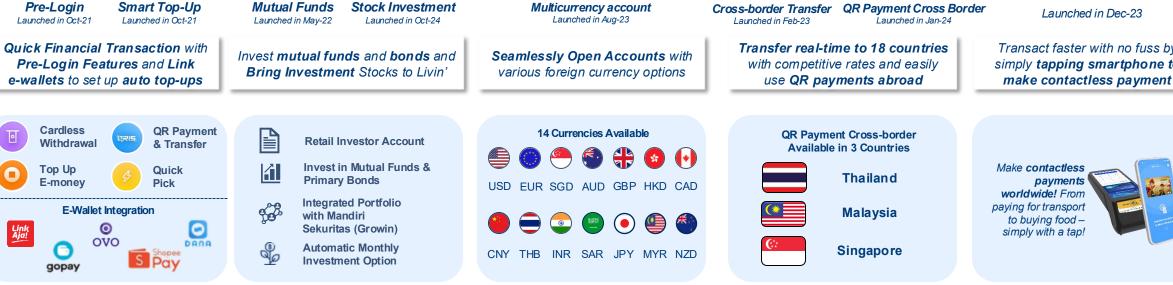
Tabungan Gold 🥝

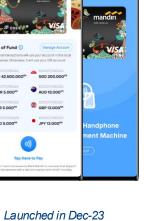
Rp 189.299.940°

Transaction Fee

Tap to Pay







Top Up

E-monev

6

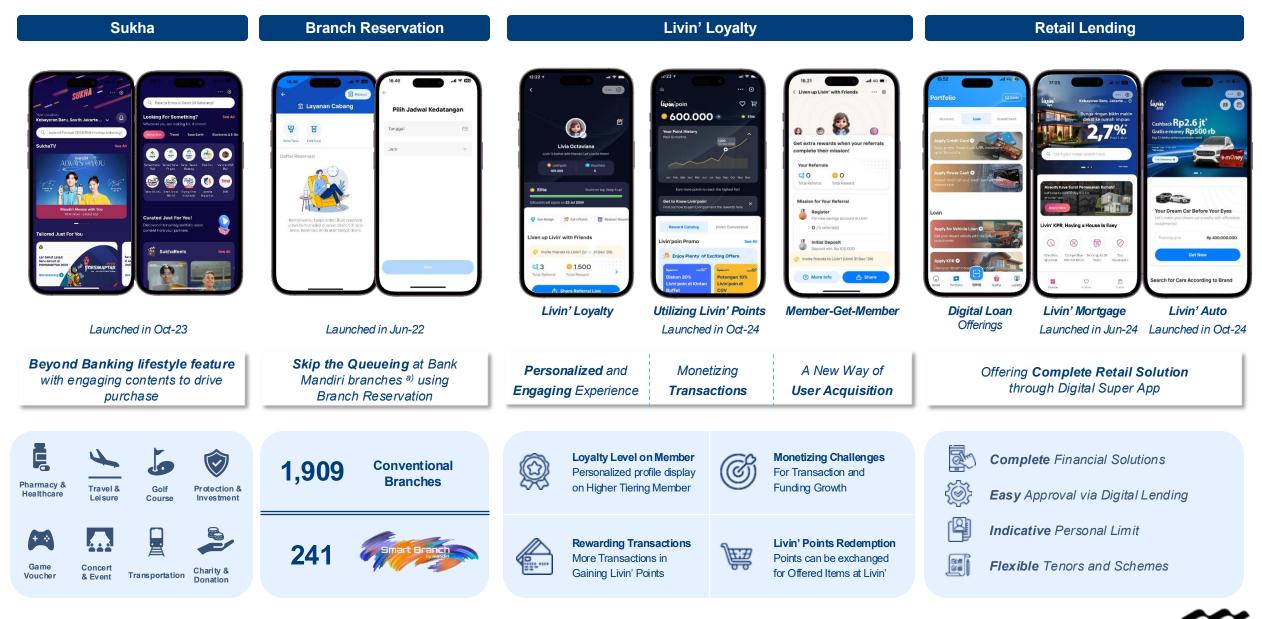
gopay

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Link Aja!







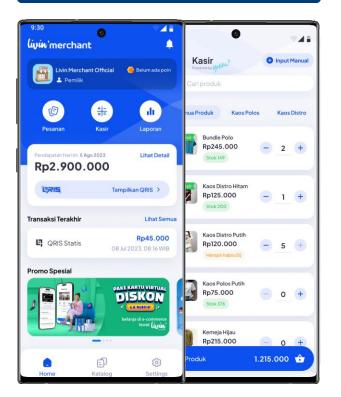
47 | mandi



# merchant Empowering Merchants: Your Mobile POS Powerhouse at Your Fingertips

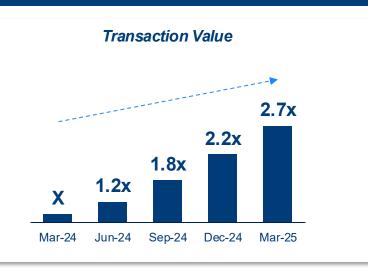
Livin' Merchant General Performance

#### Livin' Merchant App



Launched in Jun-23

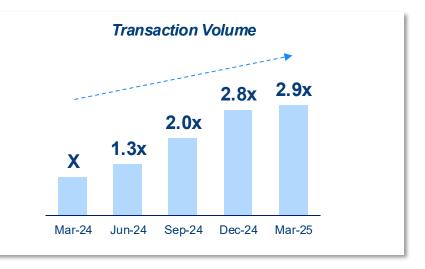




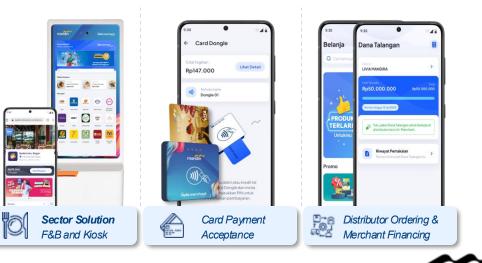
#### Value Propositions for MSME Merchants



Modern & Complete Point-of-Sales



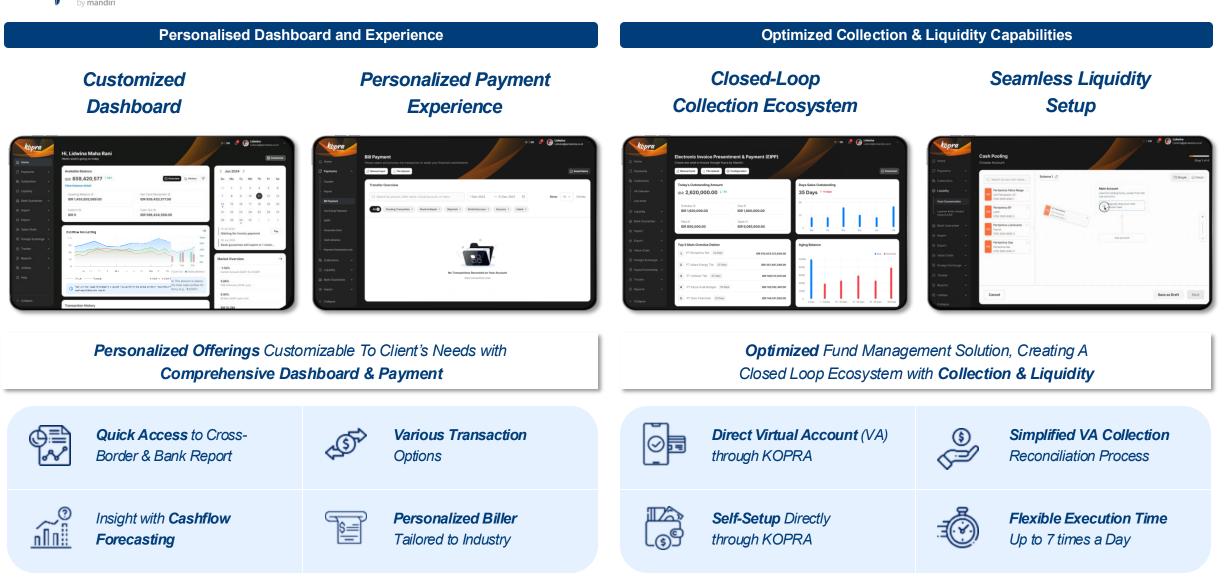
#### **Enriched Value Proposition**



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# *opra* Upgraded to Provide an Enhanced Customer Experience







# *kopra* General Performance Highlights

Providing **Comprehensive Wholesale Solutions**, Covering Wide-range of Clients' Needs

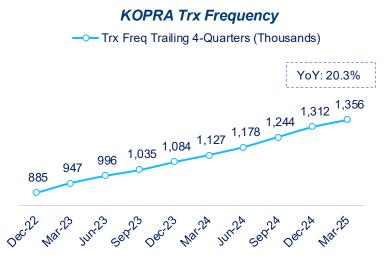


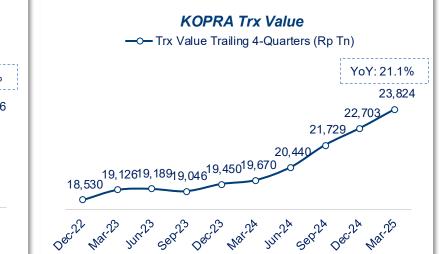
Offering corporate treasurers cashflow & liquidity management with Cash & Treasury Solutions

Enabling clients with working capital solutions through **Trade** Services & Supply Chain Financing

Generate valuable **insights** and better **risk management** for corporate clients

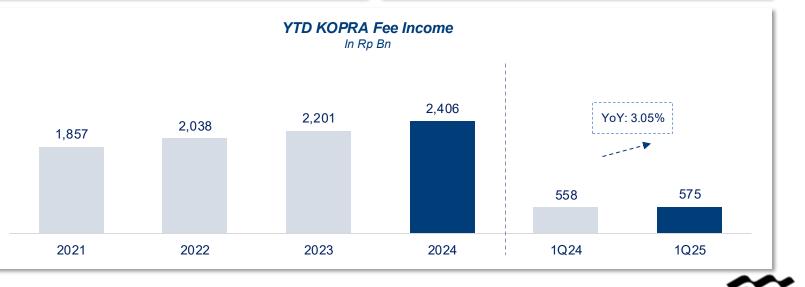
Bespoke Solutions catered to Industry-Specific demands across key sectors





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#### Kopra Performance Highlights





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**köpra** 

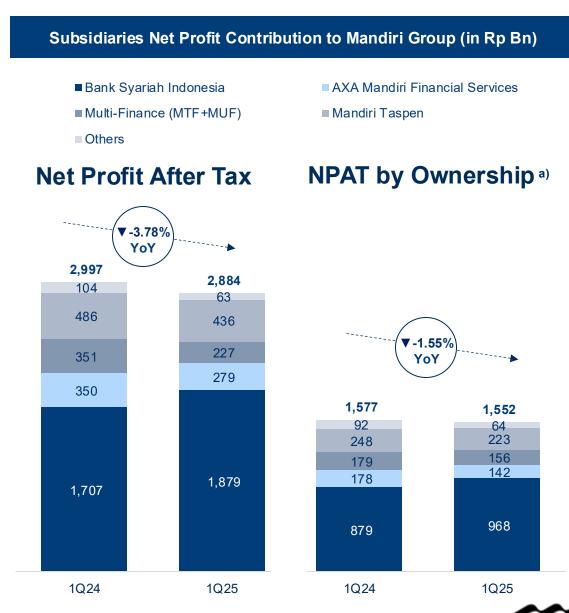
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## **Subsidiaries Performance Summary**

Subsidiaries	Ownership		Assets (in Rp	Bn)	Grow	th	as %
Subsidiaries	Ownership ·	1Q24	4Q24	1Q25	QoQ	ΥοΥ	to Total
Banking							
Bank Syariah Indonesia	51.5%	357,904	408,812	400,883	-1.94%	12.0%	69.8%
Mandiri Taspen	51.1%	63,657	66,233	67, 192	1.45%	5.55%	11.7%
Bank Mandiri Europe Limited	100%	3,655	4,222	3,963	-6.14%	8.44%	0.69%
Multi-Finance							
Mandiri Tunas Finance (MTF)	51.0%	31,480	34,451	33,621	-2.41%	6.80%	5.85%
Mandiri Utama Finance (MUF)	99.9%	12,070	15,048	15,568	3.46%	29.0%	2.71%
Insurance							
AXA Mandiri Financial Services	51.0%	41,956	41,912	41,616	-0.71%	-0.81%	7.24%
Mandiri Inhealth	20.0% <sup>b)</sup>	3,448	-	-	-	-	-
Securities, Venture Capi	tal & Others						
Mandiri Sekuritas	99.9%	6,194	3,733	5,510	47.6%	-11.0%	0.96%
Mandiri Capital	99.9%	5,170	5,968	6,037	1.16%	16.8%	1.05%
Mandiri Remittance	100%	28	33	34	2.89%	22.5%	0.01%
Total		525,560	580,411	574,425	-1.03%	9.30%	100%



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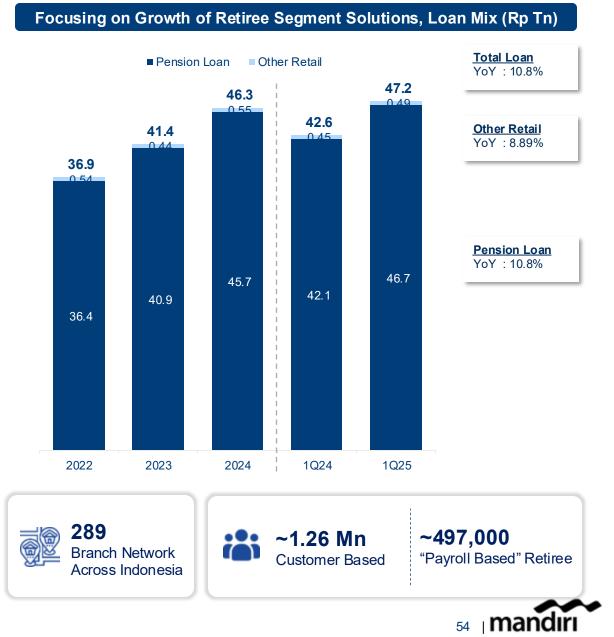
#### Notes:

a) Net Profit After Tax and Non-Controlling Interest
 b) As of 2Q24, Bank Mandiri's ownership in Mandiri

As of 2Q24, Bank Mandiri's ownership in Mandiri InHealth is reduced to 20% thus it is excluded in the Total Assets calculation

## Bank Mandiri Taspen

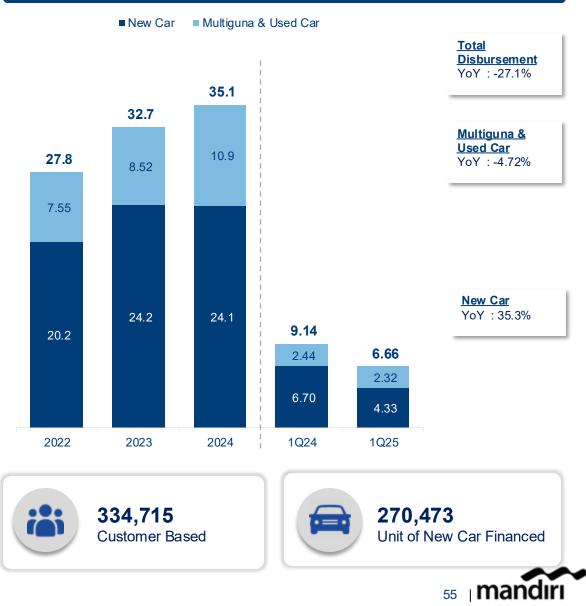
	ĸ	ey Fin	ancial M	etrics				
	FY23	FY24	YoY Growth	1Q24	4Q24	1Q25	QoQ Growth	YoY Growth
BALANCE SHEET (Rp Bn)								
Total Asset	60,542	66,233	9.40%	63,657	66,233	67,192	1.45%	5.55%
Loan	41,351	46,261	11.9%	42,586	46,261	47,188	2.00%	10.8%
Total Deposit	44,977	48,825	8.56%	45,776	48,825	49,595	1.58%	8.34%
Total Equity	6,416	7,771	21.1%	6,885	7,771	8,224	5.84%	19.4%
INCOME STATEMENT (Rp Bn)								
Net Interest Income	3,387	3,442	1.60%	811	889	885	-0.36%	9.23%
Non-Interest Income	385	412	6.99%	182	77	130	69.6%	-28.4%
Revenue	3,772	3,853	2.15%	992	965	1,015	5.19%	2.34%
Operating Expense	1,648	1,762	6.88%	354	508	432	-14.9%	22.0%
PPOP	2,124	2,092	-1.53%	638	458	583	27.4%	-8.58%
Net Profit	1,409	1,578	11.9%	486	352	436	23.7%	-10.3%
PROFITABILITY								
NIM	6.10%	5.56%	-0.54pts	5.42%	5.53%	5.44%	-0.09pts	0.02pt
CoC	0.75%	0.09%	-0.66pts	0.13%	-0.49%	0.19%	0.68pts	0.06pt
CIR	43.7%	45.7%	2.02pts	35.7%	52.6%	42.6%	-10.0pts	6.85pt
ROA	3.27%	3.28%	0.01pts	3.63%	3.29%	3.37%	0.08pts	-0.25pt
ROE	25.2%	22.9%	-2.31pts	26.6%	20.0%	22.3%	2.37pts	-4.21pt
FUNDING, LIQUIDITY & CAPITAL								
CASA Ratio	21.1%	23.3%	2.21pts	21.5%	23.3%	21.1%	-2.28pts	-0.48pt
LFR	89.1%	93.1%	3.99pts	90.3%	93.1%	93.5%	0.42pts	3.26pt
CAR	24.9%	27.4%	2.52pts	25.2%	27.4%	27.9%	0.47pts	2.72pt
ASSET QUALITY								
NPL Ratio	0.44%	0.38%	-0.06pts	0.33%	0.38%	0.47%	0.09pts	0.14pt
NPL Coverage	225%	175%	-49.2pts	277%	175%	151%	-24.2pts	-126pt



## Mandiri Tunas Finance

		Key F	inancial	Metrics				
	FY23	FY24	YoY Growth	1Q24	4Q24	1Q25	QoQ Growth	YoY Growth
BALANCE SHEET (Rp Bn)								
Total Asset	29,727	34,451	15.9%	31,480	34,451	33,621	-2.41%	6.80%
Loan	53,061	60,643	14.3%	55,637	60,643	59,376	-2.09%	6.72%
% to Mandiri Loans (%)	3.80%	3.63%	-0.17pts	3.88%	3.63%	3.55%	-0.08pts	-0.33pt
Total Equity	4,029	4,864	20.7%	4,300	4,864	5,016	3.11%	16.7%
INCOME STATEMENT (Rp Bn)								
Net Interest Income	2,144	2,219	3.49%	521	620	480	-22.5%	-7.75%
Non-Interest Income	1,007	1,452	44.2%	283	543	356	-34.3%	26.0%
Revenue	3,151	3,671	16.5%	804	1,163	837	-28.0%	4.11%
Operating Expense	1,143	1,183	3.51%	304	269	283	5.49%	-6.76%
PPOP	2,008	2,488	23.9%	500	894	553	-38.1%	10.7%
Net Profit	1,161	1,172	0.92%	276	378	145	-61.5%	-47.3%
% to Mandiri NPAT (%)	2.11%	2.10%	-0.01pts	2.17%	2.10%	0.21%	-1.89pts	-1.96pt
PROFITABILITY								
AR Loss Ratio	2.71%	3.32%	0.61pts	2.94%	4.45%	3.70%	-0.75pts	0.76pt
NIM	4.41%	3.87%	-0.54pts	3.86%	4.14%	3.26%	-0.88pts	-0.60pt
CoC	2.04%	3.09%	1.05pts	1.98%	5.05%	4.52%	-0.53pts	2.54pt
CIR	36.3%	32.2%	-4.07pts	37.8%	19.5%	33.9%	14.3pts	-3.94pt
ROA	5.66%	4.55%	-1.11pts	4.64%	5.24%	2.20%	-3.04pts	-2.44pt
ROE	33.1%	26.6%	-6.49pts	26.5%	32.9%	11.7%	-21.1pts	-14.8pt
CAPITAL & ASSET QUALITY								
DER <sup>a)</sup>	5.90x	5.79x	-0.11x	5.79x	5.79x	5.48x	-0.31x	-0.31
NPL ratio	0.81%	1.13%	0.32pts	0.89%	1.13%	1.31%	0.18pts	0.42pt
NPL Coverage	213%	172%	-40.3pts	204%	172%	117%	-54.9pts	-86.9pt

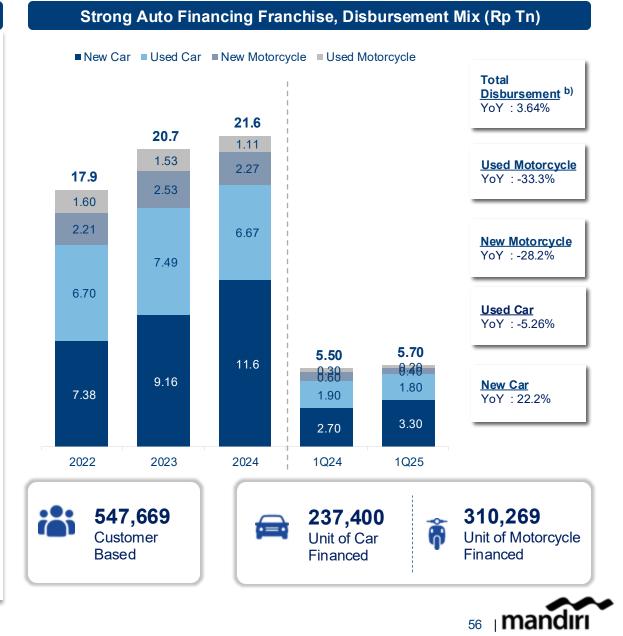
#### Strong New Car Financing Franchise, Disbursement Mix (Rp Tn)



Note : A Regulatory Di

#### Mandiri Utama Finance

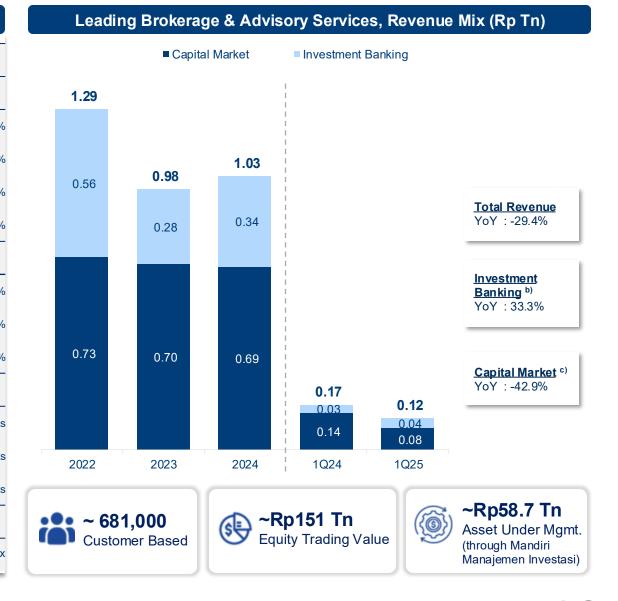
Key Financial Metrics											
	FY23	FY24	YoY Growth	1Q24	4Q24	1Q25	QoQ Growth	YoY Growth			
BALANCE SHEET (Rp Bn)											
Total Asset	10,629	15,048	41.6%	12,070	15,048	15,568	3.46%	29.0%			
Loan	30,822	35,111	13.9%	32,341	35,111	36,217	3.15%	12.0%			
% to Mandiri Loans (%)	2.20%	2.10%	-0.10pts	2.25%	2.10%	2.17%	0.06pts	-0.09pts			
Total Equity	1,387	1,481	6.78%	1,462	1,481	1,563	5.51%	6.9%			
INCOME STATEMENT (Rp Bn)											
Net Interest Income	2,460	3,155	28.3%	639	739	686	-7.12%	7.3%			
Non-Interest Income	283	930	228%	80	693	227	-67.2%	185%			
Revenue	2,744	4,085	48.9%	719	1,431	914	-36.2%	27.0%			
Operating Expense	1,549	1,842	18.9%	436	494	457	-7.46%	4.9%			
PPOP	1,195	2,243	87.8%	284	937	456	-51.3%	60.9%			
Net Profit	527	300	-43.0%	75	68	82	20.8%	9.2%			
% to Mandiri NPAT (%)	0.96%	0.54%	-0.42pts	0.59%	0.54%	0.12%	-0.42%	-0.47%			
PROFITABILITY											
AR Loss Ratio	5.28%	6.38%	1.10pts	5.87%	8.67%	5.78%	-2.89%	-0.09pts			
NIM	7.55%	6.59%	-0.96pts	6.96%	6.11%	6.02%	-0.08%	-0.94pts			
CoC	6.63%	7.06%	0.43pts	7.48%	8.36%	5.69%	-2.68%	-1.79pts			
CIR	56.4%	59.6%	3.20pts	60.6%	55.1%	60.2%	5.14%	-0.33pts			
ROA	7.33%	3.21%	-4.12pts	3.42%	3.37%	2.82%	-0.55%	-0.60pts			
ROE	45.0%	21.7%	-23.3pts	20.8%	23.8%	21.3%	-2.49%	0.45pts			
CAPITAL & ASSET QUALITY											
DER <sup>a)</sup>	5.96x	8.44x	2.48x	6.59x	8.44x	8.46x	0.21%	28.2%			
NPL ratio	1.48%	1.33%	-0.15pts	1.40%	1.33%	1.41%	0.09%	0.01pts			
NPL Coverage	218%	191%	-27.2pts	239%	191%	217%	26.5%	-21.6pts			



Notes : INDONESIA a) Regulatory DER (Debt to Equity Ratio) maximum at 10x

# Mandiri Sekuritas

		Key F	inanci	al Metri	cs			
	FY23	FY24	YoY Growth	1Q24	4Q24	1Q25	QoQ Growth	YoY Growth
BALANCE SHEET (Rp Bn)								
Total Asset	4,434	3,733	-15.8%	6,194	3,733	5,510	47.6%	-11.0%
Total Equity	1,999	1,661	-16.9%	2,012	1,661	1,719	3.51%	-14.6%
Adj. Net Working Capital (ANWC)	716	785	9.73%	828	785	821	4.52%	-0.84%
Minimum ANWC <sup>a)</sup>	250	250	0.00%	250	250	250	0.00%	0.00%
INCOME STATEMENT (Rp Bn)								
Revenue	985	1,034	4.97%	167	395	122	-69.2%	-27.4%
Operating Expense	667	691	3.63%	145	231	168	-27.0%	16.6%
Net Profit	288	278	-3.31%	26	134	37	-72.4%	39.5%
PROFITABILITY								
CIR	67.2%	70.1%	2.94pts	86.3%	53.8%	79.6%	25.8%	-6.72pts
ROA	5.83%	4.66%	-1.18pts	1.78%	8.97%	2.15%	-6.82%	0.37pts
ROE	17.3%	14.6%	-2.73pts	4.73%	28.1%	6.61%	-21.5%	1.89pts
CAPITAL & ASSET QUALITY								
ANWC to Minimum ANWC	2.86x	3.14x	0.28x	3.31x	3.14x	3.28x	4.52x	-0.84x



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#### Notes:

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a) Regulatory ANWC is minimum at Rp 25 billion or 6.25% of total liability

b) Investment Banking includes Equity, Fixed Income & Global Bond Underwirtting, Advisory, and MTN Arrangement

INDONESIA c) Capital Market includes Brokerage on Equity Capital Market and Debt Capital Market

## **AXA Mandiri Financial Services**

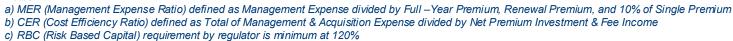
		Key I	Financi	al Metri	cs			
	FY23	FY24	YoY Growth	1Q24	4Q24	1Q25	QoQ Growth	YoY Growth
BALANCE SHEET (Rp Bn)								
Total Asset	41,114	41,914	1.95%	42,027	41,914	41,616	-0.71%	-0.98%
Total Equity	3,619	3,813	5.35%	3,958	3,813	4,095	7.40%	3.46%
INCOME STATEMENT (Rp Bn)								
Gross Written Premium	11,932	12,052	1.01%	2,701	3,661	2,423	-33.8%	-10.3%
Non-Premium Income	2,198	518	-76.4%	1,039	-1,188	-842	n.m	n.m
Revenue	14,129	12,570	-11.0%	3,740	2,473	1,581	-36.1%	-57.7%
Claim Disbursed (death, health & no claim bonus)	1,193	819	-31.4%	182	195	217	11.7%	19.3%
Management & Acq. Expense	2,052	2,056	0.22%	470	626	461	-26.2%	-1.77%
Other Expense (include redemption / maturity)	9,320	8,116	-12.9%	2,673	1,211	565	-53.4%	-78.9%
Total Expense	12,564	10,991	-12.5%	3,325	2,031	1,244	-38.8%	-62.6%
Underwriting Profit	1,868	2,004	7.26%	454	908	367	-59.6%	-19.3%
Net Profit After Tax	1,327	1,302	-1.86%	350	314	279	-11.0%	-20.2%
PROFITABILITY								
Claim Ratio	29.9%	17.4%	-12.5pts	15.9%	14.8%	15.9%	1.01pts	-0.05pts
MER <sup>a)</sup>	15.1%	15.0%	-0.04pts	13.5%	16.2%	12.7%	-3.42pts	-0.76pts
CER <sup>b)</sup>	56.7%	56.6%	-0.17pts	53.1%	58.6%	57.8%	-0.85pts	4.68pts
ROA	3.26%	2.97%	-0.31pts	3.22%	2.95%	2.67%	-0.28pts	-0.54pts
ROE	38.7%	35.3%	-3.47pts	36.5%	35.3%	27.9%	-7.34pts	-8.54pts
CAPITAL & QUALITY								
RBC <sup>c)</sup>	519.2%	553.6%	34.4pts	577.8%	553.6%	610.7%	57.1pts	32.9pts

#### Always Delivering Protection, Gross Written Premium Mix (Rp Tn)



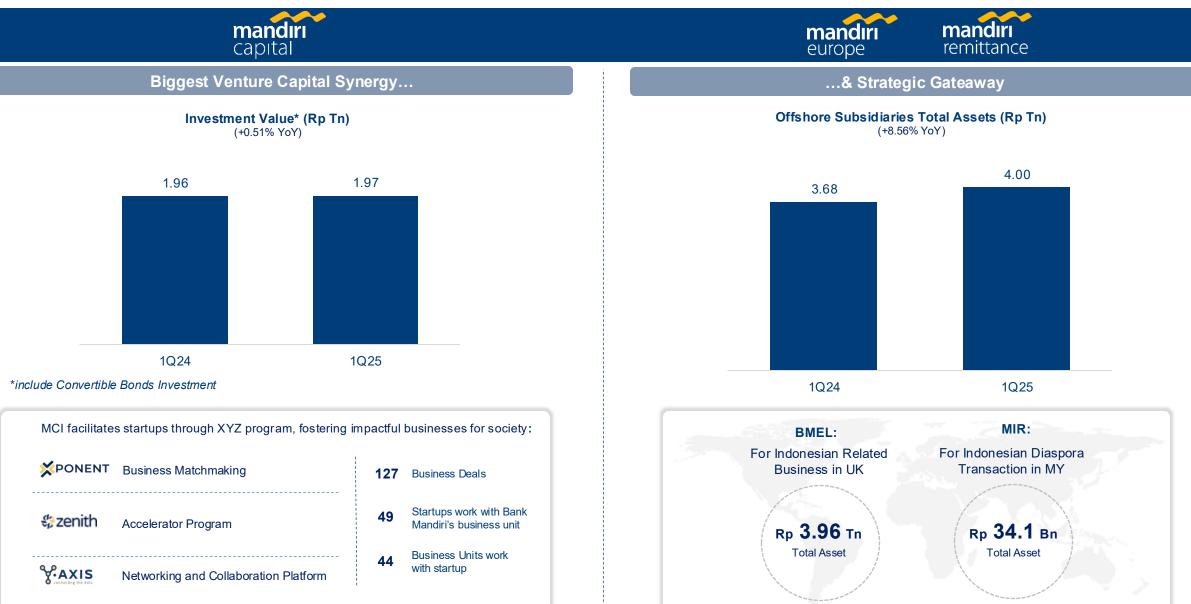
Notes:

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#### **Other Subsidiaries**







# Environmental, Social & Governance

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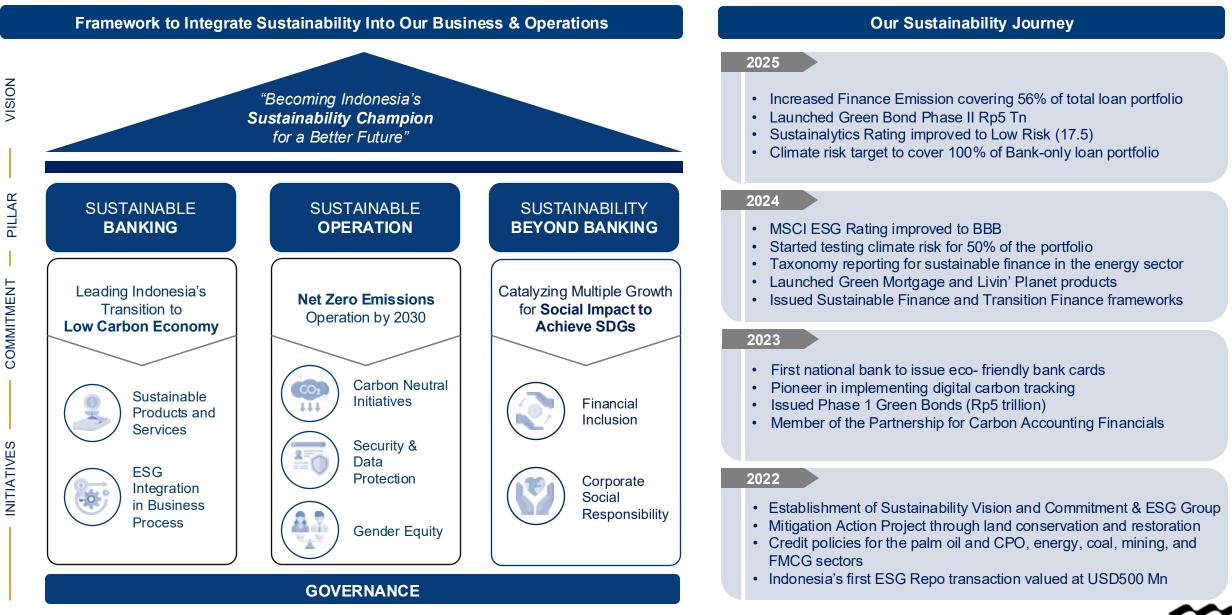
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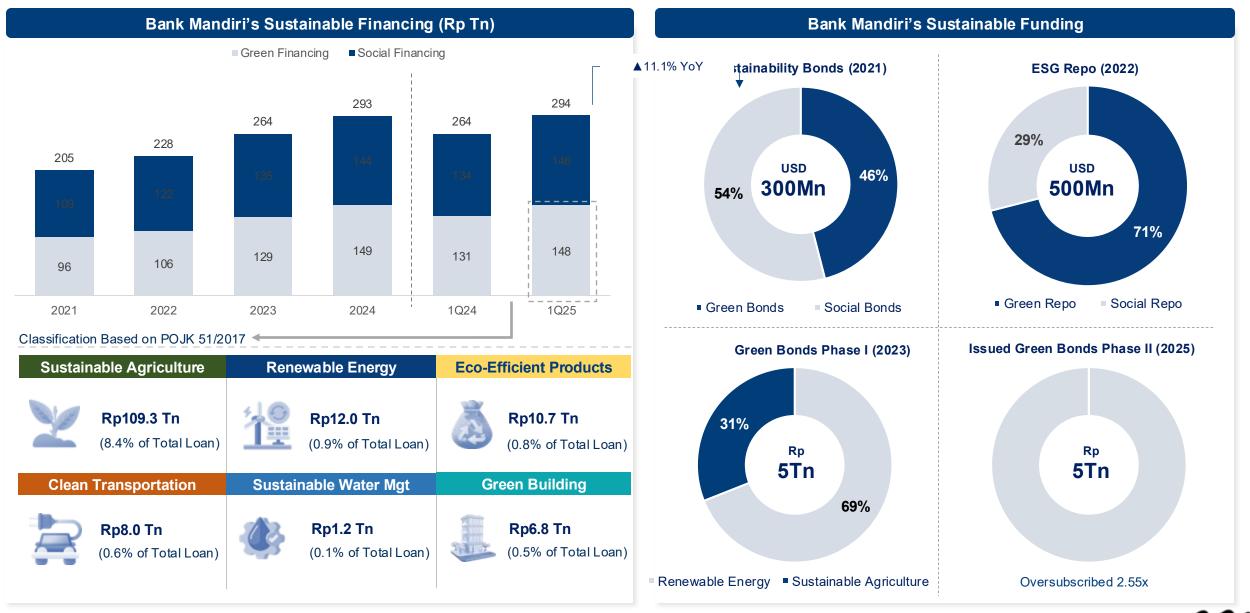
# Bank Mandiri's Commitment to Sustainability: Demonstrating Continuous Progress



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# Bank Mandiri Sustainable Portfolio and Innovative Funding Solutions



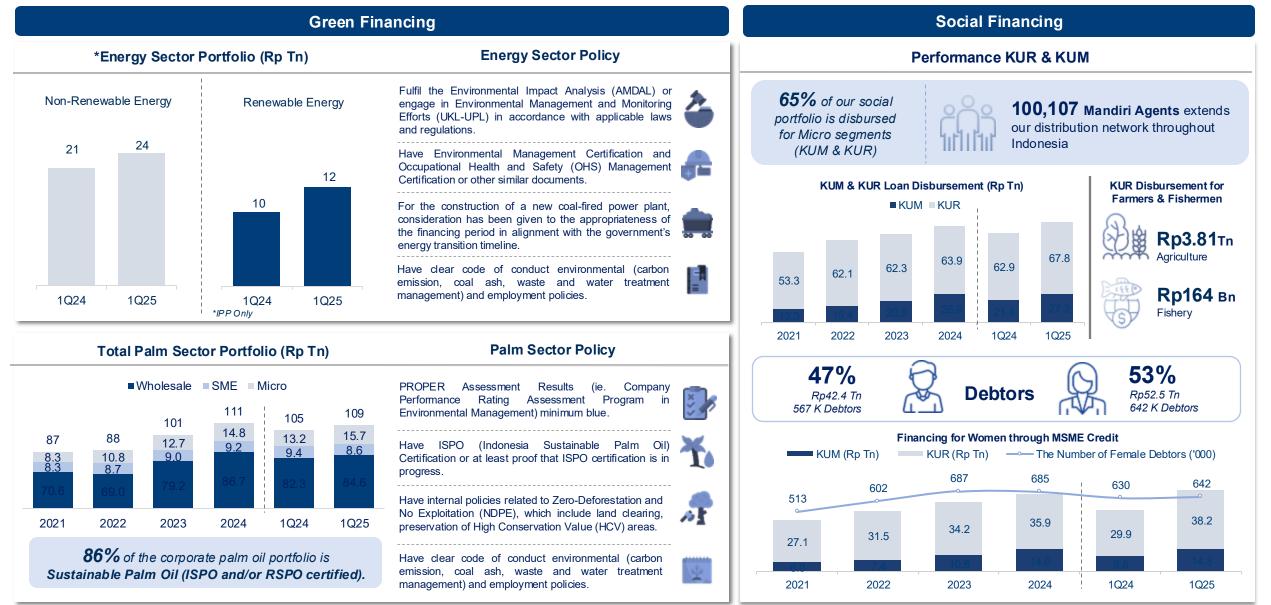
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# Navigating the Future: Progress in Our Sustainable Portfolio



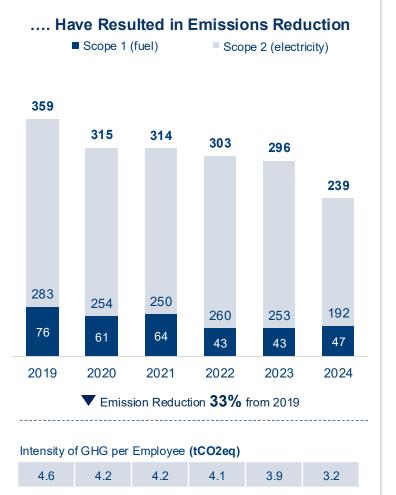




# Accelerating Our Efforts to a Low Carbon Economy in Operational and Business

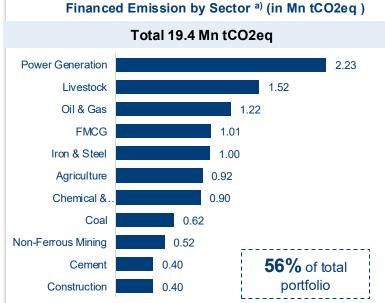
#### **Promoting Green Operational Business Practices**





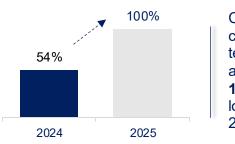
▼ Intensity per Employee **30%** from 2019

#### Financed Emission Calculation



#### Climate Risk Stress Testing (CRST)

Portfolio coverage (realization) Portfolio coverage (target)



Completed a pilot climate risk stress testing (CRST), with a target to cover **100%** of Bank-only loan portfolio by 2025



# Social Performance Highlights - Empowering Communities Through Financial Inclusion

#### Promoting Inclusive Access to Finance for MSMEs in Non-Urban Areas





support.



Rumah BUMN empower and upscale MSMEs through training, co-working spaces, and disaster response units,

**Empowering Digipreneurship in Society** 

Mandiri Sahabat Difabel is our initiative

to empower persons with disabilities through

financial literacy, training, and inclusive

15,594 **MSMEs** 

Rice Milling Unit boost inclusivity and local farmer welfare by building integrated rice processing centers to improve farmer livelihoods and reduce poverty.

27,520 farmers

100

Individual with

disabilities

Mandiri Sahabatku is an entrepreneurship training for Indonesian Migrant Workers (PMI) and their families, empowering them to become independent entrepreneurs upon returning home.

20,494 **PMIs** 



#### **Boosting Equality Work Environment**

#### **Our Facilities**



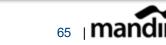
Counseling Session is a program that collaborates with professional psychologists to assist female employees in addressing issues related to their emotional, mental, and physical well-being



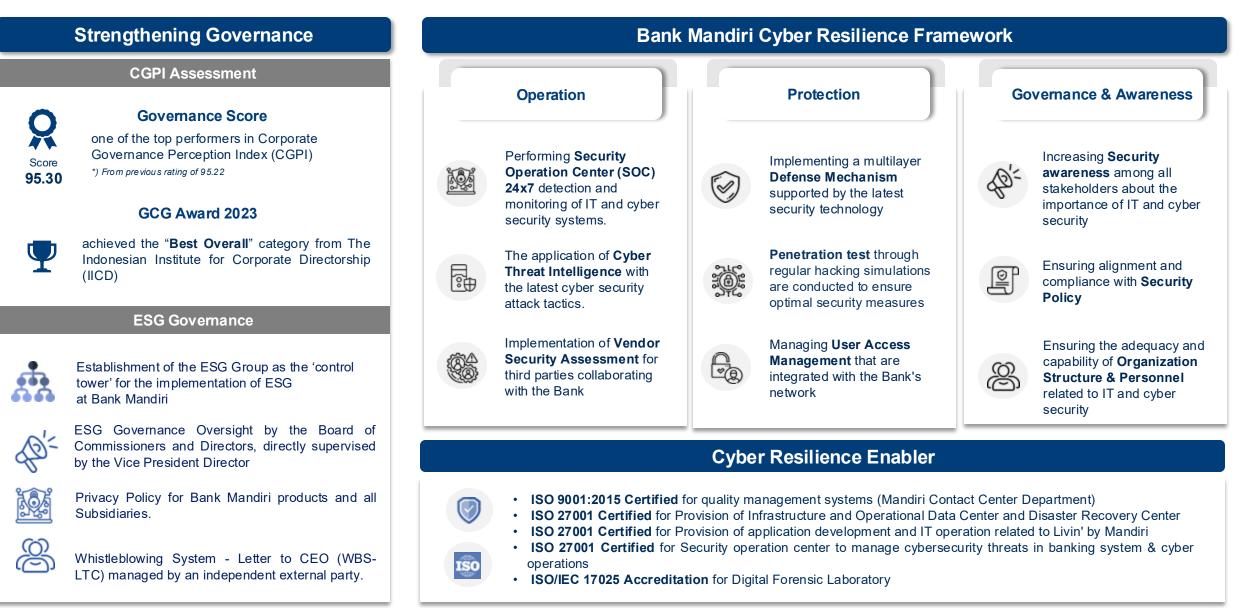


Respectful Workplace Policy (RWP) ensures a safe and respectful work environment for all employees, monitored by Mandiri Bank's Board and reported biannually to the BUMN Minister, with no incidents of discrimination.



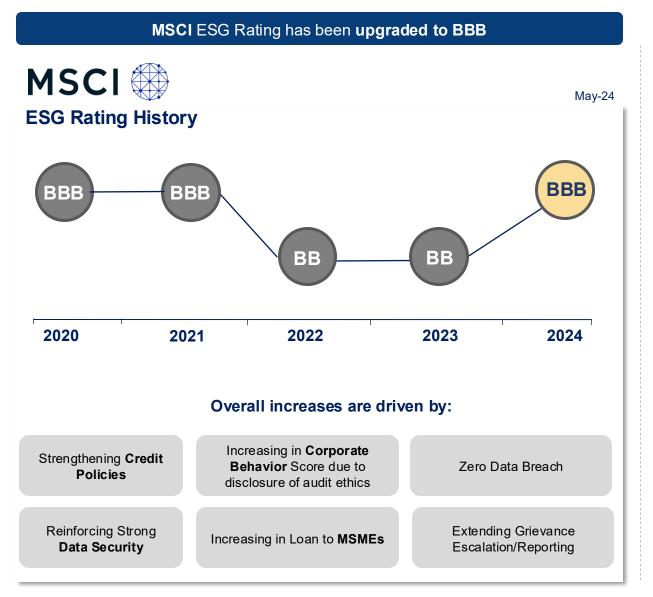


# Strengthening Corporate Governance, Capacity Development & Disclosure





#### Bank Mandiri Raised Exceptional ESG Rating Improvements through Extensive Efforts





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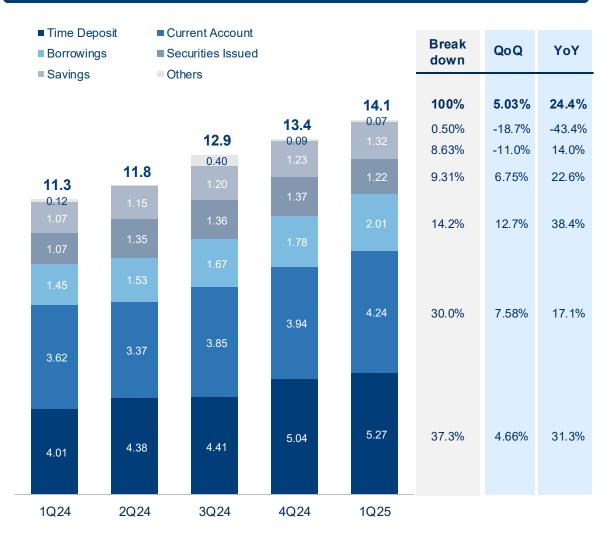




#### Interest Income & Interest Expense Breakdown

QTD Interest Income Breakdown (Rp Tn) Loans Syariah Financing **Break** QoQ YoY Government Bonds Consumer Financing\* down Placement at BI and Other Banks Marketable Securities Others -2.40% 40.6 100% 11.5% -3.02% -11.8% 0.53% 39.6 0.21 0.86 38.4 0.21 0.78 1.97% -9.04% 11.4% 8:64 2.31% -2.46% 27.3% 36.7 4.31% 4.38% -8.21% 35.5 8:24 8:24 -2.91% 8.99% -9.61% 5.81 5.83 14.7% 0.37% 13.2% 5.41 5.22 5.15 27.2 26.6 -2.30% 67.1% 15.0% 25.6 24.2 23.1 1Q24 2Q24 3Q24 1Q25 4Q24

#### QTD Interest Expense Breakdown (Rp Tn)







## Recoveries and Written Off Loan – Historical Data

	Recoveries and Written-Off Loans – Bank-Only											
Recovery Rate		50.7%	28.0%	32.3%	38.3%	43.8%	38.2%	36.5%	44.3%	56.7%	61.2%	104%
						■ 1Q	■2Q ■3Q	■ 4Q				
Recoveries										10.1		
of Written- Off Loans										10.1		
					5.07	4.75		4.70	6.34	4.46	<b>6.79</b> 1.80	
		3.04	3.19	<b>3.74</b> 1.20	2.08	1.59	<b>3.69</b>	1.62	1.68 1.99	1.55 1.46	1.96	4.00
		1.09 0.75 0.65	1.14 0.83 0.57	0.97	1.02 1.01 0.97	1.24 0.85 1.07	1.21 0.95 0.57 0.95	1.03 1.21 0.84	1.02 1.64	2.67	1.53 1.49	<b>1.69</b> 1.69
		0.95 1.75	2.23	3.22	5.40	3.24	2.81	3.22	2.49	3.40	3.59	1.61 1.61
		1.72 1.57	1.99	2.55	3.40	2.01	3.34	4.06	4.06	3.83	3.78	1.01
		5.99		2.14	2.76	2.16	1.74		3.52		2.12	
Written-Off			5.36	3.67	2.72	3.44	1.76 <b>9.65</b>	2.65	0.02	5.38	1.60	
Loans			11.4	11.6	2.34	10.8	0.00	2.98	4.21		11.1	
					13.2			12.9	14.3	5.26		
										17.9		
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025



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 $\equiv$ 

# Government Bond Portfolio (Rp 291 Tn as of March 2025)

	Governn	nent Bond	Portfolio by	/ Type and	Maturity	
Maturity	FVTPL P	ortfolio	FVC	DCI		TOTAL
(Rp Bn)	Nominal	МТМ	Nominal	МТМ	AC	(MTM + AC)
		Fix	ed Rate Bon	ds		
< 1 year	1,815	1,747	7,396	7,347	34,776	43,869
1 - 5 year	12,188	12,192	32,713	32,850	58,297	103,340
5 - 10 year	8,512	8,517	35,656	35,000	50,847	94,363
> 10 year	9,467	9,494	7,948	7,637	31,868	48,998
Total	31,983	31,949	83,713	82,833	175,788	290,570
		Varia	ble Rate Bor	nds		
< 1 year	116	118	-	-	-	118
1 - 5 year	-	-	-	-	-	-
5 - 10 year	-	-	-	-	-	-
> 10 year	-	-	-	-	-	-
Sub Total	116	118	-	-	-	118
Total	32,099	32,067	83,713	82,833	175,788	290,688

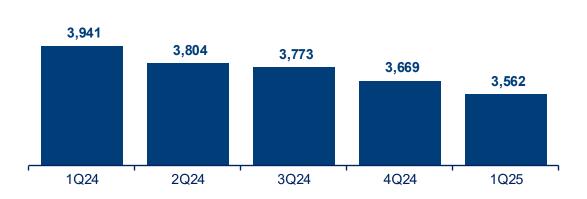
Notes:

AC : Amortized Cost

UNTUK INDONESIA FVTPL : Fair Value to Profit & Loss

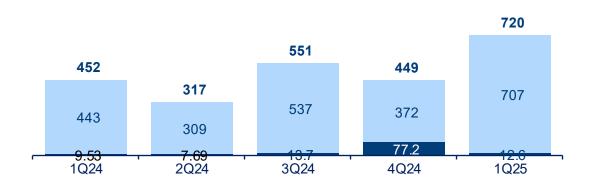
FVOCI : Fair Value to Other Comprehensive Income

#### QTD Interest Income from Gov't Bonds FVOCI + AC



#### QTD Non-Interest Income (Realized Gains/Losses) from Gov't Bonds

FVOCI + AC FVTPL





Rp Bn

# Bank Mandiri Historical Credit Ratings

2020	2021	2022	2023	2024	1Q25
BBB-/Neg-/A-3	BBB-/Neg-/A-3	BBB-/Neg-/A-3	BBB/Stable/A-3	BBB/Stable/A-2	BBB/Stable/A-2
2020	2021	2022	2023	2024	1Q25
STABLE	STABLE	STABLE	STABLE	STABLE	STABLE
Baa2	Baa2	Baa2	Baa2	Baa1	Baa1
Baa2	Baa2	Baa2	Baa2	Baa2	Baa2
Baa2	Baa2	Baa2	Baa2	Baa2	Baa2
	BBB-/Neg-/A-3 2020 STABLE Baa2 Baa2	BBB-/Neg-/A-3         BBB-/Neg-/A-3           2020         2021           STABLE         STABLE           Baa2         Baa2           Baa2         Baa2	BBB-/Neg-/A-3         BBB-/Neg-/A-3         BBB-/Neg-/A-3           2020         2021         2022           STABLE         STABLE         STABLE           Baa2         Baa2         Baa2           Baa2         Baa2         Baa2	BBB-/Neg-/A-3         BBB-/Neg-/A-3         BBB/Stable/A-3           2020         2021         2022         2023           STABLE         STABLE         STABLE         STABLE           Baa2         Baa2         Baa2         Baa2           Baa2         Baa2         Baa2         Baa2	BBB-/Neg-/A-3BBB-/Neg-/A-3BBB/Stable/A-3BBB/Stable/A-320202021202220232024STABLESTABLESTABLESTABLESTABLEBaa2Baa2Baa2Baa2Baa2Baa2Baa2Baa2Baa2Baa2Baa2Baa2

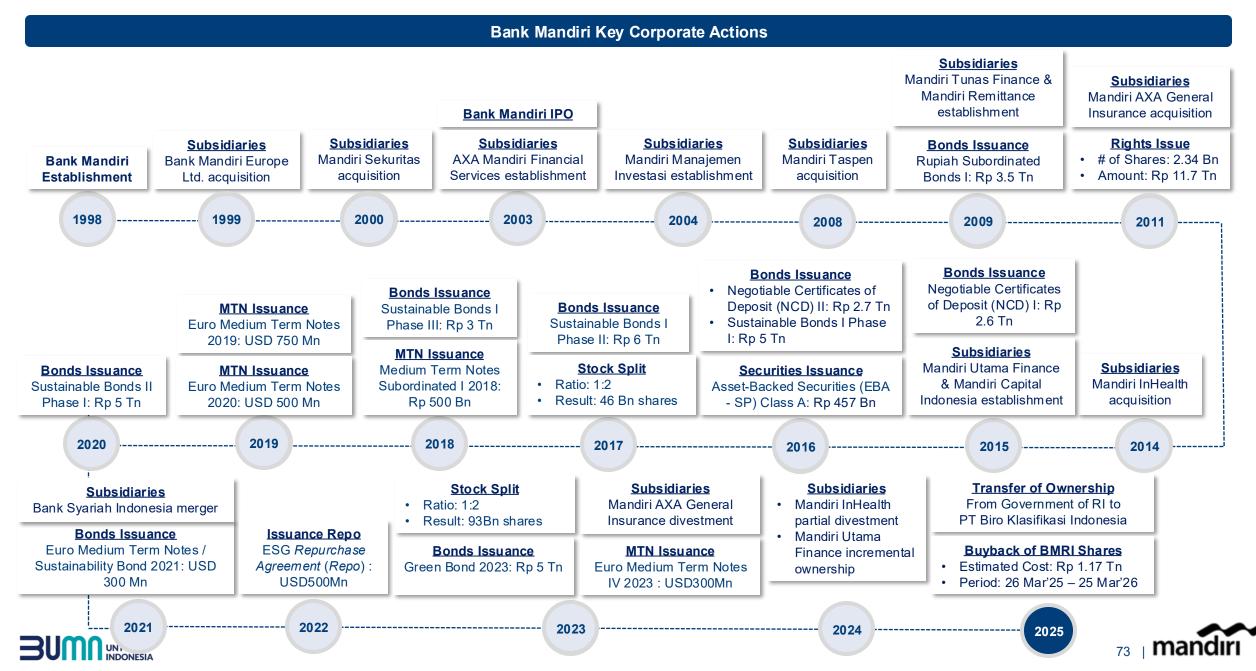
PEFINDO	2020	2021	2022	2023	2024	1Q25
Corporate Rating	STABLE	STABLE	STABLE	STABLE	STABLE	STABLE
LT General Obligation	id AAA	idAAA	idAAA	idAAA	idAAA	idAAA

FITCH RATING	2020	2021	2022	2023	2024	1Q25
Outlook	STABLE	STABLE	STABLE	STABLE	STABLE	STABLE
International LT Rating	BBB-	BBB-	BBB-	BBB-	BBB	BBB
International ST Rating	F3	F3	F3	F3	F2	F2
National LT Rating	AA+(idn)	AA+(idn)	AA+(idn)	AA+(idn)	AAA(idn)	AAA(idn)
National ST Rating	F1+(idn)	F1+(idn)	F1+(idn)	F1+(idn)	F1+(idn)	F1+(idn)
Viability Rating	bb+	bb+	bb+	bbb-	bbb-	bbb-
Government Support			bbb-	bbb-	bbb	bbb

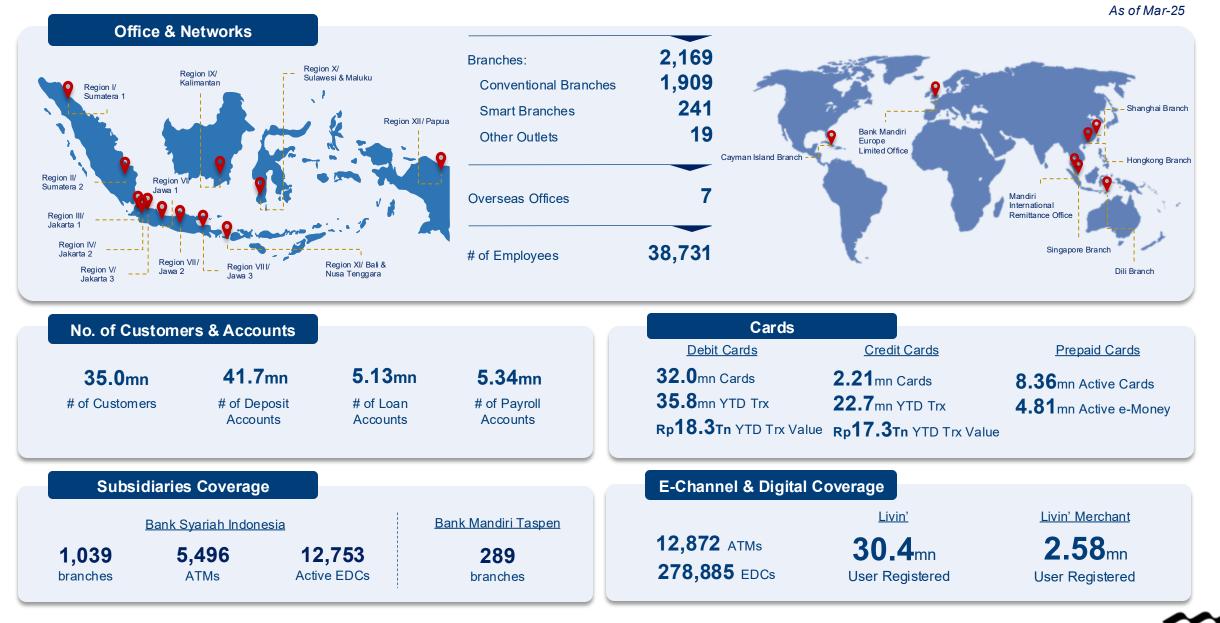




## **Bank Mandiri Historical Corporate Actions**



#### Network Coverage of Bank Mandiri's Group



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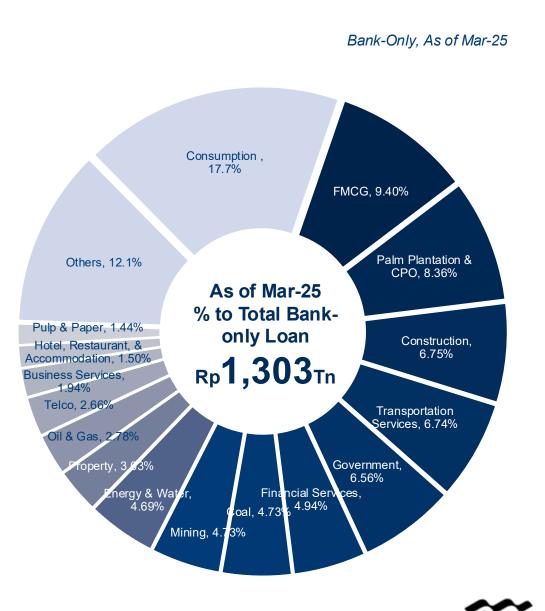
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# Loan Portfolio by Industry Sectors, March 2025

Top 15 sectors consist of prospective and neutral sectors with low NPL ratios

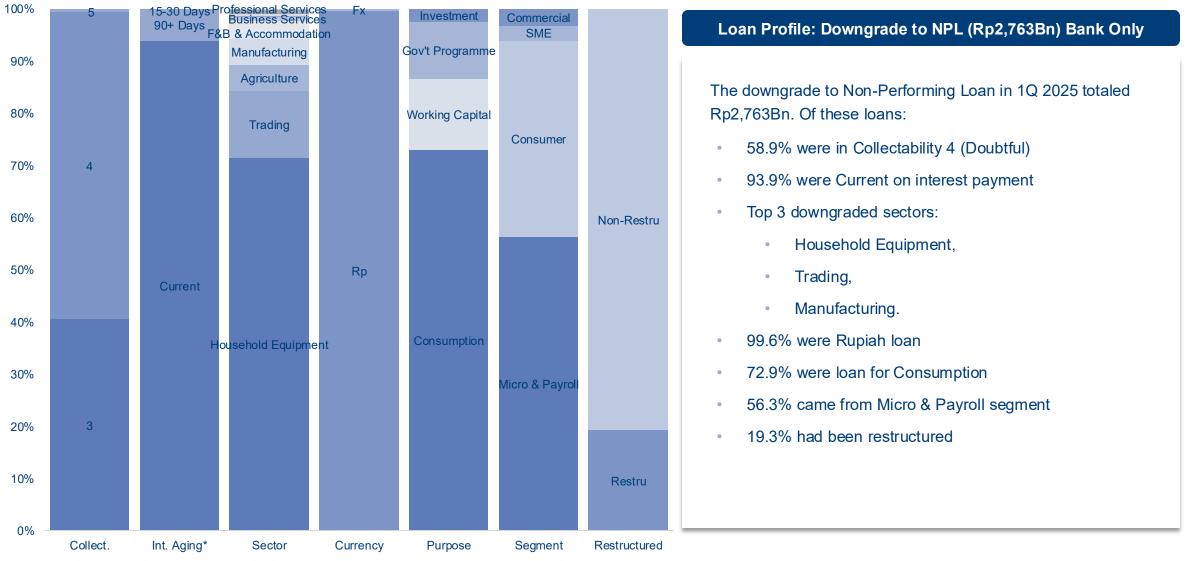
No	Top 15 Sectors	O/S (Rp Tn)	% to Total Loan (%)	NPL Ratio (%)
1	FMCG	122.5	9.40%	0.33%
2	Palm Plantation & CPO	109.0	8.36%	0.11%
3	Construction	0.88	6.75%	0.36%
4	Transportation Services	87.9	6.74%	0.11%
5	Government	85.4	6.56%	0.00%
6	Financial Services	64.3	4.94%	0.01%
7	Coal	61.7	4.73%	0.00%
8	Mining	61.6	4.73%	2.47%
9	Energy & Water	61.1	4.69%	0.00%
10	Property	39.5	3.03%	0.02%
11	Oil & Gas	36.2	2.78%	0.29%
12	Telecommunication	34.7	2.66%	0.07%
13	Business Services	25.3	1.94%	0.63%
14	Hotel, Restaurant, & Accommodation	19.6	1.50%	0.62%
15	Pulp & Paper	18.7	1.44%	0.00%
	Total of Top 15 Sectors	915.6	70.25%	0.32%
	Total Loans (Bank-Only)	1,303.3	100.00%	1.01%



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## 1Q25 Loan Detail: Downgrades to NPL

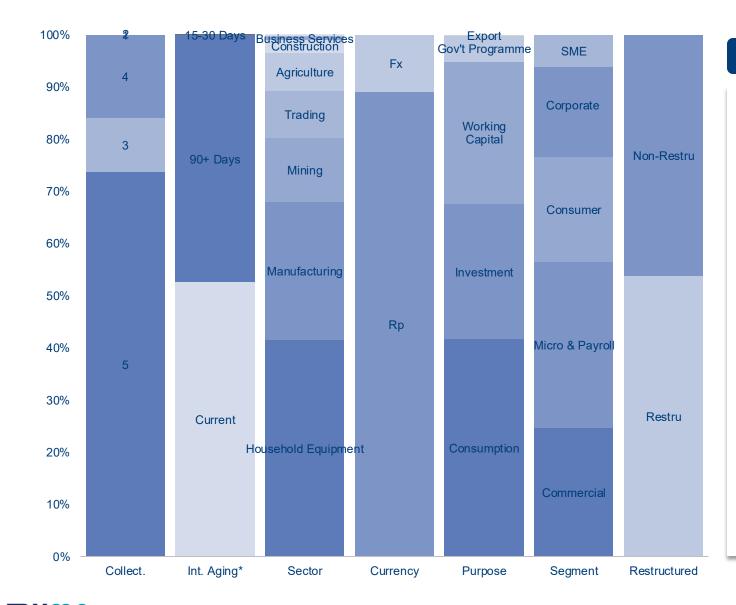




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# 1Q25 Loan Detail: Non-Performing Loans



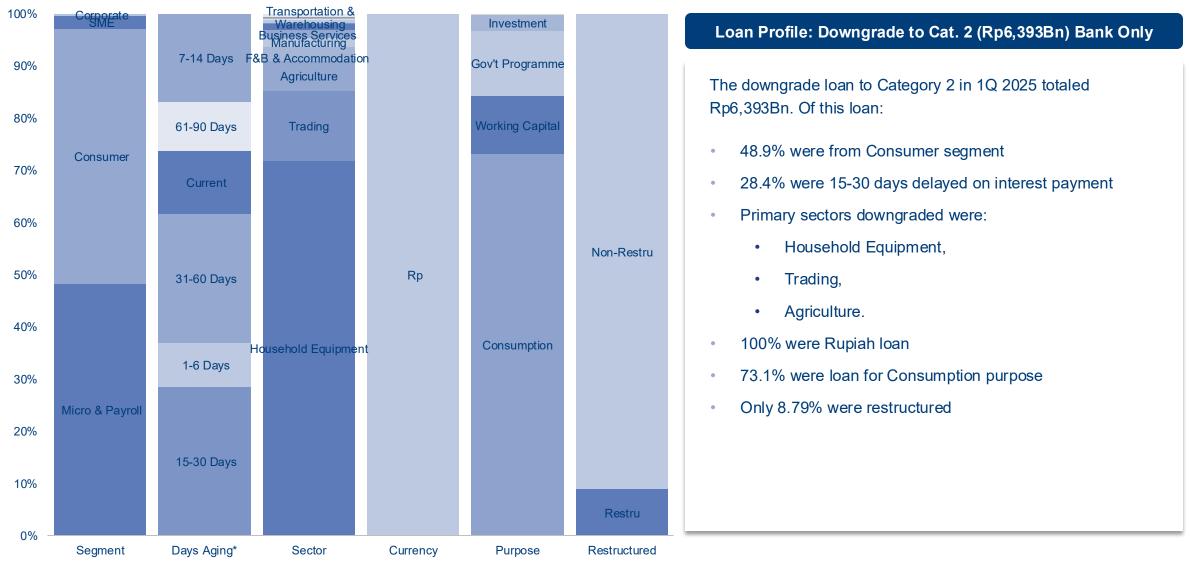
#### Loan Profile: Non-Performing Loan (Rp13,060Bn) Bank Only NPLs totaled Rp13,060Bn. Of these NPLs in 1Q 2025: 73.7% were in Collectability 5 (Loss) • 52.5% were Current on interest payments. The top 3 sectors were: Household Equipment, ٠ Manufacturing, • Mining. • 89.0% were Rupiah loan 41.6% were loan for Consumption, 27.3% were Working Capital loan, and 25.9% were Investment loan. 31.9% were from Micro & Payroll segment

• 53.8% had been restructured



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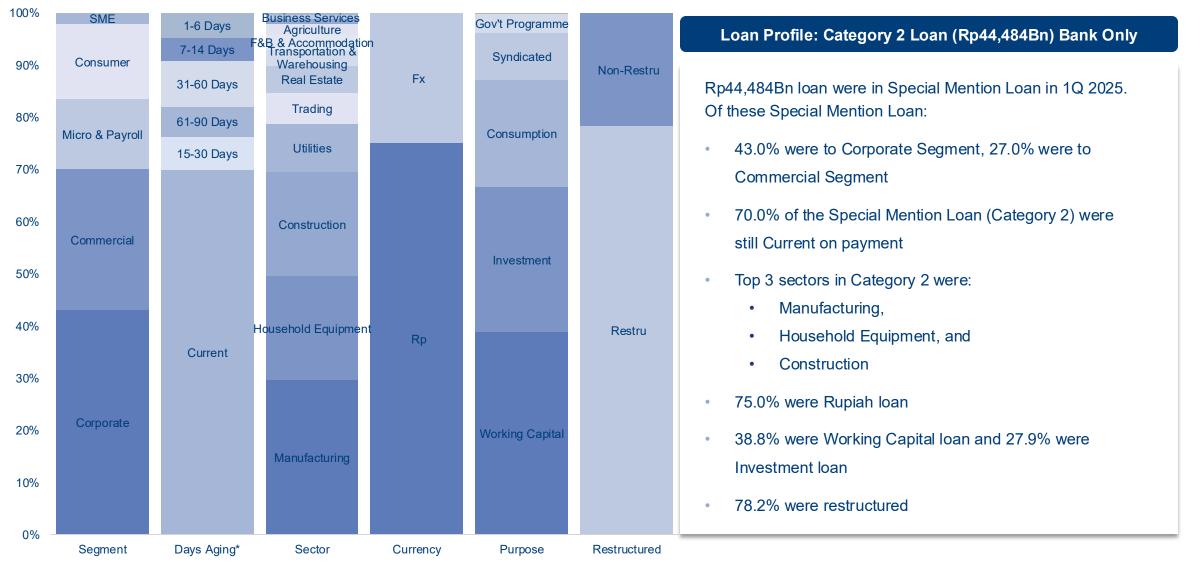
# 1Q25 Loan Detail: Downgrades to Category 2





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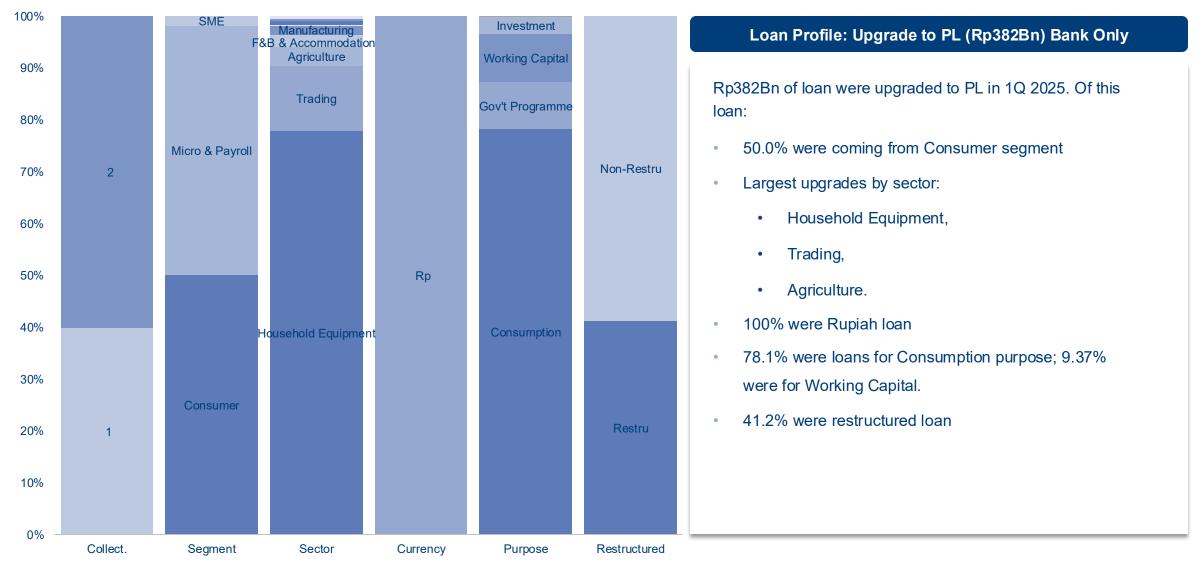
#### 1Q25 Loan Detail: Category 2 Loan





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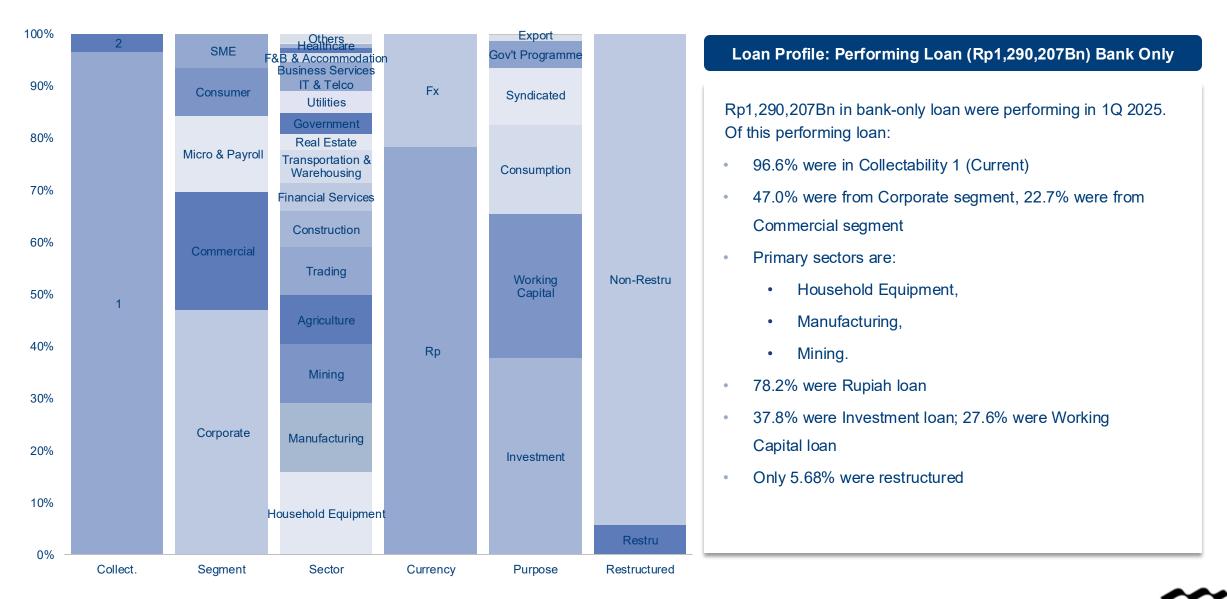
#### 1Q25 Loan Detail: Upgrade to PL







#### 1Q25 Loan Detail: Performing Loan

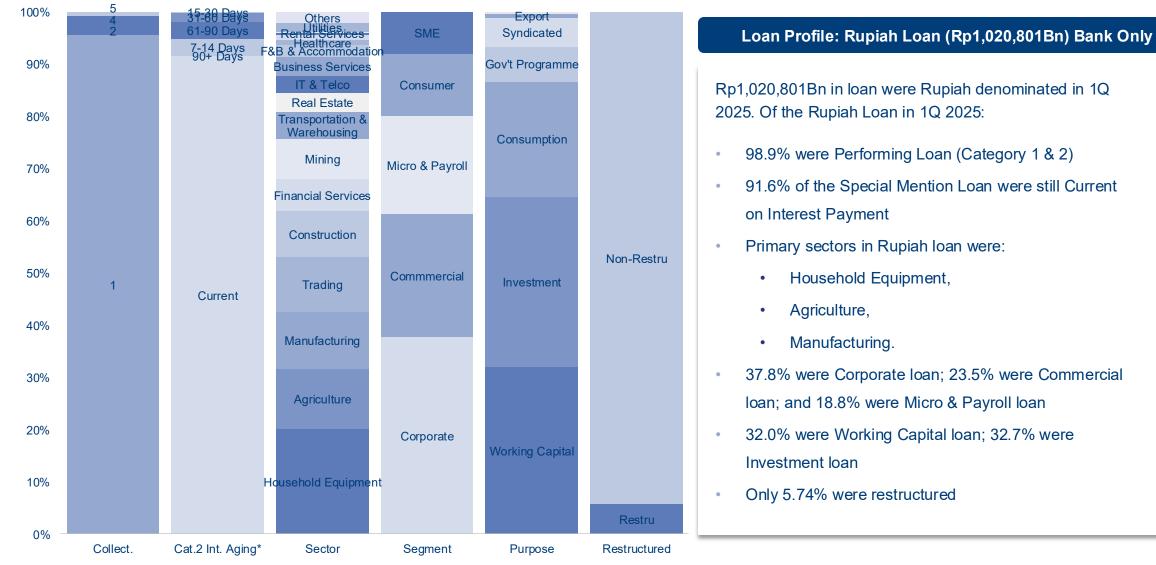


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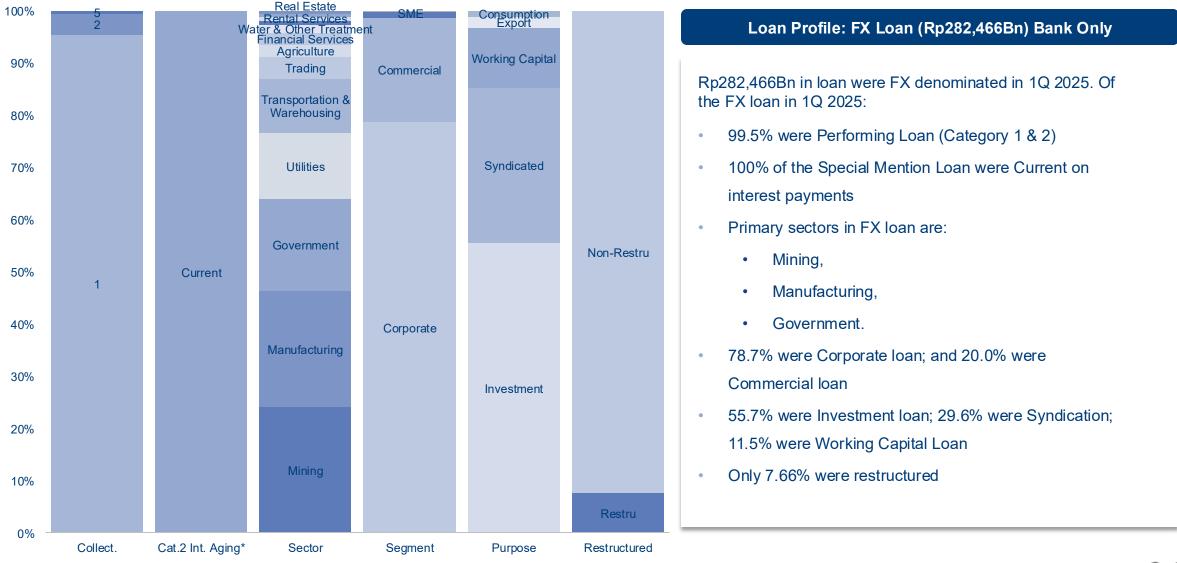


### 1Q25 Loan Detail: Rupiah Loan





#### 1Q25 Loan Detail: FX Loan



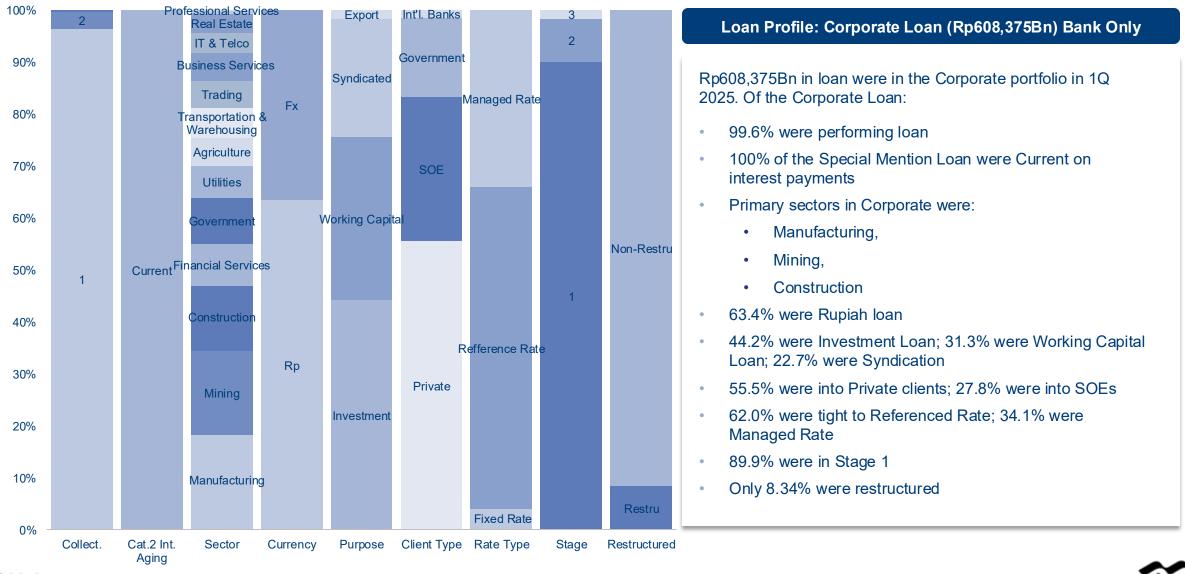
#### \* Excludes Micro and Consumer segments

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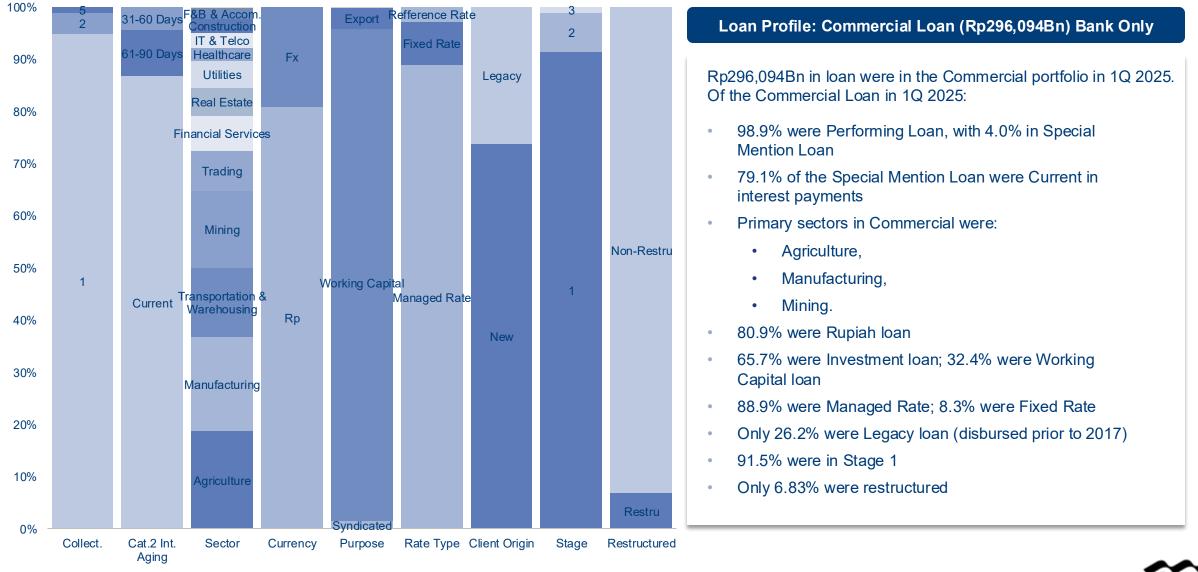
#### 1Q25 Loan Detail: Corporate Loan



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#### 1Q25 Loan Detail: Commercial Loan



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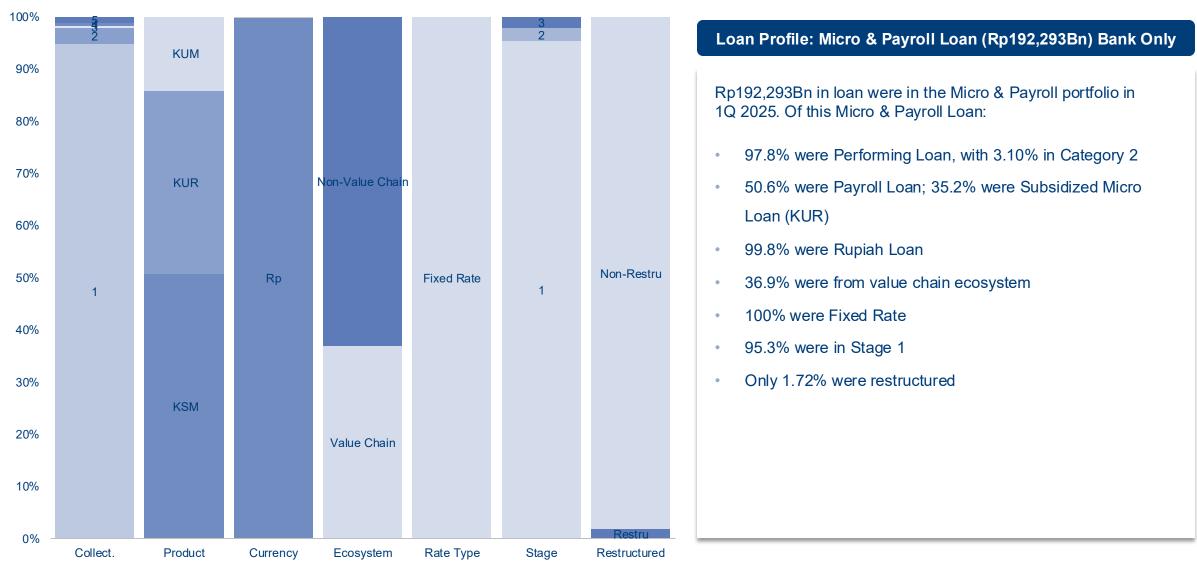
## 1Q25 Loan Detail: SME Loan

100%	5 2	7-14 Days F 31-60 Days	- <mark>&amp;B &amp; Accom</mark> Healthcare IT & Telco	n. Fx				3 2	Restru	Loan Profile: Small Business Loan (Rp84,587Bn) Bank Only
90%		15-30 Days	Financial Serv Rental Servio	ces						Rp84,587Bn in loan were in the SME portfolio in 1Q 2025:
80%		61-90 Days	Manufacturing ransportation	&	N	on-Value Cha	in			• 99.1 were Performing Loan, with 1.12% in Category 2
70%			Warehousing		Working Capital					70.8% of Special Mention Loan were still Current in Interest Payment
60%			Construction							<ul> <li>Primary sectors in SME were:</li> <li>Trading,</li> </ul>
50%	1	Hous	sehold Equip	ment <sub>Rp</sub>			Fixed Rate	1	Non-Restru	Agriculture,
40%			Agriculture		G <del>ov Progra</del> m	ı				<ul><li>Household Equipment.</li><li>96.2% were Rupiah loan</li></ul>
30%		Current	, g. canal o		Consumer	Value Chain				59.8% were Working Capital Ioan and 25.9% were Investment Ioan
20%			Trading							<ul> <li>52.6% were from value chain ecosystem</li> <li>100% were Fixed Rate</li> </ul>
10%			Trading		Investment					<ul> <li>95.9% were in Stage 1</li> <li>Only 3.73% were restructured</li> </ul>
0%	Collect.	Cat.2 Int. Aging	Sector	Currency	Purpose	Ecosystem	Rate Type	Stage	Restructured	

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#### 1Q25 Loan Detail: Micro & Payroll Loan







#### 1Q25 Loan Detail: Consumer Loan

100%	5 3 2	Employee				3		Loan Profile: Consumer Loan (Rp121,918Bn) Bank Only
90%	2	Credit Cards			Floating Rate			
80%								Rp121,918Bn in loan were in the Consumer portfolio in 1Q 2025. Of this Consumer Loan in 1Q 2025:
70%		Auto						• 97.8% were Performing Loan, with 5.27% in Category 2
60%		Αυτο		Non-Value Chain				<ul> <li>54.5% were Mortgage; 27.0% were Auto Loan</li> <li>100% were Rupiah Ioan</li> <li>16.7% were from value chain ecosystem</li> </ul>
50%			Rp				Non-Restru	<ul> <li>83.3% were Fixed Rate</li> </ul>
40%	1				Fixed Rate	1		<ul> <li>94.2% were in Stage 1</li> <li>Only 2.33% were restructured</li> </ul>
30%		Mortgage						
20%		Mongage						
10%				Value Chain				
0%	Collect.	Product	Currency	Ecosystem	Rate Type	Stage	Restru Restructured	













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